ANNUAL BUDGET OF
Hessequa Municipality



2016/17 TO 2018/19
MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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Abbreviations and Acronyms

AMR	Automated Meter Reading
ASGISA	Accelerated and Shared Growth Initiative
BPC	Budget Planning Committee
CBD	Central Business District
CFO	Chief Financial Officer
CM	City Manager
CPI	Consumer Price Index
CRR	Capital Replacement Reserve
DBSA	Development Bank of South Africa
DoRA	Division of Revenue Act
DPLG	Department Provincial of Local Government
DWA	Department of Water Affairs
EE	Employment Equity
EEDSM	Energy Efficiency Demand Side Management
EM	Executive Mayor
EPWP	Expanded Public Works Programme
FBS	Free basic services
GAMAP	Generally Accepted Municipal Accounting Practice
GDP	Gross domestic product
GDS	Gauteng Growth and Development Strategy
GFS	Government Financial Statistics
GRAP	Generally Recognised Accounting Practice
HR	Human Resources
HSRC	Human Science Research Council
IDP	Integrated Development Strategy
IGR	Inter-Governmental Relations
IT	Information Technology
kℓ	kilolitre
km	kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
kWh	kilowatt per hour
ℓ	litre
LED	Local Economic Development
LGMTEC	Local Government Technical Evaluation Committee
MEC	Member of the Executive Committee
MFMA	Municipal Financial Management Act
MIG	Municipal Infrastructure Grant
MMC	Member of Mayoral Committee
MPRA	Municipal Properties Rates Act
MSA	Municipal Systems Act
MTEF	Medium-term Expenditure Framework
MTREF	Medium-term Revenue and Expenditure Framework
NERSA	National Electricity Regulator South Africa
NGO	Non-Governmental organisations
NKPIs	National Key Performance Indicators
NT	National Treasury
OHS	Occupational Health and Safety
OP	Operational Plan
PBO	Public Benefit Organisations
PDO's	Pre-Determined Objectives
PHC	Provincial Health Care
PMS	Performance Management System
PPE	Property Plant and Equipment
PPP	Public Private Partnership
PSP	Public Service Purposes
PTIS	Public Transport Infrastructure System
RG	Restructuring Grant
RSC	Regional Services Council
SALGA	South African Local Government Association
SAPS	South African Police Service
SDBIP	Service Delivery Budget Implementation Plan
SMME	Small Micro and Medium Enterprises

Part 1 – Annual Budget

1.1 Mayor's Report

BUDGET SPEECH BY THE MAYOR FOR THE MTREF PERIOD 2016/17



Speaker
Deputy Mayor
Members of the Mayoral Committee
Councillors
Municipal Manager and Senior Management
Members of the public
Members of the media
All protocol observed

Speaker

As laid down in the Municipal Finance Management Act, the Mayor must table the final Budget for the MTREF period 2016/17, 2017/18, 2018/19 before the end of May 2016. Thus my privilege to present my last budget report after a period of five years. It has been an honour to serve this community and will highlight some of what we have excelled in as well as challenges faced.

Some of the challenges were to improve the liquidity ratio, spend funds on income bearing projects and restrict expenditure to the most important infrastructure related upgrades. This was not an easy and always popular task, with seven towns and three communities demanding their cut of the budget. Prioritising was the only solution and adhering to the guidelines in the Financial Plan we implemented in 2012, with the focus on paving the way to fulfil the promise in our Manifesto in 2011, to govern well.

Speaker

This promise has been reached and is highlighted by the accolades and awards won since 2011 which have been prestigious: To name the latest, Winner of the Western Cape Greenest Municipality and Winner nationally of the Arbor Award Competition. Rated in 2016 by Ratings Africa, as the Most Financially Stable Municipality in South Africa (Metros included) and rated second best municipality For Good Governance in conjunction with Good Governance Africa, which refers to the quality of the administration and service delivery in a municipality. This has confirmed the progress made in this term of the DA/Cope/Civic reign. Hessequa also received its second Clean Audit Report in 2015 and is expecting the third in 2016.

We are aware of a growing dependence on Indigent support in our communities. This is due to the decline in the economy, worldwide and especially in South Africa. Economists are warning of a further deteriorating economic outlook depending on National Government interventions as envisaged and an ever increasing possibility of Junk Status. This is to the detriment of the middle and low income residents of all of South Africa, as well as the poor.

Hessequa has an accommodating Indigent Policy and have regular part time opportunities that are available for the unemployed residents. As will be seen in the IDP reports, our residents seem to be innovative and find opportunities to earn an income, bringing the unemployment figure to the lowest in the Eden District. The Indigent Policy now has no restriction on the valuation of their property in order to qualify. Care Centres have received a raise in the rebate and this increases to R150 per person who qualify according to their income.

The Property Rates Policy allows for rebates to pensioners of different age groups and increases within different age categories.

Income between R0 – R3, 100 per month = 25%
Income between R3, 101 – R8, 000 per month = 15%

The following rebates for pensioners with an income less or equal to **R8 000** per month will apply.

a) 61 to 75 years old = 25%
b) 76 to 85 years old = 35%
c) 86 and older = 40%

A general rebate of R50,000 applies to all residents on the valuation of their property.

Speaker

Electricity increases are according to the raise in tariffs by Eskom and basic charges will not apply for registered Indigent residents earning under R3100 per month. A further category in respect of small consumers, using less than 150 kWh (units) per month on a yearly basis, will pay 50% of the basic fee in respect of all ampere sizes as applicable to normal consumers.

NERSA is in the process of consulting with municipalities regarding the rationalisation of electricity tariffs within the distribution industry, to determine the most appropriate structures. In view hereof, it is proposed that the municipality's present structure be retained and not be changed until they have finalised their consultation process and provided clear guidance on the way forward. The profit on electricity used to be a major income for municipalities. Currently the profit on electricity is a mere 9,45%.

Hessequa will need to broaden their revenue base and therefore priority has been given to capital spending in Still Bay and will the increase in revenue ensure that tariff increases will be affordable in future. The sale of property is essential in order to contribute to the Reserves of the municipality by means of tariffs. These reserves are necessary for capital spending since the raising of external loans has a huge impact on tariff increases. This is in line with the guidelines as in the Financial Plan that is revised yearly.

There are many expectations within all communities. We realise that towns like Gouritsmond, Witsand, Jongensfontein and parts of Heidelberg and Albertinia do not have a water borne system for sewerage, as well as the urgent attention to the need for costly storm water upgrades in Gouritsmond. These upgrades need to be funded from Hessequa's own funds. These are some of the challenges that need to be addressed in the near future.

Speaker

Housing is one of the most requested needs in municipalities. Housing projects were successfully implemented in Heidelberg, Slangrivier and Kwanokuthula during our term. Current projects are being implemented in Melkhoutfontein as well as in Heidelberg. The greatest need is for serviced plots for residents who have been evicted from homes. This is a matter that will be addressed in a dignified way once serviced plots are established.

Continuously improving the current Fire Protection Service in Hessequa is non-negotiable. This is a vast challenge and extremely expensive. Currently we are awaiting the final decision from Provincial Government on the placing of this responsibility, either at the District Municipality or Local Government. At municipal level will be our preference. We are looking forward to receiving the brand new Medium Fire Engine that has been donated to Hessequa by Provincial Department: Local Government, Environmental Affairs and Development Planning. Funding will have to follow function. This will prevent an unaffordable tariff increase for our residents.

A full Personnel Structure Study has been done which was fully funded by Provincial Government. The outcome envisaged, is to ensure productivity and furthering service delivery in Hessequa. This has now virtually been finalised and full implementation to be done as from July 2016. The restructuring of the camps have in the short period of implementation over Christmas and Easter proven successful, with an improvement on the previous year's losses.

The vision of Hessequa aims towards sustainability, by stabilizing the three pillars on which our existence depends. Our People, our Economy and our Environment. It promises benefits to all, with responsible governance and effective leadership.

The next term of five years will ensure that the current promises and successes will be carried forward and give effect to the vision of Hessequa.

A CARING MUNICIPALITY WHERE EVERYONE REAPS THE FRUIT OF COST EFFECTIVE AND INNOVATIVE SERVICE DELIVERY, STIMULATED ECONOMIC GROWTH AND SUSTAINABLE USE OF NATURAL RESOURCES

I thank you.

Emor Nel



1.2 Council Resolutions

The MFMA stipulates that the Mayor must table the Annual Budget at a council meeting at least 30 days before the start of the budget year, and the Mayor must take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget year.

RESOLVED

1. That Council approves the annual budget of the municipality for the financial year 2016/17 and indicative for the two projected outer years, 2017/18 and 2018/19, and the multi-year and single year capital appropriations as set out in the following schedules, after consideration of all public comments:

 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) reflected in Table A1 pg. 47 and Table A4 pg. 52.

 1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as reflected in Table A2 pg. 50.

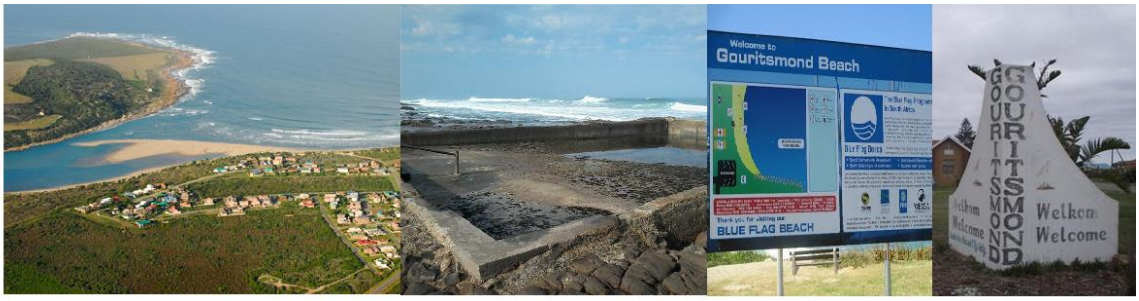
 1.3 Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as reflected in table A5 pg. 54.

2. That Council approves the property rates reflected in the 2016/17 tariff list (Annexure A) and any other municipal tax reflected in the 2016/17 tariff list that will be imposed for the budget year 2016/17.

3. That Council approves the tariffs and charges, subsidies and discounts as reflected in the tariff list (Annexure A) for the budget year 2016/17.

4. That Council approves the amended budget related policies reflected in Annexure B for the budget year 2016/17.

5. That council approves the by-laws reflected in Annexure B for the budget year 2016/17



1.3 Executive Summary

National Treasury requires municipalities to continue to explore appropriate ways of structuring the tariffs for utility services, to encourage more efficient use of these services, and to generate resources required for maintenance, renewal and expansion of infrastructure. They also encourage municipalities to keep increases in rates, tariffs and other charges at levels that reflect appropriate balance between the interest of poor households, other customers and ensuring the financial sustainability of the municipality.

National Treasury's MFMA Circular No's 48, 51, 54, 55, 66, 67, 70, 72, 74, 75, 78, 79 and 80 were used where necessary to guide the compilation of the 2016/17 MTREF

The budget was made possible through continuous consultation with the local community, the relevant government departments and the internal departments of the Municipality to ensure that the priorities are properly aligned and addressed.

The Municipality's business and service delivery priorities were again reviewed as part of this year's planning and budget process. Yet again expenditures on non-core and "nice-to-have" items were critically reviewed. As a pilot site for SCOA with implementation on 1 July 2015, there was a lot of change management. The SCOA classification framework could be considered a reimplementation of a financial system as it relates to take on balances of previous years and setting up of a new general ledger

The local economy still has a low momentum as a result of the disruption of the world economy, domestic strike activity and moderating household consumption. This had a direct impact in the compilation of the budget. Trends in income growth statistics are still very low, indigent and poor households are growing.

Consequently, municipal revenues and cash flows are expected to remain under pressure in 2016/17, and municipalities are encouraged by National Treasury to adopt a conservative approach when projecting their expected revenues and cash receipts. Municipalities must justify all increases in excess of 6% on their budget.

The main challenges experienced during the compilation of the 2016/17 MTREF can be summarized as follows

- Ongoing difficulties in the national and local economy.
- Salary increases for municipal staff that exceed consumer inflation.
- The need to reprioritize projects and expenditure within the existing resources given the cash flow realities and declining cash position of the municipality.
- Ageing and increasing costs of maintenance of water, roads, sewerage and electricity infrastructure.
- The increased cost of bulk water and electricity (due to tariff increases from Overberg Water, Korente-Vetteriver Irrigation Board and Eskom), which is placing upward pressure on service tariffs to residents
- Affordability of capital projects.
- Non-cash items such as provision for landfill sites and retirement benefits puts pressure on the expenditure budget, and cannot fully be recovered from tariffs.



Consolidated Overview of the 2016/17 MTREF

Description	2016/17Medium Term Revenue & Expenditure			
	Adj. Budget 2015/16	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Total Operating Revenue	394 337 908	504 372 744	416 856 490	444 397 156
Total Operating Expenditure	370 702 238	422 779 120	434 911 127	473 307 467
Surplus/(Deficit)	23 635 670	81 593 624	-18 054 637	-28 910 311
Capital Expenditure	93 109 730	158 542 361	117 329 000	84 317 900

Total operating revenue has grown by 27,9 percent or R110,035 million for the 2016/17 financial year when compared to the 2015/16 adjustment budget. For the two outer years, operational revenue will decrease by 17.35% in 2017/18 and increase by 6.61% in 2018/19.

Total operating expenditure for the 2016/17 financial year shows a 14,0 percent growth or R52,077 million when compared to the 2015/16 adjustment budget and by 2,87 and 8,83 percent for each of the respective outer years of the MTREF.

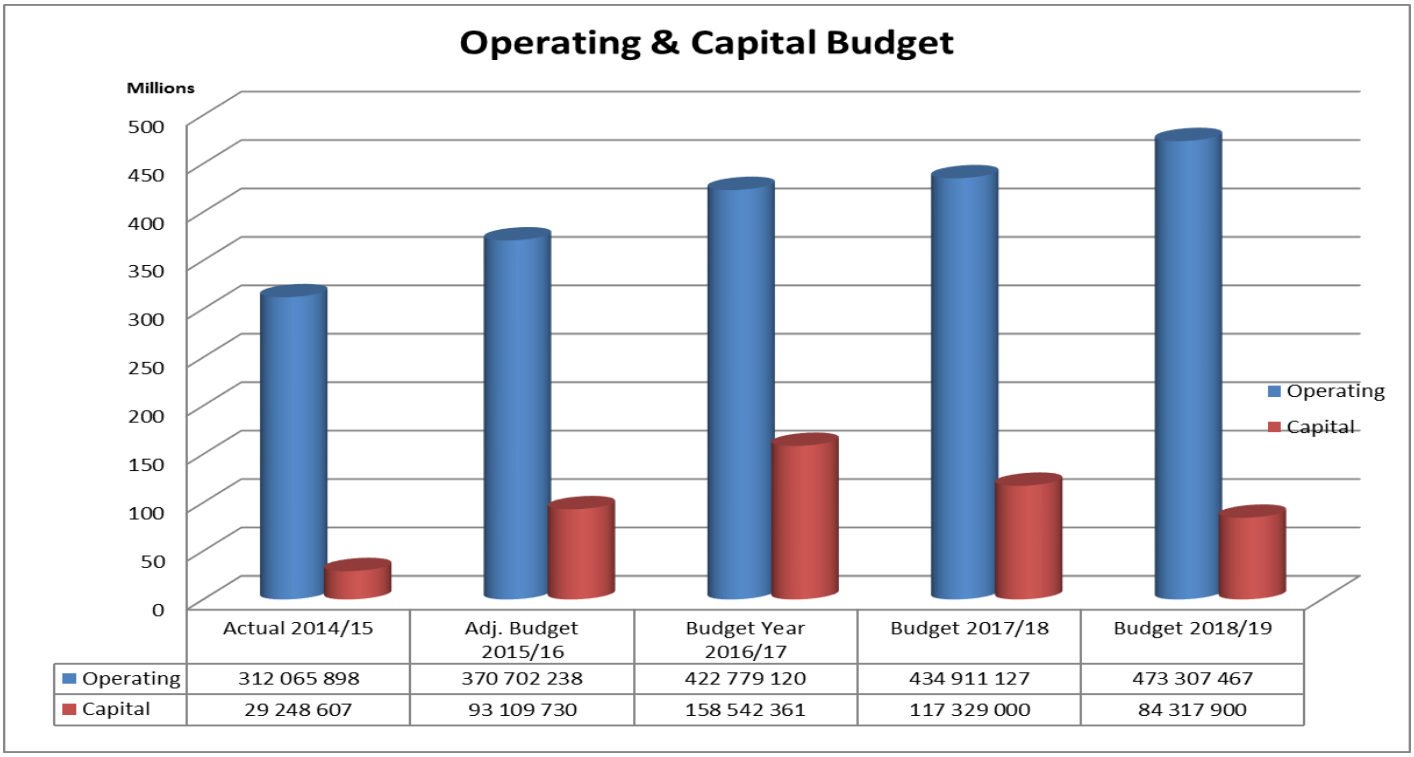
The total 2016/17 budget amounts to R581, 321 million. It consists of a capital budget of R158, 542 million or 27.3% of the total budget and an operating budget of R422, 779 million.

As per version 2.8 of the National Treasury schedules, the revenue and expenditure amounts of the approved adjustment budget for 2015/16 has been amended in order to be comparable to the MTREF budget where free basic services and income forgone have been deducted from revenue, and not reflected as expenditure. The effect of this amendment is as follows:

	Adj. Budget 2015/16	FBS/Income Forgone	Amended: Adj. Budget Figures 2015/16
Total Operating Revenue	421 080 944	-26 743 036	394 337 908
Total Operating Expenditure	397 445 274	-26 743 036	370 702 238
Surplus/(Deficit)	**23 635 670**		**23 635 670**



The graph below shows the operating expenditure- and capital budget (actual) for the 2014/15 financial year, the revised budget for 2015/16, and proposed budgets for the 2016/17 to 2018/19 financial years:



	Actual 2014/15	Adj. Budget 2015/16	Budget Year 2016/17	Budget 2017/18	Budget 2018/19
Operating	312 065 898	370 702 238	422 779 120	434 911 127	473 307 467
Capital	29 248 607	93 109 730	158 542 361	117 329 000	84 317 900

1.4 OVERVIEW ON NEW MFMA CIRCULARS

MFMA Circular No 78

Municipal Budget Circular for the 2016/17 MTREF is compiled to guide municipalities on how to prepare their budget inputs.

1.4.1 2016 Local Government Elections and budget process

The following four risks need to be explicitly managed:

1. Municipality must approve tariffs before 1 July 2016.
2. Municipality must approve the annual budget before 1 July 2016.
3. Municipality not to prepare an election friendly budget with unrealistic low tariffs and an over ambitious capital program – unfunded budget.
4. Budget consultation may be neglected or used to serve interests of political parties.

Municipality encouraged to ensuring financial sustainability and sound decision-making to ensure sound finances and service delivery beyond the election period. Municipality refrain from suspending credit control and debt collection. Current Council passing a "holding budget' for new Council to change through an adjustments budget soon after start of year is not legally permitted (refer to section 28 of the MFMA).

1.4.2 SA economy and inflation targets

1. Economy is expected to grow by 1.5% in 2015, 1.7% in 2016 and 2.6% in 2017.
2. CPI Inflation actual for 2014/15 is 5.6%, the estimate for 2015/16 is 5.5% and the forecast for 2016/17 is 6.0%, 2017/18 is 5.8% and 2018/19 is 5.8%.

1.4.3 Key focus areas for the 2016/17 budget process

1. **Local government conditional grants and additional allocations**
 - Use indicative numbers as set out in 2016 DORA to compile the 2016/17 MTREF
 - Equitable share increased by R6 billion over MTREF
 - MSIG becomes an indirect grant – no allocation for Hessequa in 2016/17 MTREF
 - MIG to be streamlined, use for renewal and rehabilitation of existing infrastructure
2. **mSCOA**
 - Budgets to be aligned to mSCOA

1.4.4 Revenue budget

- Keep increases in rates, tariffs and other charges at level appropriate between the interest of poor households and other customers. Municipality must justify all increases in excess of 6%
- Eskom bulk tariff increase – As per NERSA approval
- Water and Sanitation tariff increases – consider full cost rendering the services when determining tariffs – limit water losses to acceptable levels

1.4.5 Funding choices and Management issues

- Employee related costs – increase according to Salary & Wages Collective Agreement – 2016/17 financial year CPI plus 1%
- Remuneration of Councillors – budget in accordance with the gazette on Remuneration of Public Office Bearers
- Service level standards – must form part of 2016/17 MTREF budget documentation
- Hand-over reports for the newly elected Council – Municipal Managers and Managers to prepare a hand-over report to be tabled at the first meeting of new Council
- 2016/17 Budget and MTREF – Reporting on released Version 2.8 of Schedule A1

MFMA Circular No 79

This circular is a follow-up to the MFMA Budget Circular No 78.

1.4.6 2016 Local Government Elections and budget process

- 2016 DORA Bill is based on new municipal boundaries

1.4.7 Key focus areas for the 2016/17 budget process

- No change from previous circular

1.4.8 Revenue Management

- Eskom bulk tariff increase – NERSA approved 9.4% from 1 April 2016 – NERSA has not yet approved and published guidelines on municipal price increase for 2016/17

MFMA Circular No 80

Municipal Financial Systems and Processes requirements in support of mSCOA. This circular replaces MFMA Circular 57.

- Municipal Regulations on SCOA was gazetted on 22 April 2014 National Treasury commissioned mSCOA project phase 4 – primary objectives the piloting phase
- Piloting phase proved useful – detail transactional findings provided further refinement to the classification framework
- Chart has been revised 4 times – mSCOA Version 5.4
- Piloting exercise has provided an invaluable understanding of current landscape of systems of financial management within municipalities.

1.4.10 Accountability for mSCOA implementation & compliance

- ► Municipality remains ultimately responsible and accountable to implement mSCOA across its organisation
- ► National Treasury will give guidance with implementation
- ► Responsibilities of Council – take necessary steps to ensure that these Regulations are implemented by adoption of the necessary budget, policies and resolutions
- ► Responsibilities of **Accounting Officers** –
 - Delegating the necessary powers and duties to appropriate officials,
 - Ensure officials have necessary capacity and training,
 - Ensure that the financial applications have the capacity to accommodate implementation of these Regulations and that required modifications or upgrades are implemented,
 - Submitting reports and recommendations to Council for adoption of any resolutions, policies and budget for implementation.
- ► Many municipalities have requested assistance from National Treasury & Provincial Treasury in dealing with technical aspects of mSCOA – financial management and internal control systems being top of list
- ► mSCOA implementation cannot be considered solely an ICT or finance reform – complete organisation reform

1.4.11 Research into Systems of Financial Management & Internal Control

- ► Comprehensive list of business processes that should be supported by system functionality
- ► Municipalities need to evaluate the functionality of their current financial management and internal control systems against these business processes and technical specifications
- ► Assessment favourable no need to replace financial management & internal control system – Service Provider has to provide municipality with guarantees to this effect

1.4.12 Other

- Financial Management Grant (FMG) can be used to support mSCOA implementation

MFMA Circular No 82

In 2016, the Minister of Finance again announced cost containment measures in his budget speech of 24 February 2016. National Treasury's issued MFMA Circular No 82 on 30 March 2016. Municipal Councils are encouraged to eliminate wasteful expenditure and Municipal Council are tasked to make clear and quantified commitments to cost containment measures when tabling their 2016/17 budgets.

Disclosure of cost containment measures applied by the Municipality must be included in the Municipal Budget and Annual Report. National Treasury recommends *inter alia* that: -

- Municipal councils adopt the Circular together with their annual budgets; and
- Finance-related policies be reviewed to ensure alignment to the new Circular.



The Circular re-iterates and highlights the areas listed below where cost containment measures must be considered.

1. Engagement of Consultants

The use of consultants for routine work should be eliminated and when considered a thorough assessment of the available skills within the municipality should be considered. In addition the consultant rates should be in line with the consultant rates published by the Department of Public Service and Administration (DPSA) from time to time.

2. Travel and Subsistence

The National Treasury, on behalf of all three spheres of government, has negotiated improved upfront discounts for flights as well as discounted accommodation rates. Municipalities are requested to utilize these agreements to assist in their respective cost containment measures, unless they can negotiate lower air travel rates or utilize other service providers that offer lower rates.

2.1 Flights

Quotations are to be obtained from at least SAA and BA Comair before issue. Other Low Cost Carriers may also be requested for quotations. Corporate agreements with SAA and BA/Comair will be made available to Travel Agencies that are currently contracted to Government.

Accounting officers of municipalities and municipal entities are advised to include a clause in their respective documents that travel agencies are only permitted to make booking arrangements on behalf of municipalities and municipal entities in line with this Circular.

Current arrangements with service providers will be updated by the Manager: Supply Chain Management and amended to reflect these changes. It is proposed that the Travel and Subsistence Policy of the Council be amended to reflect these arrangements.

2.2 Accommodation and Subsistence Allowance

National Treasury has negotiated maximum allowable rates with four hotel groups. The instruction to travel agents must be to obtain quotes from each of the four hotels; however it is not necessarily limited to them as accommodation depends on availability, locality and rates, which could be lower. Competition and cost effectiveness must remain a key principle.

Arrangements will be implemented by the Manager: Supply Chain Management to ensure booking arrangements are in line with these discounted rates. It is proposed that the Travel and Subsistence Policy of the Council be amended to reflect these arrangements.

2.3 Vehicle Hire

Municipalities are encouraged to continue considering their own fleet first, where viable, prior to hiring of vehicles and where practical all employees must make use of shuttle services if the cost of such a service is below the cost of hiring a vehicle. Where vehicle hire is necessary the category below Group B or an equivalent class must be used, unless the hire of a higher category is negotiated below that of a Group B class.

2.4 Travel Claims

Vehicle travel claims by employees of municipalities and municipal entities must be restricted to the actual distance travelled in excess of the normal distance from the employee's residence to his or her place of work or as may be negotiated using a motor vehicle allowance scheme.

2.5 Credit Cards

Where officials or councilors incur expenses in relation to official municipal activities, they should use their personal credit cards or cash, and request reimbursement from the municipality in accordance with the relevant municipal policy and processes. Alternatively, the municipality should make arrangements with the service provider that the expenditure be settled directly by the municipality.

3. Catering Costs

Accounting Officers are not to incur catering expenses for any meetings where only municipal officials are in attendance. Notwithstanding the above, the accounting officer may incur catering expenses for the following, provided that such lasts for five (5) continuous hours or more:

3.1 Meetings

The hosting of conferences, workshops, courses, forums, recruitment interviews, training courses, hearings; meetings related to commissions or committees of inquiry; or meetings hosted by governance committee meetings. This is the current practice in the Council.

3.2 Alcohol

The Municipality may not incur expenses on alcoholic beverages. This is the current practice in the Council

3.3 Team-building and Social Functions

Ensure that team building and social functions, including year-end functions, are not financed from the municipal budgets or by any suppliers or sponsors.

Notwithstanding the above, accounting officers may incur no more than the petty cash allocation or limitations on expenditure from their respective budgets to host farewell functions to employees who are either proceeding on retirement due to ill health; or proceeding on retirement after reaching the qualifying age limit of a minimum of ten (10) or more years working for the municipality.

It is proposed the Farewell Function Policy of the Council be amended to reflect the above recommendations.

4. Events, advertising and sponsorships

Eliminate wasteful expenditure on events, advertising in magazines, television, newspapers etc. where the municipality can use other cost effective means such as websites to market the institution or properly publicise the matters or events under consideration.

Memorabilia, gifts and other novelties should be of token value only and should only be offered by municipalities and municipal entities in order to acknowledge support or a visit or attendance by a dignitary in connection with a benefit to the local community; to reciprocate the giving of a similar token gift by another organisation; or similar but in all cases there must be an identifiable benefit to the community.

Limit or stop all unnecessary expenditure on matters such as printing of shirts, hosting of sporting events, festivals and other associated events, cruises, lavish functions, and extraordinary costs associated with visits of dignitaries or induction of new councillors.

5. Conferences, Meetings, Study Tours, etc.

The number of employees travelling to conferences or meetings on official duty for the same matter is limited to three (3) employees, unless otherwise approved in advance by the Municipal Manager, having due regard to the cost containment measures.

5.1 Conferences

Employees of municipalities may attend conferences hosted by professional bodies or non-governmental institutions (external conferences) held within the borders of South Africa provided that expenses related to their attendance do not exceed two thousand five hundred rand (R2 500) per person per day. The National Treasury may periodically review this amount.

Employees must make every effort to take advantage of early registration discounts by seeking the required approvals to attend well in advance of the conference as it relates to their area of work. No late registration is acceptable. Conferences abroad must be limited to its ultimate minimum or none at all.

5.2 Facilities

Municipalities must utilise municipal and/or provincial office facilities for conferences, meetings, strategic planning sessions etc. where an appropriate venue exists within the municipal jurisdiction.

6. Office Furnishing

Municipalities should exercise due precaution in refurbishing offices, purchasing equipment, etc. especially when new persons are elected or appointed. Use of existing facilities and equipment is encouraged. Office furnishing, when required, should be contained to minimal costs, avoiding elaborate and expensive furniture or equipment.

7. Training

Training attended by employees and councilors of municipalities and municipal entities may only be attended at pre-approved service providers to ensure sufficient quality of training and obtain value for money.

8. Overtime

Encourage staff to take time off to make up for overtime worked. Planned overtime must be submitted to management for consideration on a monthly basis and unplanned overtime worked must be motivated and approved by management. The current Overtime Policy makes provision for these arrangements. Except for exceptions approved by the Municipal Manager paid overtime claims have been limited to 20 hours per month, and any approved overtime worked in addition thereto is recorded as overtime leave and must be taken within six (6) months after the hours worked.

9. Staff Suspensions and outstanding Disciplinary Matters

Costs associated with long-standing staff suspensions and legal costs associated with not following due processes when suspending and dismissing staff must be eliminated. There are no such cases in the Council.

10. Productivity and Management

Constant management of staff, improvements in productivity levels and feedback must be provided to all staff. This requires all supervisory staff, from Director level to front-line Supervisors to realize and appreciate the financial constraints and sustainability challenges faced by the Municipality.

The adoption and implementation of the respective work-study investigations and resultant organizational structures should provide long-term institutional stability and support a planned and phased approach to sustainable capacity building in line with the Spatial and Integrated Development priorities of the Council.

11. Summary

The measures in place in the Council as outlined in the body of the report are aligned to the recommendations as outlined in Circulars 70 of 2013 and 82 of 2016. Whilst the new cost containment measures are

recommendations from National Treasury and not directly enforceable it is recommended that all the recommendations be adopted as the baseline for all affected policies.

1.5 STANDARD CHART OF ACCOUNTS (SCOA)

As reported last year, the primary objective is to achieve an acceptable level of uniformity and quality from the collection of Local Government (Municipality and Municipal Entities) data. This will require a classification framework for Local Government. Hessequa Municipality went live on SCOA on 1 July 2015 amidst various teething and conversion problems. These challenges are on-going and it seems that National Treasury is not always on the same page regarding municipal finances. The classification framework specific to Local Government incorporating all transaction types, appropriation of funds, spending on service delivery, capital and operating spending and classification, policy outcomes and legislative reporting requirements can still be considered work in progress

The development of this framework must give recognition to:

- International standards, guidance and best practices
- Labels and accounts defined to have readily available the information needed for local government budgeting (annual budgets, adjustment budgets and SDBIP) and reporting (monthly, mid-year performance assessment and annual financial statements)
- General alignment of financial reporting formats and the annual financial statements to key budget format reforms
- Alignment of budget and reporting formats with the Standards of GRAP and principles within the provisions of the transitional arrangements applicable to the different categories of municipality, especially recognizing that local government uniquely operates in an accrual accounting and budgeting environment
- Consistent use of terminology across all municipalities by defining all accounts and labels in simple terms to support appropriate classification of transactions throughout all municipalities
- Standardization across local government by clearly outlining the information requirements which will enable municipalities and their information system suppliers to develop software and report writing formats that are automated and compliant to reporting requirements governing Local Government

The roll players in the municipality are to be commended for the implementation of SCOA amidst the numerous challenges. It is envisaged that the teething problems that were, and still are being solved by the municipality, will benefit those municipalities who still have to convert to SCOA.

MFMA circular no.80 which was issued on 8 March 2016, deals with the following issues:

- Accountability for MSCOA implementation and compliance.
- Research into systems of financial management and internal control
- What constitutes minimum compliance to MSCOA
- Detail business process requirements and associated system functionality
- Commercial-off-the shelf tier 1 integrated financial management systems versus local, bespoke and third party systems
- Legislative framework- Procurement of systems of financial management and internal control
- Transversal contract for the supply of an integrated financial and internal control system for local government
- MFMA circular no 57

With reference to the transversal contract for the supply of an integrated financial and internal control system for local government, attention is invited to the following extract from the circular:
Considering the challenges experienced by municipalities, the National Treasury, through the Office of the Chief Procurement Officer, advertised a Request for Proposal (RFP) on 4 March 2016 for the appointment of service providers for *an integrated financial management and internal control system for local government* (RT25-2016 on page 115 of Tender Bulletin No.2906). The process has been structured as a transversal contract and differentiation

applied to the technical specifications and business process in accommodating for all categories of municipalities i.e. metropolitan municipalities, secondary cities, large towns, small towns ,district municipalities with billing, and districts without billing.
The objective of this tender process is not only to save municipalities' time and effort with the procurement process, but also to provide clear guidance with the appointment of service providers. Once the tender process has been completed, which is envisaged for the latter part of May 2016, municipalities will be able to make use of the panel of services providers in entering into service level agreements for the supply of financial management and internal control systems.

Importantly, while the National Treasury will facilitate the transversal tender process and provide a panel of service providers for the supply of financial management and internal control systems to local government, ***municipalities will remain responsible for entering into service level agreements (SLA's), management of the SLA's, providing budget and the settlement of all invoices within the legislative framework governing local Government***. Municipalities are also reminded that ICT, financial management and internal control systems, and associated expenditure already forms part of existing budgets.

Municipalities will have to reprioritise existing budget allocations to provide funding for the implementation of this strategic and necessary financial management reform. Municipalities are reminded that the Financial Management Grant (FMG) can also be used over the MTREF to support *m*SCOA implementation. The National Treasury acknowledges that metropolitan municipalities and secondary cities, in most instances, have the necessary skills and ability to deal with not only procurement but also highly technical aspects of financial management and internal control systems.

In this regard, and with the exception of metropolitan municipalities and secondary cities, all other municipalities are highly recommended to make use of the transversal contract and associated panel of service providers for the supply of financial management and internal control systems once finalised. Should a municipality decide not to do so, it is required of them to formally write to the National Treasury (Chief Directorate: Local Government Budget Analysis) prior to going out on a supply chain management process, supplying clear reasons and motivation in support of the decision after which National Treasury will provide a written response and clear recommendations.

No provision has been made in the budget over the MTREF period for financial management and internal control systems



1.6 Long Term Financial Plan

Council's long term financial plan was updated with the actual results for 2014/15. The adjustments that were made in the 2015/16 budget, is also incorporated in the report. The following is a list of recommendations and comments on the previous report, as well as recommendations on the latest report:

A few of the more pertinent aspects of the report are discussed below:

NO.	RECOMMENDATION	COMMENT
1	INCREASE MUNICIPAL REVENUES	REMAINS RELEVANT. ALLOW FOR ACCELERATED GROWTH IN CPI, FASTER THAN IN THE RECENT PAST.
2	SELL INVESTMENT PROPERTY	THE IMPROVED FINANCIAL SITUATION MAKES THIS RECOMMENDATION LESS ESSENTIAL.
3	MANAGE EXPENSES	COST CONTROL DURING THE PAST YEAR WAS EXEMPLARY BUT THE RECOMMENDATION REMAINS RELEVANT
4	MAINTAIN LIQUIDITY RESERVE	LIQUIDITY HAS IMPROVED BUT REMAINS RELEVANT., ESPECIALLY IN THE LATTER YEARS WHEN EXPENDITURE IS EXPECTED TO RISE FASTER THAN REVENUE.
5	DOWNWARD ADJUSTMENT OF SALARIES AND WAGES BILL	THE FORECAST SALARIES EXPENSE IS WITHIN THE BENCHMARK. REMAINS RELEVANT HOWEVER AND NEEDS TO BE MONITORED CLOSELY. PRUDENCY IS REQUIRED IN MAKING NEW APPOINTMENTS.
6	SUPPORT TO INDIGENTS	REMAINS RELEVANT. OPTIMISE SERVICE LEVELS WITHIN AVAILABLE FUNDS.
7	PRIORITISE CAPITAL INVESTMENT PROGRAMME	THE 2015 ESTIMATE OF AFFORDABLE CAPEX IS HIGHER THAN PREVIOUS ESTIMATES, BUT IS STILL LOWER THAN THE CAPEX DEMAND. REMAINS RELEVANT.
8	ASSESS CONDITION OF ASSETS ACCURATELY	REMAINS RELEVANT TO ENSURE TIMEOUS REPLACEMENT.
9	MIGRATE ASSET REGISTER TO BECOME A DECISION-MAKING TOOL.	REMAINS RELEVANT.
10	DEBT AFFORDABILITY	UPWARDS ADJUSTED TO R419 M FOR THE PLANNING PERIOD.
11	RECOMMENDATIONS EMANATING FROM DISCUSSION WITH EXECUTIVE MANAGEMENT.	ALL RECOMMENDATIONS REMAIN RELEVANT TO THE EXTENT NOT YET ACHIEVED.
12	NEW RECOMMENDATIONS:	
13	ALIGN EXTERNAL FUND RAISING TO CAPEX PROGRAMME	ENSURE THAT FUTURE BORROWINGS ARE ALIGNED TO THE EXPECTED CAPITAL SPENDING PATTERN.
14	CASH BACK A CAPITAL REPLACEMENT RESERVE ("CRR")	THE CASH SURPLUS GENERATED IS NOT SUFFICIENT TO CASH BACK THE DEPRECIATION CHARGE IN A CRR, BUT THE MUNICIPALITY SHOULD IN THE LONGER TERM WORK TOWARDS THIS OBJECTIVE.
15	ADJUST R&M BUDGET UPWARDS.	CONTINUOUSLY INCREASE THE R&M BUDGET TO REACH THE PROPOSED 8% OF CARRYING VALUE OF ASSETS TO ENSURE THE HEALTH OF EXISTING ASSETS

1. **Municipal revenue**

Council's expenditure budget increases more than what is generated from the revenue budget. A large portion of the increase is on non-cash items. These items will have to be recovered by tariffs in due course. Council's revenue base should be broadened by capital spending that is taking place in Still Bay. The increase in revenue should ensure that tariffs do not have to increase dramatically, and that additional funds can be used to eradicate poverty.

2. **Sell investment property**

The sale of investment property is still of the utmost importance, and this need will decrease as soon as a cash contribution can be made to Council's reserves by means of tariffs. Currently there is being budgeted for a deficit, and no contributions can be made to reserves. These reserves are necessary for capital spending since the raising of external loans has a huge impact on tariff increases.

5. **Downward adjustment of salary and wages bill**

The salary budget increases year-on-year, and currently there are no savings on the budget. The basic salary line item of the adjustment budget increases by approximately 10%, which is higher than the average increase of 7% in tariffs.

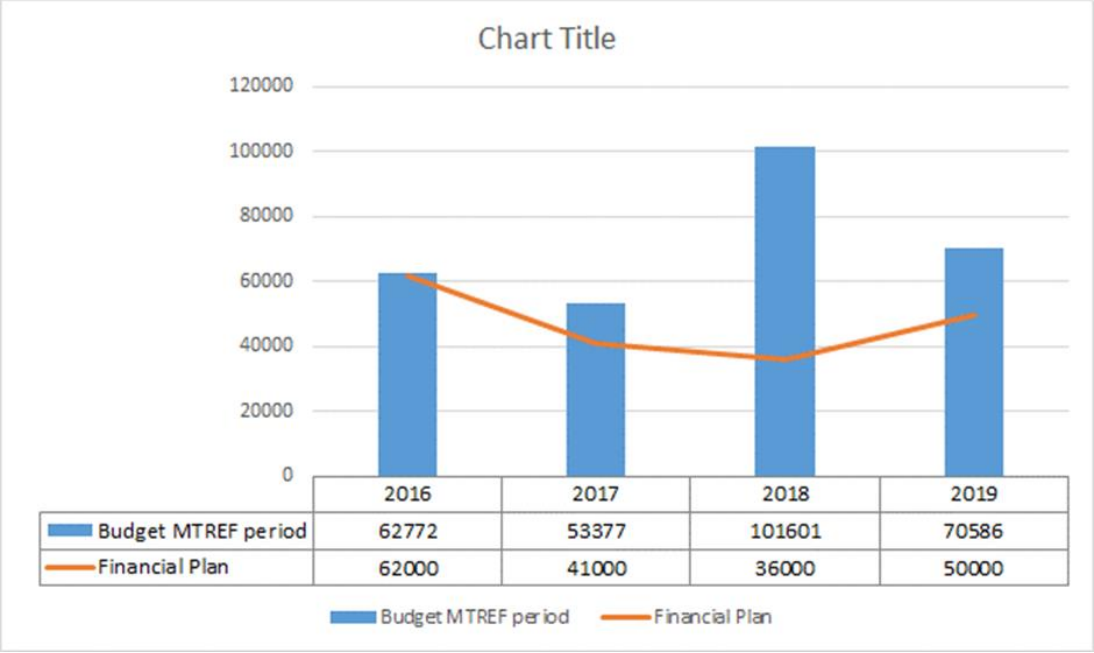
13. **Align external fund raising to capex program**

The raising of external loans will have to be handled very carefully because interest rates are increasing, and Interest and redemption payments will impact negatively on tariffs.

14. **Cash back the capital replacement reserve**

The complete recovery of expenditure by means of tariffs will have to be prioritised so as to generate surplus funds that can be utilized at a later stage for capital investment.

The following graph shows that the MTREF budget deviates from the long term financial plan. The larger budget for 2016/17 is aimed at capital extension in Still Bay. This is being done to ensure a bigger revenue base. The outcome of the investment also has a big impact on the 2018 financial year. If the developers develop as intended, additional revenue in the 2018 financial year should be realized.



1.7 Financial Ratios & Norms

1.7.1 CAPITAL EXPENDITURE TO TOTAL EXPENDITURE

CAPITAL EXPENDITURE TO TOTAL EXPENDITURE

2012/13	2013/14	2014/15	Current Year 2015/16		2016/17 Medium Term Revenue & Expenditure Framework		
Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
13%	7%	9%	29%	20%	27%	21%	15%

The norm range is between 10% and 20%.

When assessing the level of investment in assets, a ratio less than 10% reflects lower spending by the municipality in Infrastructure and holds potential risks to service delivery. A ratio of more than 20% reflects higher spending on infrastructure and acceleration in service delivery, but could also hold financial sustainability risks if the infrastructure does not include both economic (revenue generating) and social type infrastructure.

1.7.2. REPAIRS & MAINTENANCE AS A % OF PROPERTY PLANT AND EQUIPMENT

REPAIRS & MAINTENACE AS A % OF PROPERTY PLANT AND EQUIPMENT

2012/13	2013/14	2014/15	Current Year 2015/16		2016/17 Medium Term Revenue & Expenditure Framework		
Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
2%	2%	2%	2%	9%	9%	8%	8%

The norm is 8%.

A ratio below the norm is a reflection that insufficient monies are being spent on repairs and maintenance to the extent that it could increase impairment of useful assets. An increasing expenditure trend may be indicative of high asset-usage levels, which can prematurely require advanced levels of repairs and maintenance or a need for Asset/Replacements. The Hessequa Municipality has dedicated 91.7% of its Capital Expenditure towards replacement of assets. Ratio's of Repairs & Maintenance is much higher because of the implementation of the new SCOA accounts, where employees working in the maintenance teams cost is directly linked to repairs and maintenance.



1.7.3. CURRENT RATIO

CURRENT RATIO

2012/13	2013/14	2014/15	Current Year 2015/16		2016/17 Medium Term Revenue & Expenditure Framework		
Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
1.48	1.57	1.78	2.33	1.40	1.26	1.28	1.06

The Norm range is between 1.5 to 2:1

The higher the current ratio, the more capable the municipality is to pay its current or short-term obligations and provide for a risk cover to enable it to continue operations at desired levels. A financial ratio under 1 suggests that the Municipality would be unable to pay all its current or short-term obligations if they fall due at any specific point

1.7.4. CAPITAL COST (INTEREST PAID AND REDEMPTION) AS A % OF TOTAL OPERATING EXPENDITURE

CAPITAL COST (INTEREST & REDEMTION) AS A % OF TOTAL OPERATING EXPENDITURE

2012/13	2013/14	2014/15	Current Year 2015/16		2016/17 Medium Term Revenue & Expenditure Framework		
Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
3.40%	2.86%	3.16%	2.65%	2.75%	7.92%	8.99%	12.04%

The norm is 6% to 8%

Operating below the Norm could indicate that the Municipality has the capacity to take on additional financing from borrowing to invest in infrastructure projects or it could relate to cash flow problems where it is unable to access borrowed funds, or the funding decisions of the municipality impacts of these levels. On the other hand, exceeding the norm could pose a risk to the municipality should changes or fluctuations in financing costs arise.

Requirements of the Borrowing, Funds and Reserves Policy (Hessequa Municipality)

- Percentages of Total Annual Repayment (Capital and Interest) to Operating Expenditure to be less than 10%

1.7.5. REMUNERATION (EMPLOYEE RELATED COSTS & COUNCILLORS REMUNERATION) AS % OF TOTAL OPERATING EXPENDITURE)

REMUNERATION (EMPLOYEE RELATED COSTS & COUNCILLORS REMUNERATION AS % OF TOTAL OPERATING EXPENDITURE

2012/13	2013/14	2014/15	Current Year 2015/16		2016/17 Medium Term Revenue & Expenditure Framework		
Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
38.26%	34.90%	36.42%	34.87%	36.15%	35.11%	36.45%	36.12%

The norm range is between 25% and 40%. Hessequa Municipality is within the norm

If the ratio exceeds the norm it could indicate inefficiencies, overstaffing or even the incorrect focus due to misdirected expenditure to non-essentials or non-service delivery related expenditure.

1.7.6. CONTRACTED SERVICES % OF TOTAL OPERATING EXPENDITURE

CONTRACTED SERVICES % OF TOTAL OPERATING EXPENDITURE

2012/13	2013/14	2014/15	Current Year 2015/16		2016/17 Medium Term Revenue & Expenditure Framework		
Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
1.51%	2.22%	2.02%	2.35%	12.58%	12.70%	7.99%	7.59%

The norm range is between 2% and 5%

Ratio's of Contracted Services is much higher because of the implementation of the new SCOA accounts. Before implementation of SCOA some of the Contracted Services was reflected under general expenses.

1.8 Still Bay Development

Council's revenue is under threat because of a limited revenue base. Capital investment in Still Bay is favored because the revenue base can be increased and tariffs stabilised.

Various developments in Still Bay cannot proceed because of the unavailability of municipal services. There is a possibility that ±3,000 properties can be developed over the next 8 years if services are available. This will result in a large increase in revenue for Council and the economy.

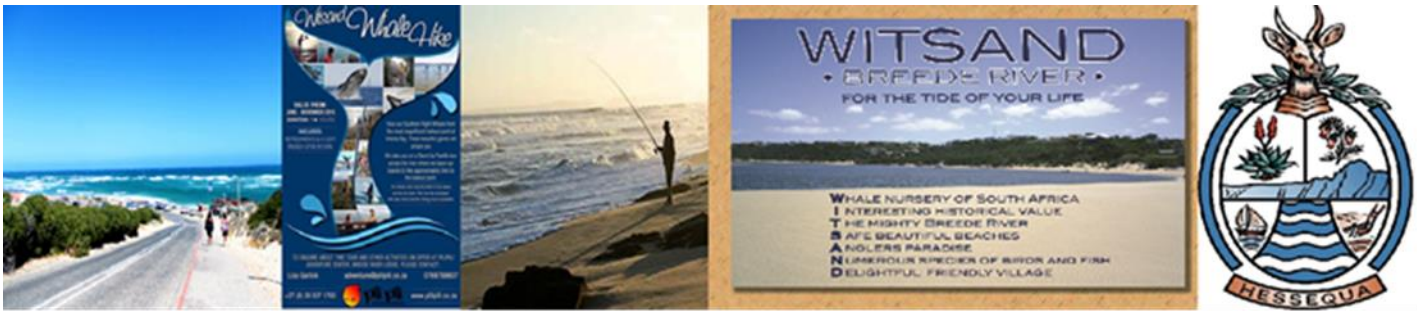
The following has been budgeted for development over the next 3 years:

2016/17 – R 6 550 000 (External loan)

2017/18 – R36 942 000 (External loan)

2018/19 – R28 500 000 (External loan)

This funding includes an access road, sewerage and water. Electricity has already been upgraded to provide for development.



1.9 Operating Revenue Framework

The operating revenue budget, excluding capital transfers and contributions for 2016/17, amounts to R399, 161 million. This is a 9.55% growth when compared to the 2015/16 adjustment budget. For the 2017/18 financial year the revenue, excluding capital transfers and contributions, is R400, 434 million and shows an increase of 0, 3% when compared to 2016/17. For the 2017/2018 financial year, the revenue amounts to R429, 944 million and shows a 7.38% growth when compared to 2017/18.

Within the new schedules (Version 2.8) from National Treasury free basic services are left out. This is in line with GRAP. This basis was used thought out the schedules.

The following table is a summary of the 2016/17 MTREF (classified by main revenue source):

Table A4: Summary of revenue classified by main revenue source (NT - supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source											
Property rates	2	50 380	55 048	60 793	66 878	66 023	66 023	66 023	69 914	75 181	80 844
Property rates - penalties & collection charges		268	277	337	370						
Service charges - electricity revenue	2	94 022	98 305	103 699	117 478 532	117 596	117 596	117 596	127 043	139 031	152 023
Service charges - water revenue	2	21 436	22 320	26 265	28 997 229	25 578	25 578	25 578	29 312	31 467	33 779
Service charges - sanitation revenue	2	11 678	12 798	14 257	21 631 969	14 884	14 884	14 884	16 266	17 447	18 714
Service charges - refuse revenue	2	8 090	8 780	10 137	16 157 675	10 950	10 950	10 950	12 580	13 494	14 474
Service charges - other		5 231	6 232	6 859	6 734	–	–	–			
Rental of facilities and equipment		3 888	3 624	4 024	4 146	1 402	1 402	1 402	1 511	1 535	1 589
Interest earned - external investments		2 981	3 336	6 052	3 050	4 597	4 597	4 597	5 228	5 138	4 438
Interest earned - outstanding debtors		617	672	1 053	778	1 148	1 148	1 148	1 188	1 260	1 335
Dividends received						–	–	–	–	–	–
Fines		3 166	29 855	36 682	42 234	42 277	42 277	42 277	41 205	41 205	41 205
Licences and permits		290	272	208	382	763	763	763	1 186	1 269	1 358
Agency services		1 468	1 550	1 660	1 744	1 673	1 673	1 673	1 673	1 675	1 675
Transfers recognised - operational		54 855	45 385	58 769	58 602	63 231	63 231	63 231	73 135	51 799	57 653
Other revenue	2	3 106	6 260	5 682	5 163	13 715 753	13 716	13 716	13 919	14 933	15 855
Gains on disposal of PPE		(3 009)	19 036	11 019	4 000	500	500	500	5 000	5 000	5 000
Total Revenue (excluding capital transfers and contributions)		**258 468**	**313 750**	**347 496**	**378 347**	**364 338**	**364 338**	**364 338**	**399 161**	**400 434**	**429 944**

Revenue principles accepted by the Budget Committee and used in finalizing the final budget

Council's budget guidelines stipulated that rates and service tariffs have to increase by more than CPI. After the compilation of the budget the budget committee recommended the following tariff increases for the 2016/2017 financial year.



Proposed tariff increases over the medium term

Description	2016/17 Medium Term Revenue & Expenditure Framework		
	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Property Rates	7.0%	7.5%	7.5%
Electricity (Average)	7.64%	9.4%	9.4%
Water	7.0%	7.4%	7.4%
Sanitation Revenue	6.0%	7.3%	7.3%
Refuse Revenue	7.0%	7.3%	7.3%

Table A4: Percentage growth in revenue by main revenue source – (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue)

Description	2016/17 Medium Term Revenue & Expenditure Framework					
R thousand	Budget Year 2016/17	% Share	Budget Year +1 2017/18	% Share	Budget Year +2 2018/19	% Share
Revenue By Source						
Property rates	69 914	17.5%	75 181	18.8%	80 844	18.8%
Service charges - electricity revenue	127 043	31.8%	139 031	34.7%	152 023	35.4%
Service charges - water revenue	29 312	7.3%	31 467	7.9%	33 779	7.9%
Service charges - sanitation revenue	16 266	4.1%	17 447	4.4%	18 714	4.4%
Service charges - refuse revenue	12 580	3.2%	13 494	3.4%	14 474	3.4%
Service charges - other	–	0.0%	–	0.0%	–	0.0%
Rental of facilities and equipment	1 511	0.4%	1 535	0.4%	1 589	0.4%
Interest earned - external investments	5 228	1.3%	5 138	1.3%	4 438	1.0%
Interest earned - outstanding debtors	1 188	0.3%	1 260	0.3%	1 335	0.3%
Fines	41 205	10.3%	41 205	10.3%	41 205	9.6%
Licences and permits	1 186	0.3%	1 269	0.3%	1 358	0.3%
Agency services	1 673	0.4%	1 675	0.4%	1 675	0.4%
Transfers recognised - operational	73 135	18.3%	51 799	12.9%	57 653	13.4%
Other revenue	13 919	3.5%	14 933	3.7%	15 855	3.7%
Gains on disposal of PPE	5 000	1.3%	5 000	1.2%	5 000	1.2%
Total Revenue (excluding capital transfers and contributions)	**399 161**	**100.0%**	**400 434**	**100.0%**	**429 944**	**100.0%**
Total Revenue from Rates & Service Charges	**255 115**	**63.9%**	**276 620**	**69.1%**	**299 835**	**69.7%**

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

In the table above it can be seen that revenue generated from rates and service charges forms a significant percentage of the revenue basket of the Municipality. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2016/17 financial year, revenue from rates and service charges totals to a budget of R255 115 million which is 64.0% of the total revenue budget, excluding capital transfers and contributions. This increases to R276 620 million and R299 835 million in the respective financial years of the MTREF. The last year of the MTREF period shows a slight increase in the percentage share of rates and service charges at 69.7%

Operating grants and transfers totals R72, 660 million in the 2016/17 financial year and decreases to R52,492 million by 2017/18 and increases to R58,375 million in the 2018/19 financial year. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table SA18: Operating Transfers and Grant Receipts (NT – supporting tables)

WC042 Hessequa - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		28 572	31 151	33 507	37 776	37 776	37 776	40 167	41 980	45 121
Local Government Equitable Share		26 522	28 189	29 993	31 529	31 529	31 529	34 558	37 736	40 850
Finance Management		1 250	1 181	1 450	1 450	1 450	1 450	1 475	1 550	1 550
Municipal Systems Improvement		800	879	934	930	930	930			
Dme / Mig Admin Staff Member		–	–		–					
Integrated National Electrification Programme		–	–		3 000	3 000	3 000	3 000	2 000	2 000
Epwp Incentive		–	129	1 130	200	200	200	483		
Mig 5% Admininstration Portion Of Mig		–	772		667	667	667	651	694	721
Vat On National Conditional Operating Grants		–	–		–					
Vat On Operating Grants National		–	–							
Flood Disaster Relief (National)		–	–		–					
Mig Operating Grant Expenditure		–			–					
Flood Disaster - Project Manager- Admin		–	–		–					
Provincial Government:		24 954	13 257	18 055	19 580	24 859	24 859	31 684	10 292	13 015
Housing		–	–	11 314	13 118 000	16 523	16 523	24 670	2 850	5 000
Sport And Recreation		20 905	8 354		0					
Flood Disaster, Prov: Road, Maint, Cdw, Libraries,Land,Water, Hce,Dme		–	–		0					
Flood Disaster Fund		626	–		0					
Public Transport and Systems		–	–							
Dept Of Transport - Main Road Maintenance		–			95 000	95 000	95 000	112		
Cdw Support Grant		–	–		0					
Library Extended Staff Levels Grant (Conditional Grant)		–	–	1 320	1 651 000	1 651	1 651	2 237	2 191	2 322
Library Personnel Expenditure Grant (Vulnerable Municipalities)		616	725	4 155	4 645 705	4 646	4 646	4 545	5 011	5 333
Thusong Centre		2 808	3 543							
Pgwc: Financial Management Support Grant			218		0					
Pgwc: Risk Management / Internal Audit		–	237		0					
Pgwc: Performance Management System		–	56		0					
Vat On Operating Grants Provincial		–	125		0					
Pgwc: Tariff Structure Investigation		–	–		0					
Pgwc: Capacity Building Grant		–	–		0					
Pgwc: Greening Develop. Grant Tuin Op Die Brak		–	–	300	0					
Greenest Municipality Competition: Environmental Affairs & Planning		–	–		70 000	200	200			
Other: Financial Management Support				864		979	979			
Other: Capacity Building Grant				102		665	665	120	240	360
Thusong Support Grant						100	100			
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		740	551	1 096	190	414	414	810	221	238
Seta/Disaster Relief/ Trade Union		394	479	569	180	180	180	800	211	228
Business Engineering: Continuous Cultural Projects					10	10	10	10	10	10
Other: Asla		345	72							
Other:Lotto				527	–					
Heritage Western Cape		–	–		–	24	24			
Arbor City Award (Total)		–	–			200	200			
		–	–	–					–	–
Total Operating Transfers and Grants	5	54 266	44 959	52 658	57 545	63 048	63 048	72 660	52 492	58 375

NOTE: Due to certain Grants not having both Operating and Capital leg on SCOA there will be a difference between Operating Grants on Table A4 and SA18, but Grants balance in total (Operating & Capital). The unspent Grants are shown on SA20 only.

1.9.1 ELECTRICITY TARIFFS



The operational budget for the 2016/2017 financial year makes provision for the following electricity tariff increases from 1 July 2016:

- Eskom tariff increase in respect of purchase of electricity (NERSA) : 7.86%
- Municipal electricity tariff increases – (average) : 7.64%
- Connection charges, deposits & availability charges : 8.0%

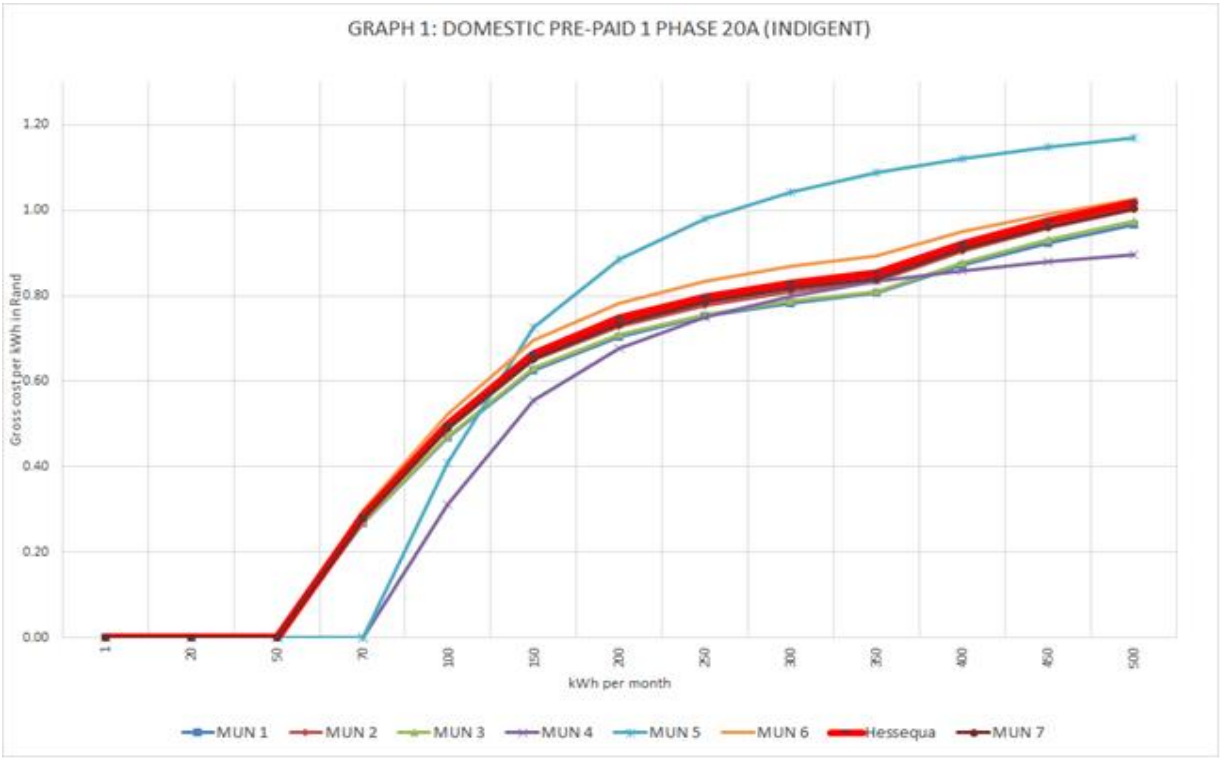
CMB will compile the NERSA application, and it will be sent in the following week.

NERSA is in the process of consulting with municipalities regarding the rationalisation of electricity tariffs within the distribution industry to find the most appropriate structures. In view hereof, it is proposed that the municipality's present structure be retained and not be changed until NERSA has finalised their consultation process, and provided clear guidance on the way forward.

The following is important with reference to the abovementioned tariff increases:

Indigent Tariff

- The first 50 units per month period in respect of indigent households will be free of charge.
- The increase in Block 2 (consumption 51 – 350 kWh) for indigent will be 7.1%
- The amount for 350 kWh will increase from R298.50 to R319.58 (excl. VAT) p.m. (R21.30)



Small consumers (Pre-paid meters)

The criteria for this category are as follows:

a) Electricity units must be purchased on a monthly basis

b) The consumption from 1 January to 31 December of the previous calendar year will be used to identify small consumers

c) Purchases cannot exceed 150kwh per month

d) The applicable tariff will apply for the whole of the budget year, and will be reviewed annually during the budget process

e) 50% of the basic tariff in respect of all ampere sizes will be paid as applicable to normal consumers

f) The circuit breakers of households that fall within this category and has low electricity consumption will be downgraded **free of charge** to bring relief on tariffs. (Owners will have to apply for this, and must ensure that their household/s can function with the downgraded circuit breaker)

Commercial: Bulk Consumers 71KVA – 500KVA (excluding VAT)

- Basic charge increase from R2 656 to R2 860 p.m.
- Demand charge increase from R162.40 to R175.30 p.m. (7.94%)
- Energy charge increase from 66.01c to 71.20c per kWh (7.86%)

Electricity tariffs 2016/2017

ELECTRICITY TARIFFS

	Consumer	Current Tariff 2015/2016 per kWH (excl. vat)	Proposed Tariff 2016/2017 per kWH (excl. vat)	% Increase
1.	**Domestic - Conventional Meters**			
	0 - 50 kWH	0.7860	0.8380	6.62%
	51 - 350 kWH	0.9950	1.0660	7.14%
	351 - 600 kWH	1.4000	1.5070	7.64%
	> 600 kWH	1.6530	1.7790	7.62%
	Basic Charges - 60 amp	352.20 pm	379.20 pm	7.67%
2.	**Domestic - Pre-paid Meters (Indigent)**			
	0 - 50 kWH	free	free	
	51 - 350 kWH	0.9950	1.0660	7.14%
	351 - 600 kWH	1.4000	1.5070	7.64%
	> 600 kWH	1.6530	1.7790	7.62%
	Basic Charges - 20 amp	Nil	Nil	
3	**Domestic - Small Users - Pre-paid Meters**			
	0 - 50 kWH	0.7860	0.8380	6.62%
	51 - 350 kWH	0.9950	1.0660	7.14%
	351 - 600 kWH	1.4000	1.5070	7.64%
	> 600 kWH	1.6530	1.7790	7.62%
	Basic Charges - 60 amp	82.77 pm	89.18 pm	7.74%
4	**Domestic - Pre-paid Meters**			
	0 - 50 kWH	0.7860	0.8380	6.62%
	51 - 350 kWH	0.9950	1.0660	7.14%
	351 - 600 kWH	1.4000	1.5070	7.64%
	> 600 kWH	1.6530	1.7790	7.62%
	Basic Charges - 60 amp	165.53 pm	178.36 pm	7.75%
5.	**Business - Conventional Meters**			
	Energy consumption per kWH	1.2100	1.3080	8.10%
	Basic Charges - 60 amp	432.00 pm	465.00 pm	7.64%
6.	**Business - Pre-paid Meters**			
	Energy consumption per kWH	1.2100	1.3080	8.10%
	Basic Charges - 60 amp	203.04 pm	218.85 pm	7.79%
7.	**Business - Bulk Consumers**			
	Energy consumption per kWH	0.6601	0.7120	7.86%

Revenue and Expenditure in respect of Electricity Department

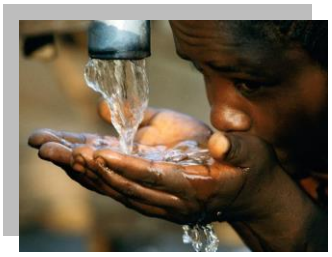
ELECTRICITY (excl. capital grant)	Budget 2015/16 000	Budget 2016/17 000
Total Electricity Revenue	130 524	142 869
Total Electricity Expenditure	119 683	130 552
NETT PROFIT / (LOSS)	**10 841**	**12 317**
Percentage Gross Profit	**9.06%**	**9.43%**

As can be seen from the above figures, the electricity department reflects a surplus in 2015/16 of R10,841 million (9.06%) and a surplus in the 2016/2017 budget of R12,317 million (9.43%).

It is thus clear from the above that there is a slight increase in the net profit on electricity. The surplus that Hessequa Municipality generates from electricity sales is well inside the norm of between 12-18%

1.9.2 WATER TARIFFS

It is recommended that the water tariffs, i.e. the basic charges, consumption tariffs, connection charges and availability charges be increased by 7.0% from 1 July 2016. Attention is also directed to the tariffs in periods of drought which is also shown in Annexure A. The tariff structure for the 2016/17 financial year has not been changed. The structure is designed to charge higher levels of consumption at a higher rate.



Proposed Water tariffs

The following table shows the impact of the proposed increases in water tariffs for domestic and other consumers:

WATER TARIFFS CATEGORY	Current Tariff 2015/2016 Rand per kl (excl. vat)	Proposed Tariff 2016/2017 Rand per kl (excl. vat)	% Increase
Residential			
Water consumption: 1 - 15 kl	5.35	5.72	7%
Water consumption: 16 - 30 kl	6.10	6.53	7%
Water consumption: 31 - 40 kl	6.65	7.12	7%
Water consumption: 41 - 50 kl	8.10	8.67	7%
Water consumption: 51 - 70 kl	9.50	10.17	7%
Water consumption: > 70 kl	11.45	12.25	7%
Old Age Homes / Schools			
Water consumption: 1 - 70 kl	4.70	5.03	7%
Water consumption: 71 - 90 kl	5.35	5.72	7%
Water consumption: > 90 kl	6.65	7.12	7%

The revenue and expenditure for the Water Department

WATER

(excl. capital grant)	Budget 2015/16 000	Budget 2016/17 000
Total Water Revenue	29 729	33 829
Total Water Expenditure	26 690	28 620
NETT PROFIT / (LOSS)	**3 039**	**5 209**
Percentage Gross Profit	**11.39%**	**18.20%**

As can be seen from the above figures, the water department reflects a surplus in 2015/16 of R3,039 million (11.39%).and a surplus in the 2016/2017 budget of R5,209 million (18.20%). This service is a trading service and has to show a surplus. Water consumption trends are still very volatile and it was difficult to project future water consumption patterns. This is a risk as far as income in the 2016/2017 budget is concerned.

1.9.3 REFUSE REMOVAL TARIFFS



The service is categorised as an economic service, which means that it has to pay for itself from service fees. It is recommended that the refuse removal tariffs be increased by 7.0% from 1 July 2016.

The revenue and expenditure for the Refuse Department

REFUSE

(excl. capital grant)	Budget 2015/16 000	Budget 2016/17 000
Total Refuse Revenue	11 319	12 989
Total Refuse Expenditure	14 690	21 767
NETT PROFIT / (LOSS)	**-3 371**	**-8 778**
Percentage Gross Profit	**-22.95%**	**-40.33%**

This net deficit shows an increase from 2015/16 of R3,371 million (22.95%)to R8,778 million (40.33%) in 2016/17. Included in the budget expenditure for 2016/17 are Depreciation of R7 million and Finance Charges of R5, 4 million for Landfill Sites



The following table shows the impact of the proposed increases in refuse tariffs for domestic and other consumers:

Comparison between current waste removal fees and increases

REFUSE REMOVALS	PER UNIT	Tariff - 2015/2016 (excl. vat)	Tariff - 2016/2017 (excl. vat)	% Increase
Domestic Households	Per month	R 91.00	R 97.00	7%
Business/Commercial/Industrial Maximum of two removals per week	Per month	R 206.00	R 220.00	7%
Bulk - Business/Commercial Industrial Maximum of three removals per week	Per month	R 455.00	R 487.00	7%
Bulk - Business/Commercial Industrial Maximum of four to seven removals per week	Per month	R 912.00	R 976.00	7%

1.9.4 SEWERAGE FEES



The service is an economic service, which means that it has to pay for itself from service fees. It is recommended that the sewerage tariffs be increased by 6.0%, and that connection charges and availability charges be increased by 8% from 1 July 2016.

Revenue and expenditure for the Sewerage Department

SEWERAGE

(excl. capital grant)	Budget 2016/17 000	Budget 2015/16 000
Total Sewerage Revenue	31 067	25 253
Total Sewerage Expenditure	23 935	24 124
NETT PROFIT / (LOSS)	**7 132**	**1 129**
Percentage Gross Profit	**29.80%**	**4.68%**

The net surplus shows a decrease from 2015/16 of R7,132 million (29.80%) to R1,129 million (4.68%) in 2016/17.



The following table shows the impact of the proposed increases in sewerage tariffs for domestic and other consumers:

Sewerage Tariffs

SEWERAGE	Unit	Tariff - 2015/2016 (excl. vat)	Tariff - 2016/2017 (excl. vat)	% Increase
Availability Fees - Empty Stands				
All Empty Stands - Sewerage Network	Per erf p/y	R 1 389.00	R 1 472.00	6.0%
All Empty Stands - Septic Tanks	Per erf p/y	R 693.00	R 735.00	6.1%
Basic Per Connections				
20 mm water connection	Per month	R 118.00	R 125.00	5.9%
20 mm water connection - 15% rebate	Per month	R 100.00	R 106.00	6.0%
25 mm water connection	Per month	R 149.00	R 158.00	6.0%
32 mm water connection	Per month	R 208.00	R 220.00	5.8%
40 mm water connection	Per month	R 292.00	R 310.00	6.2%
50 mm water connection	Per month	R 424.00	R 449.00	5.9%
80 mm water connection	Per month	R 991.00	R 1 050.00	6.0%
Basic Per Connections - Septic Tanks				
Basic - All Septic Tank Consumers	Per erf p/m	R 58.00	R 61.00	5.2%
Basic - Septic Tank Consumers - 15% rebate	Per erf p/m	R 49.30	R 51.85	5.2%
Conservancy / Septic Tanks - Withdrawals				
Tariff - withdrawal - All consumers	Per withdrawal	R 205.00	R 217.00	5.9%
After hours	Per withdrawal	R 410.00	R 435.00	6.1%

1.9.5 PROPERTY RATES

Property rates covers the cost of the provision of general services. Determining an effective property rate tariff is therefore an integral part of the municipality's budgeting process.



National Treasury's MFMA Circular No. 51 deals inter alia, with the implementation of the Municipal Property Rates Act, and with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for Public Benefit Organisations and Agricultural properties relative to residential properties to be 0, 25:1.

The MPRA Amendment Act comes into effect on 1 July 2015. The implementation of this Act has no financial implication for Council for the 2016/2017 Financial Year, but the implementation of the Public Service Purposes Infrastructure (PSP) can have serious financial implications in future years. The reason is that the current tariffs for government property is almost double that of Residential/Business tariffs. If an announcement in this regard is made, Municipalities will not be able to differentiate between normal Residential/Business properties and that of Government Properties. The result of this is that residential properties that is State owned will be levied at the same tariff as normal residential owners.

Public Service Purposes (PSP)

This new addition to the rating categories ring-fence state owned properties that renders services directly to public. The Public Service Purpose category is applicable to hospitals, public clinics, schools, libraries, police stations, prisons and courts of law. This new category (PSP) might raise concerns for municipalities that rely on the rates received for the applicable state owned properties due to possible future exclusion from rating or subject to maximum ratio.

Council implemented the new valuation roll on 1 July 2014 and this is the third year on this roll. The following table reflects:

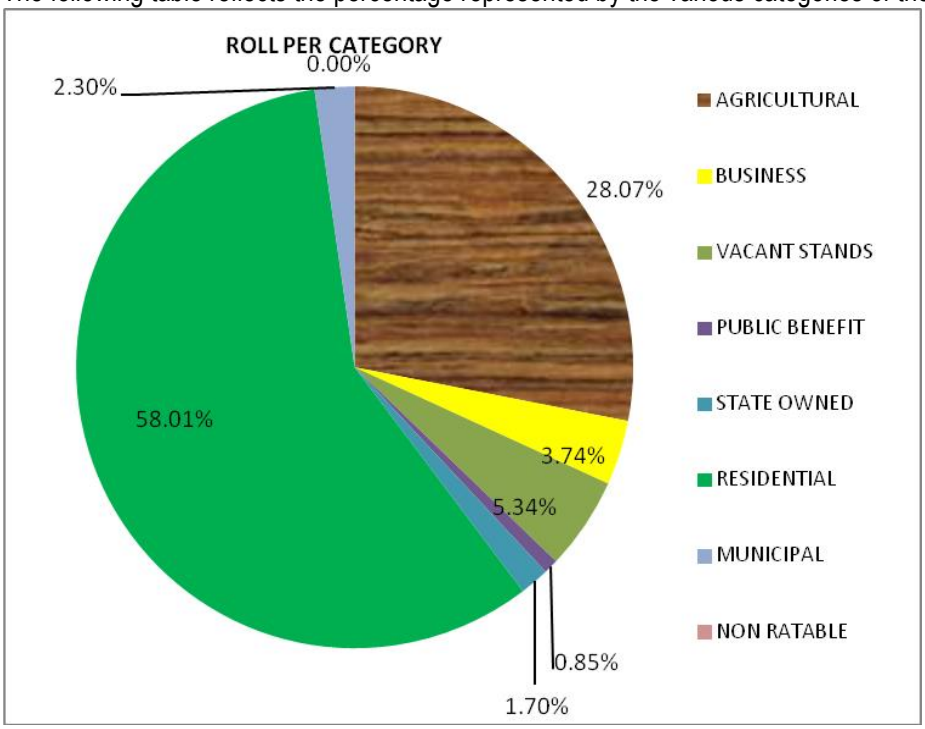
- Valuation roll
- Current tariff
- Expected revenue 2015/16
- Proposed draft 2016/17 tariffs
- Percentage increase per category

	Valuation Roll	Current Tariff	Expected 15/16	Tariffs Draft Budget 2016/17	Draft Budget - Income - new tariffs	Tariff Increase
Residential	8 109 667 750	0.006151	49 882 566	0.006582	53 469 598	7.0
Vacant	746 702 000	0.010719	8 003 899	0.011469	8 564 172	7.0
Business	522 180 800	0.006296	3 287 650	0.006737	3 601 018	7.0
Farm Properties	3 620 784 373	0.001537	5 565 146	0.001645	5 924 601	7.0
Farm Properties - Business	5 470 000	0.006296	34 439	0.006737	36 850	7.0
Farm Properties - Lifestyle	298 703 000	0.006151	1 837 322	0.006582	1 965 935	7.0
Municipal/Non Ratable	321 756 100	0.000000	0	0.000000	0	0.0
Public Benefit	118 200 800	0.000000	0	0.000000	0	0.0
Government	237 071 930	0.013563	3 215 407	0.014512	3 151 242	7.0
	13 980 536 753		**71 826 429**		**76 713 416**	

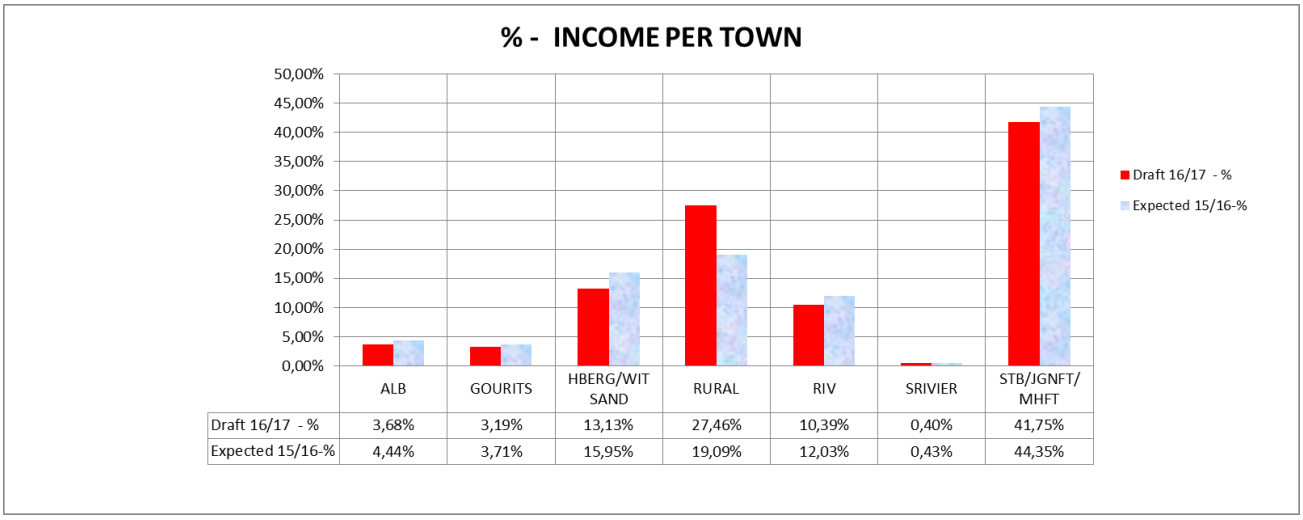


Valuation Roll

The following table reflects the percentage represented by the various categories of the roll.



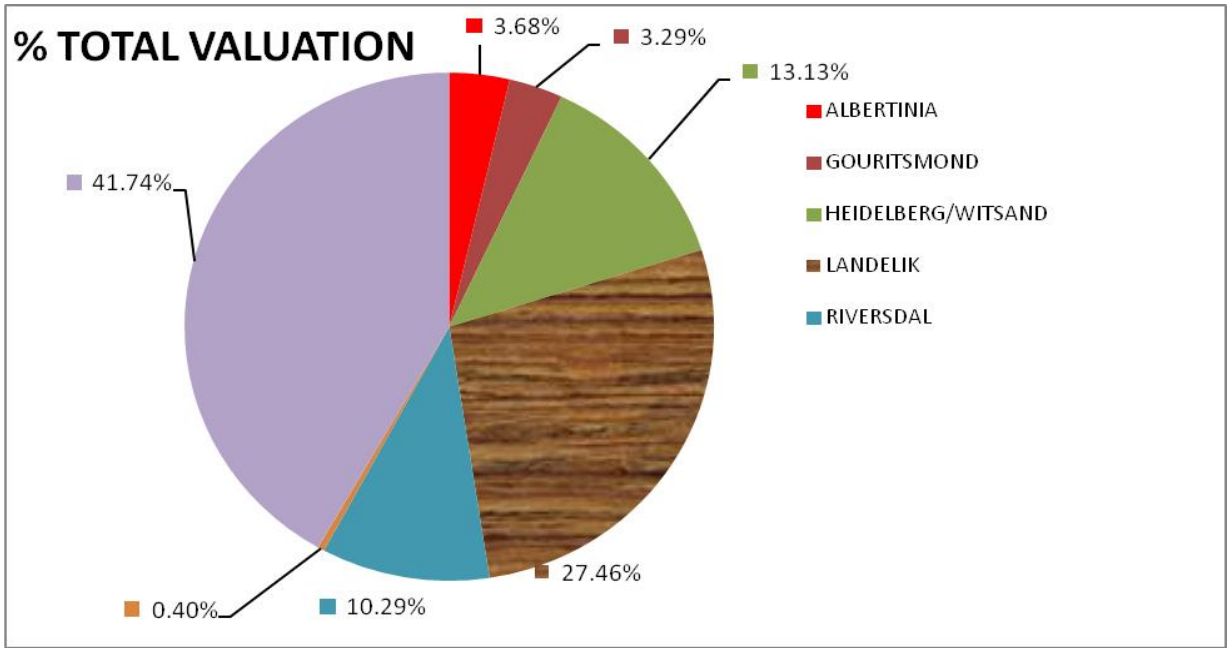
The % revenue from the various towns for the current year as well as for the 2016/17 budget is as follows:



	ALB	GOURITS	HBERG/WIT SAND	RURAL	RIV	SRIVIER	STB/JGNFT/ MHFT
Draft 16/17 - %	3,68%	3,19%	13,13%	27,46%	10,39%	0,40%	41,75%
Expected 15/16-%	4,44%	3,71%	15,95%	19,09%	12,03%	0,43%	44,35%



The value of the valuation roll is divided as follows between the towns:



Proposed Rebates 2016/17

- R50, 000 Residential Valuation Rebate – the MPRA requires a R15 000 rebate and Hessequa gives an extra R35 000 per residential property.
- The Municipality awards a 100 per cent grant-in-aid on the assessment rates of rateable properties of certain classes such as registered welfare organizations etc. The owner of such a property must apply to the Chief Financial Officer in the prescribed format for such a grant.
- 10% rebate on commercial and residential properties in rural areas (residential calculated after the deduction of the valuation rebate)



Pensioners rebate

Income between R0 – R3 100 per month = 25%

Income between R3 101 – R8, 000 per month = 15%

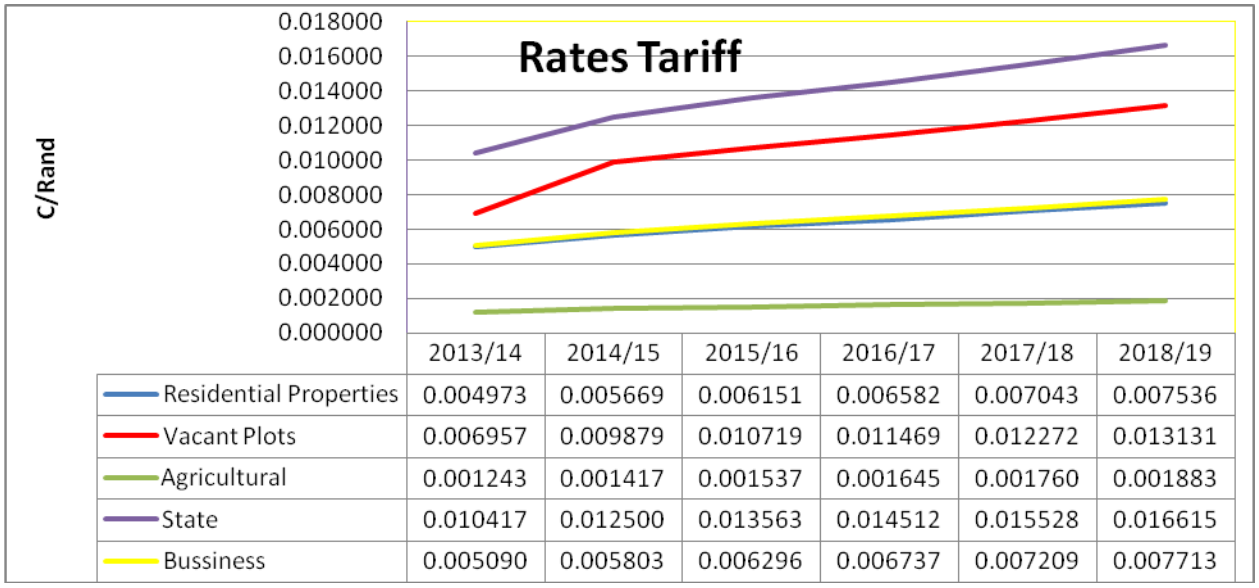
Additional to the above on the balance of property rates

a) 60 to 75 years old = 25%

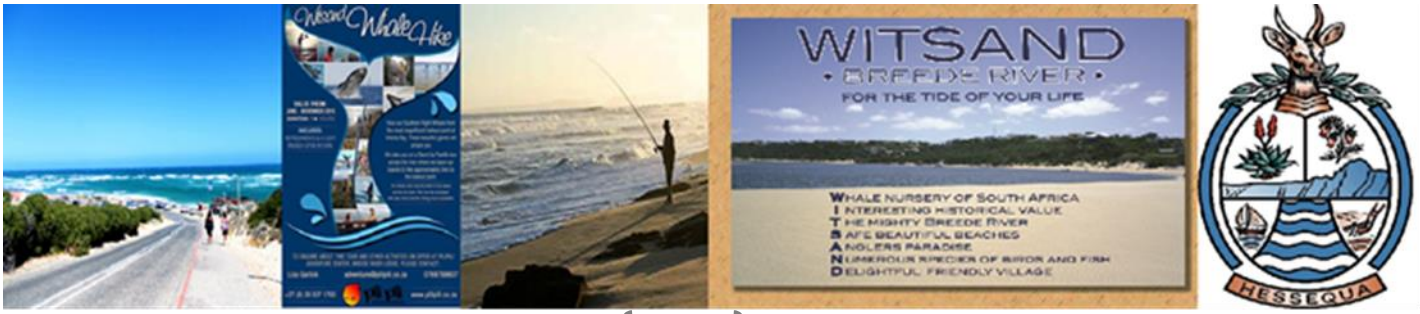
b) 76 to 85 years old = 35%

c) 86 and older = 40%

The following graph shows the rates for the last 3 years and the proposal for the next 3 years;



	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Residential Properties	0.004973	0.005669	0.006151	0.006582	0.007043	0.007536
Vacant Plots	0.006957	0.009879	0.010719	0.011469	0.012272	0.013131
Agricultural	0.001243	0.001417	0.001537	0.001645	0.001760	0.001883
State	0.010417	0.012500	0.013563	0.014512	0.015528	0.016615
Bussiness	0.005090	0.005803	0.006296	0.006737	0.007209	0.007713



The former tariffs as applied to accounts, is reflected in the following table.

WC042 Hessequa - Supporting Table SA14 Household bills

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Rand/cent								% incr.			
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		249,38	269,32	307,07	333,18	333,18	333,18	7,0%	356,53	381,48	408,19
Electricity: Basic levy		417,00	312,00	321,00	352,20	352,20	352,20	7,7%	379,20	405,74	434,15
Electricity: Consumption		817,30	1 134,00	1 214,95	1 349,00	1 349,00	1 349,00	5,9%	1 428,75	1 528,76	1 635,78
Water: Basic levy		78,00	83,00	90,00	97,00	97,00	97,00	7,2%	104,00	111,28	119,07
Water: Consumption		138,00	147,00	159,00	171,75	171,75	171,75	7,0%	183,75	196,61	210,38
Sanitation		93,00	100,00	108,00	118,00	118,00	118,00	5,9%	125,00	133,75	143,11
Refuse removal		71,00	75,00	81,00	91,00	91,00	91,00	6,6%	97,00	103,79	111,06
Other											
sub-total		1 863,68	2 120,32	2 281,02	2 512,13	2 512,13	2 512,13	6,5%	2 674,23	2 861,42	3 061,72
VAT on Services		226,00	259,14	276,35	305,05	305,05	305,05		324,48	347,19	371,49
Total large household bill:		2 089,68	2 379,46	2 557,37	2 817,18	2 817,18	2 817,18	6,4%	2 998,70	3 208,61	3 433,22
% increase/-decrease			13,9%	7,5%	10,2%	–	–		6,4%	7,0%	7,0%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		172,65	186,45	212,59	230,66	230,66	230,66	7,0%	246,83	264,10	282,59
Electricity: Basic levy		417,00	312,00	321,00	352,20	352,20	352,20	7,7%	379,20	405,74	434,15
Electricity: Consumption		375,42	470,00	501,95	547,80	547,80	547,80	3,4%	566,45	606,10	648,53
Water: Basic levy		78,00	83,00	90,00	97,00	97,00	97,00	7,2%	104,00	111,28	119,07
Water: Consumption		113,50	121,00	130,75	141,25	141,25	141,25	7,0%	151,10	161,68	172,99
Sanitation		93,00	100,00	108,00	118,00	118,00	118,00	5,9%	125,00	133,75	143,11
Refuse removal		71,00	75,00	81,00	91,00	91,00	91,00	6,6%	97,00	103,79	111,06
Other											
sub-total		1 320,57	1 347,45	1 445,29	1 577,91	1 577,91	1 577,91	5,8%	1 669,58	1 786,45	1 911,50
VAT on Services		160,71	162,54	172,58	188,62		188,62		199,19	213,13	228,05
Total small household bill:		1 481,27	1 509,99	1 617,87	1 766,53	1 577,91	1 766,53	5,8%	1 868,76	1 999,57	2 139,54
% increase/-decrease			1,9%	7,1%	9,2%	(10,7%)	12,0%		5,8%	7,0%	7,0%
				2,69	0,29	-2,16	-2,12				
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		95,92	103,58	118,10	127,85	127,85	127,85	7,3%	137,13	146,72	156,99
Electricity: Basic levy											
Electricity: Consumption		257,58	261,00	278,10	298,50	298,50	298,50	7,1%	319,80	342,19	366,14
Water: Basic levy		78,00	83,00	90,00	97,00	97,00	97,00	7,2%	104,00	111,28	119,07
Water: Consumption		89,00	67,40	72,80	78,65	78,65	78,65	7,0%	84,13	90,02	96,32
Sanitation		93,00	100,00	108,00	118,00	118,00	118,00	5,9%	125,00	133,75	143,11
Refuse removal		71,00	75,00	81,00	91,00	91,00	91,00	6,6%	97,00	103,79	111,06
Other											
sub-total		684,50	689,98	748,00	811,00	811,00	811,00	6,9%	867,06	927,75	992,69
VAT on Services		82,40	82,10	88,19	95,64	95,64	95,64		102,19	109,34	117,00
Total small household bill:		766,90	772,08	836,19	906,65	906,65	906,65	6,9%	969,25	1 037,09	1 109,69
% increase/-decrease			0,7%	8,3%	8,4%	–	–		6,9%	7,0%	7,0%



1.9.6 Caravan Parks



Caravan / Camp rates should cover the cost of the services, which means that it has to pay for itself.

The operational budget for the 2016/2017 financial year makes provision for the following tariff increases from 1 July 2016:

- In-season : 8.0%
- Out of season : 8.0%

(All tariffs were rounded up to the nearest R5)

Revenue and Expenditure Caravan Parks

The net deficit shows an increase from 2015/16 of R1,411 million (13.47%) to R1.187 million (10.85%) in 2016/17.

CARAVAN PARKS	Budget 2015/16	Budget 2016/17
Total Caravan Parks Revenue	9 068	9 756
Total Caravan Parks Expenditure	10 479	10 943
NET PROFIT / (LOSS)	-1 411	-1 187
Percentage Gross Loss	**-13.47%**	**-10.85%**



1.10 Operating Expenditure Framework

The following table is a high level summary of the 2016/17 budget and MTREF (classified per main type of operating expenditure):

Table A4: Summary of operating expenditure by standard classification item- (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Expenditure By Type											
Employee related costs	2	99 537	103 459	107 866	127 844	127 636	127 636	127 636	141 440	151 044	162 963
Remuneration of councillors		4 636	5 143	5 791	6 360	6 360	6 360	6 360	7 002	7 492	8 017
Debt impairment	3	6 105	24 195	28 734	33 257	33 257	33 257	33 257	34 619	37 043	39 636
Depreciation & asset impairment	2	20 232	38 698	19 923	20 840	20 840	20 840	20 840	33 694	33 717	32 459
Finance charges		9 256	8 900	9 851	10 183	8 783	8 783	8 783	17 789	22 075	32 951
Bulk purchases	2	62 823	66 968	73 946	86 229	81 043	81 043	81 043	93 371	102 815	112 302
Other materials	8					23 824	23 824	23 824	17 613	20 814	22 569
Contracted services		4 119	6 894	6 298	9 056	46 616	46 616	46 616	53 707	34 745	35 941
Transfers and grants		–	–	–	260	700	700	700	818	879	890
Other expenditure	4, 5	63 107	54 736	59 657	90 865	21 643	21 643	21 643	22 725	24 288	25 581
Loss on disposal of PPE		2 460	2 181					–	–	–	–
Total Expenditure		**272 276**	**311 174**	**312 066**	**384 895**	**370 702**	**370 702**	**370 702**	**422 779**	**434 911**	**473 307**

1.10.1 Expenditure by Type

1.10.1.1 Employee Related Costs

The budgeted allocation for employee related costs for the 2016/17 financial year totals R141, 440 million which is 33,45% of the total operating expenditure. Based on the Bargaining Council agreement, salary increases (excluding new posts and notches) have been calculated into this budget at a percentage increase of 6,0 % for the 2016/17 financial year. An annual increase of 7.0% has been included in the two outer years of the MTREF. There are 53 vacant posts with a total value of R10 077 817. All of these posts will be filled by 1 July 2016. On pg.96 is a detailed list of vacant and new posts. The posts are needed for service delivery. There are 5 new posts for 2016/17 with a total value of R1 128 371.

- **Overtime**

Overtime has decreased to R2 916 735 (22.2%) in 2016/17 compared to R3 746 754 in the 2015/16 adjusted budget. **Strict control must be exercised on overtime**.

1.10.1.2 Remuneration of Councillors

The budgeted allocation for remuneration of councillors for the 2016/17 financial year is R7,002 million; which is based on that of a grade 3 municipality. Provision was also made in the 2016/17 budget for 2 additional Councillors for 11 months after the elections as decided by the Demarcation Board.

1.10.1.3 Depreciation & Asset Impairment

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of asset rate consumption. Budget appropriations in this regard totals R33,694 million for the 2016/17 financial year and equates to 8,0% of the total operating expenditure. A provision of R7,0 million for Landfill sites is also included for the 2016/17 financial year.

1.10.1.4 Finance Charges

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 4.22% (R17,789 million) of operating expenditure. The increase in this item is 102,6% in the 2016/17 budget, compared to the 2015/16 adjusted budget. A provision of R5.4 million for Landfill sites is also included for the 2016/17 financial year.

1.10.1.5 Bulk Purchases

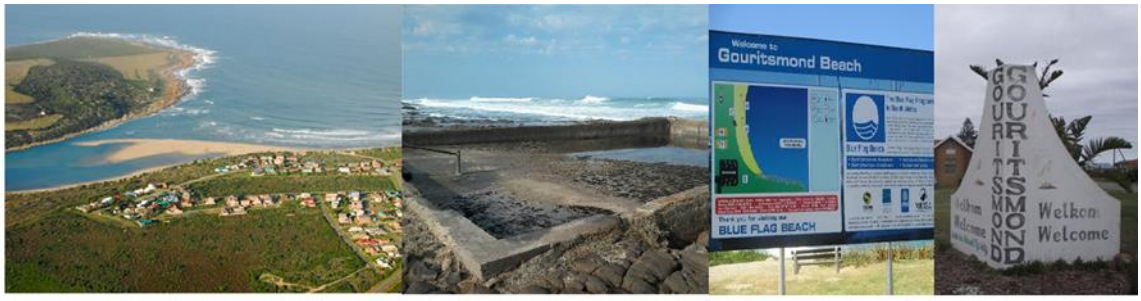
Bulk purchases are directly informed by the purchase of electricity from Eskom and water from Overberg Water and Korente-Vetterivier Irrigation Board. Electricity tariffs of Eskom will increase by 7.86% as from 1 July 2016. Water tariffs of Korente-Vetterivier Irrigation Board will increase by 8% and Overberg Water by 21.39% as from 1 July 2016. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions.

1.10.1.6 Contribution to provisions

Contribution to Provisions consists of Debt Impairment, Debt Impairment – Traffic Fines, Leave, Provision for medical aid, Provision for Ex Gratia Pension as well as Long-service bonuses. The total budget for Contribution to Provisions for 2016/17 is R50 296 million which shows a 0.5% decrease when compared to 2015/16 adjustment budget.

Table SA 1: Contribution to Provisions – (NT – supporting tables)

	Adj. Budget 2015/16	2016/17	2017/18	2018/19
	000	000	000	000
Debt Impairment - Rates & Services	3 283	4 911	5 255	5 623
Debt Impairment - Traffic Fines	29 973	29 708	31 788	34 013
Landfill Sites - Unwinding of Interest	0	5 411	5 790	6 195
Retirement Provisions - Leave	225	1 453	1 535	1 612
Retirement Provisions - Medical Aid	5 198	8 155	8 867	9 644
Retirement Provisions - Ex Gratia Pension	16	10	11	12
Long Service Bonuses	11 880	648	694	749
	50 575	**50 296**	**53 940**	**57 848**



1.10.1.7 Contracted Services

Contracted services consists of Life Savers, Recycling of Refuse, Fire Brigade, Cleaning & Security Services for Camps, fraud line as well as Traffic fines outsourced. The total budget for Contracted Services 2016/17 is R53,707 million which shows an 15,2% increase when compared to the 2015/16 adjustment budget.

Table SA 1: Contracted Services – (NT – supporting tables) SA1

WC042 Hessequa - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'					
Description	Ref	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
		Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand					
Contracted services					
Contracted services					
Outsourced Services: Animal Care		70	50	50	50
Outsourced Services: Burial Services		93	93	107	115
Outsourced Services: B&A Commissions & Committees		36	30	30	30
Outsourced Services: B&A Research & Advisory		1 653	397	429	441
Outsourced Services: Call Centre		10	10	10	10
Outsourced Services: Litter Picking & Street Cleaning		400	400	400	432
Outsourced Services: Swimming Supervision		620	620	667	717
Outsourced Services: Translators & Interpreters		32	36	20	25
Outsourced Services: Traffic Fines Management		5 967	6 177	6 610	7 072
Outsourced Services: Veterinary Services		46	46	60	60
Consultants & Professional Services: B&A Accountants & Auditors		1 151	1 030	1 076	1 036
Consultants & Professional Services: B&A Audit Committee		69	84	91	98
Consultants & Professional Services: B&A Business & Financial Management		621	120	240	360
Consultants & Professional Services: B&A Medical Examinations		125	104	106	112
Consultants & Professional Services: B&A Organisational		81	121	97	106
Consultants & Professional Services: B&A Project Management		646	436	236	236
Consultants & Professional Services: B&A Qualification Verification		4	4	4	4
Consultants & Professional Services: B&A Quality Control		80	80	88	88
Consultants & Professional Services: B&A Valuer		600	600	3 000	700
Consultants & Professional Services: I&P Engineering Civil		281	200	130	180
Consultants & Professional Services: I&P Engineering Electrical		94	94	99	105
Consultants & Professional Services: I&P Town Planner		240	240	231	231
Consultants & Professional Services: Laboratory Services Water		578	600	791	854
Consultants & Professional Services: Legal Cost - Advice & Litigation		979	762	762	762
Consultants & Professional Services: Legal Cost - Collection		1 252	1 252	1 252	1 252
Contractors: Building Contractors		16 523	24 670	2 850	5 000
Contractors: Catering Services		30	27	31	31
Contractors: Electrical		2 632	3 000	2 000	2 000
Contractors: Event Promoters		49	6	9	9
Contractors: Fire Protection		134	134	150	150
Contractors: Fire Services		1 653	2 153	1 700	1 500
Contractors: Gas		6	6	13	14
Contractors: Graphic Designers		137	49	52	52
Contractors: Haulage		787	787	918	991
Contractors: Maintenance Of Buildings & Facilities		1 157	1 174	1 391	1 342
Contractors: Maintenance Of Equipment		4 927	5 323	6 083	6 630
Contractors: Safeguard & Security		160	241	257	274
Contractors: Stage & Sound Crew		19	19	29	29
Outsourced Services: Cleaning Services		510	499	649	669
Outsourced Services: Clearing & Grass Cutting Services		–	–	–	–
Outsourced Services: Refuse Removal		18	18	18	18
Outsourced Services: Researcher		–	–	–	–
Consultants & Professional Services: Occupational Health & Safety		59	70	72	74
Consultants & Professional Services: I&P Architectural		15	15	–	–
Consultants & Professional Services: Legal Cost Issue Of Summons		–	–	–	–
Contractors: Aerial Photography		–	–	–	–
Contractors: Gardening Services		45	45	–	–
Contractors: Maintenance Of Unspecified Assets		1 995	1 870	1 939	2 068
Contractors: Prepaid Electricity Vendors		–	–	–	–
Contractors: Artists & Performers		31	15	–	15
sub-total	1	**46 616**	**53 707**	**34 745**	**35 941**

1.10.1.8 Other Expenditure

Other expenditure comprises various line items relating to the daily operations of the municipality. The table below contains these items and their budgets. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. The total budget for Other Expenditure for 2016/17 is R22,725 million which shows a 5,0% increase when compared to 2015/16 adjustment budget. The reason for the decrease is due to the cost of free basic services that is now part of revenue.

Table SA1: Other Expenditure by Type – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
		Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Other Expenditure By Type	-				
Collection costs					
Contributions to 'other' provisions					
Consultant fees					
Audit fees					
General expenses	3	–	–	–	–
Operating Leases - Buildings		550	779	832	888
Operating Leases - Furniture & Office Equipment		248	99	106	112
Operating Leases - Machinery & Equipment		176	223	233	249
Operational Cost - Advertising, Publicity And Marketing: Corporate And Municipal Activities		291	190	194	195
Operational Cost - Advertising, Publicity And Marketing: Tenders		119	119	120	120
Operational Cost - Advertising, Publicity And Marketing: Staff Recruitment		122	80	90	90
Operational Cost - Advertising, Publicity And Marketing: Gifts And Promotional Items		174	147	155	155
Operational Cost - Audit Cost: External		2 750	2 750	2 887	3 032
Operational Cost - Bank Charges, Facility And Card Fees: Bank Accounts		440	425	430	432
Operational Cost - Bursaries (Employees)		200	200	200	200
Operational Cost - Catering Municipal Activities		306	246	309	312
Operational Cost - Cleaning Services: Laundry Services		12	12	17	17
Operational Cost - Commission: Prepaid Electricity		465	465	571	628
Operational Cost - Courier And Delivery Services		24	32	34	20
Operational Cost - Communication: Licences (Radio And Television)		32	30	34	27
Operational Cost - Communication: Postage/Stamps/Franking Machines		935	981	1 069	984
Operational Cost - Communication: Sms Bulk Message Service		35	72	75	44
Operational Cost - Communication: Telephone, Fax, Telegraph And Telex		1 707	1 877	2 038	2 211
Operational Cost - Communication: Telemetric Systems		9	5	5	4
Operational Cost - Deeds		61	61	63	63
Operational Cost - Drivers Licences And Permits		38	39	45	48
Operational Cost - Entertainment: Councillors		17	55	58	59
Operational Cost - External Computer Service: Information Services		91	–	150	150
Operational Cost - External Computer Service: Internet Charge		44	32	35	35
Operational Cost - External Computer Service: Software Licences		1 749	1 773	1 827	1 874

Description	Ref	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
		Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Operational Cost - External Computer Service: System Adviser		1 203	1 182	1 288	1 485
Operational Cost - External Computer Service: System Development		20	20	21	21
Operational Cost - External Computer Service: Wireless Network		387	418	439	461
Operational Cost - Full Time Union Representative		150	150	150	150
Operational Cost - Insurance Underwriting: Premiums		1 302	1 357	1 517	1 674
Operational Cost - Learnerships And Internships		218	940	246	263
Operational Cost - Levies Paid - Water Resource Management Charges		371	371	427	456
Operational Cost - Licences: Motor Vehicle Licence And Registrations		374	394	475	559
Operational Cost - Licences: Performing Arts		16	19	21	23
Operational Cost - Printing And Publications		77	97	108	110
Operational Cost - Professional Bodies, Membership And Subscription		1 242	1 418	1 529	1 651
Operational Cost - Registration Fees: Seminars, Conferences, Workshops And Events -National		804	729	1 103	1 077
Operational Cost - Remuneration To Ward Committees		107	138	140	142
Operational Cost - Resettlement Cost		20	20	20	20
Operational Cost - Skills Development Fund Levy		901	993	1 058	1 143
Operational Cost - Servitudes And Land Surveys		50	50	50	50
Operational Cost - Signage		259	42	44	44
Operational Cost - Transport: Events		187	165	233	234
Operational Cost - Travel And Subsistence: Domestic - Accommodation		344	294	320	324
Operational Cost - Travel And Subsistence: Domestic - Daily Allowance		108	72	79	80
Operational Cost - Travel And Subsistence: Domestic - Food And Beverage (Served)		47	30	35	36
Operational Cost - Travel And Subsistence: Domestic - Incidental Cost		19	12	13	13
Operational Cost - Travel And Subsistence: Domestic - Transport Without Operator: Car Rental		9	11	13	14
Operational Cost - Travel And Subsistence: Domestic - Transport Without Operator: Own Transport		612	594	625	655
Operational Cost - Travel And Subsistence: Domestic - Transport With Operator: Public Transport - Air Transport		47	57	72	75
Operational Cost - Travel And Subsistence: Domestic - Transport With Operator: Public Transport - Road Transport		30	20	22	22
Operational Cost - Travel And Subsistence: Non-Employees		105	55	56	57
Operational Cost - Uniform And Protective Clothing		752	816	935	980
Operational Cost - Vehicle Tracking		272	348	379	430
Operational Cost - Workmen's Compensation Fund		940	1 048	1 121	1 211
Operational Cost - External Computer Service: Gps Licence Fees		–	50	50	50
Operational Cost - Travel Agency Fees		0	1	1	1
Operational Cost - Advertising, Publicity And Marketing: Municipal Newsletters		–	5	5	6
Operational Cost - Registration Fees: Professional And Regulatory Bodies		65	118	118	118
Operational Cost: Achievements & Awards		11	–	–	–
Total 'Other' Expenditure	1	**21 643**	**22 725**	**24 288**	**25 581**

1.10.2 Priority given to repairs and maintenance

National Treasury observed that budget appropriations for asset renewal, as part of the capital program and operational repairs and maintenance of existing asset infrastructure, is still not receiving adequate priority by municipalities, regardless of guidance supplied in previous budget circulars. Asset management is a strategic imperative for any municipality and needs to be prioritized as a spending objective in the budget of municipalities.

For the 2016/17 budgets and MTREF, municipalities must ensure they prioritize asset management and take the following into consideration:

1) 40% of its 2016/17 capital budget should be allocated to the renewal of existing assets,
 - 91.7% of Hessequa's Capital Budget is for the renewal of existing assets.

2) Operational repairs and maintenance should not be less than 8 per cent of the asset value (write down value) of the municipality's Property Plant and Equipment (PPE)
 - The total budget for Repairs and Maintenance for 2016/17 is R65, 427 million which shows a 1,3% decrease when compared to 2015/16 adjustment budget. Repairs and Maintenance is 15.5% in relation to the total operating expenditure. This is higher in comparison to the recommended 8% by National Treasury. The higher budget is due to the implementation of SCOA on 1 July 2015.

The municipality is achieving the benchmark percentage for repairs and maintenance and that of renewal of existing assets. The current allocation relating to repairs and maintenance and the renewal of existing assets is deemed to be adequate to ensure the ongoing health of the municipality's infrastructure and other assets.

PPE per AFS 30/6/2015		**8%**
Land	168 370 343	0
Buildings	31 500 997	2 520 080
Infrastructure	295 273 691	23 621 895
Community Assets	15 272 473	1 221 798
Other	74 077 956	5 926 236
Intangible Assets	363 544	0
Investment Properties	50 690 000	0
Heritage Assets	8 321 875	0
	643 870 879	**33 290 009**



Table SA1: Operational repairs and maintenance (NT – supporting tables)

WC042 Hessequa - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'					
Description	Ref	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
		Adjusted Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Repairs and Maintenance by Expenditure Item	8				
Employee related costs		47 459	46 193	49 457	53 399
Other materials		9 529	9 555	11 400	12 612
Contracted Services		7 642	8 228	9 265	9 884
Other Expenditure		1 629	1 451	1 628	1 832
Total Repairs and Maintenance Expenditure	9	66 260	65 427	71 750	77 727

1.10.3 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Municipality's Indigent Policy. The target is to register the poor. Detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table A10 (Basic Service Delivery Measurement) on page 61.

The cost of the social package of the registered indigent households is financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

The following subsidies and rebates are recommended:

SUBSIDIES TO INDIGENT HOUSEHOLDS:

CATEGORY A:

- Income per household – R3 100 p.m.
- Water – 6kl per household - free
- Electricity – 50KwH per household - free

CATEGORY B:

- Income per household – R3 101 p.m. – R3 500 p.m.
- Water – 6kl per household - free
- Electricity – 50KwH per household - free

CATEGORY C - OLD AGE HOMES

- R150 per person per month that qualify.

CATEGORY D – TENANTS NOT RECEIVING MUNICIPAL ACCOUNTS

- As per category A and B

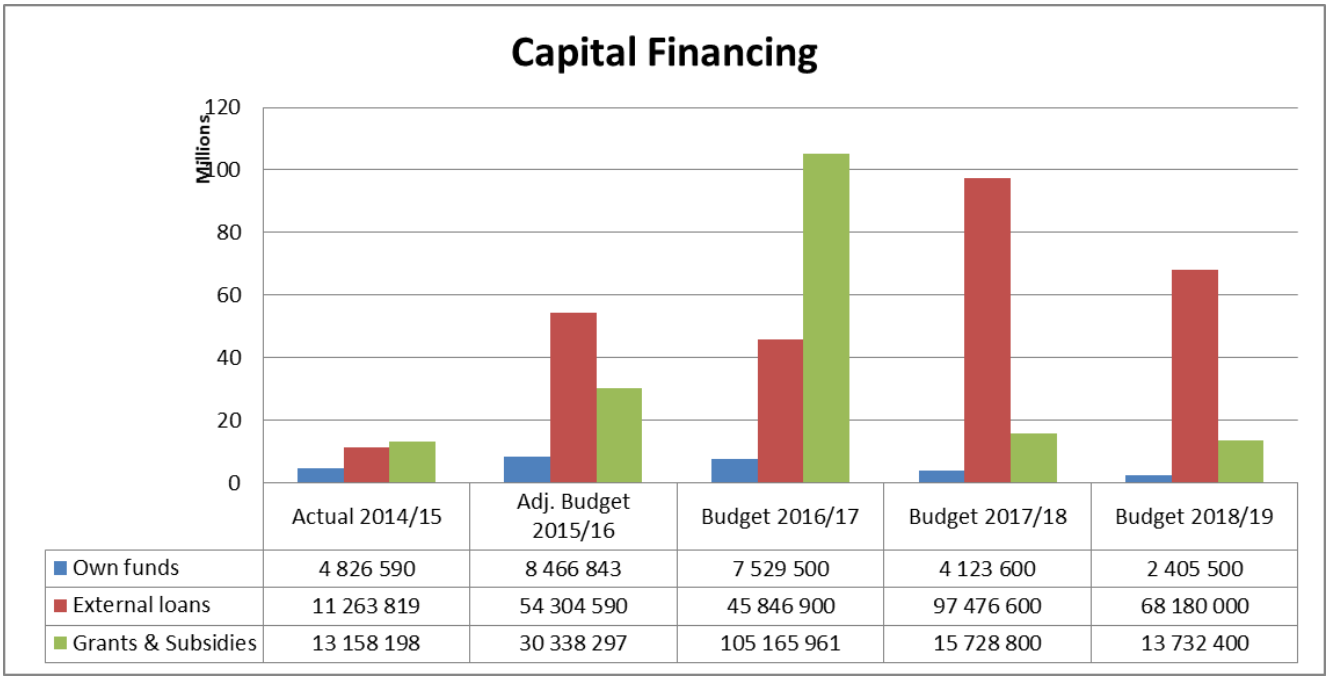
CATEGORY E – CHURCHES

- 100% of basic services if 50% of the church congregation qualifies for indigent.



1.11 Capital expenditure

The following graph shows the capital budget (actual expenditure) for the 2014/15 financial year as well as the revised budget for 2015/16 and proposed budgets for the 2016/17 to 2018/19 financial years:



	Actual 2014/15	Adj. Budget 2015/16	Budget 2016/17	Budget 2017/18	Budget 2018/19
Own funds	4 826 590	8 466 843	7 529 500	4 123 600	2 405 500
External loans	11 263 819	54 304 590	45 846 900	97 476 600	68 180 000
Grants & Subsidies	13 158 198	30 338 297	105 165 961	15 728 800	13 732 400

The total capital budget of R158 542 361 for 2016/17 shows an increase of R65 432 631 compared to the revised capital budget for 2015/16 of R93 109 730. This is mainly due to R10 million of the 2015/16 capital budget from own funds and R61 million from grants, that was transferred to the 2016/2017 budget.

The following highlights the transfers on the budget:

+ R0, 605 million projects funded by EPWP

+ R91, 860 million projects funded by Flood

+ R12, 372 million projects funded by MIG

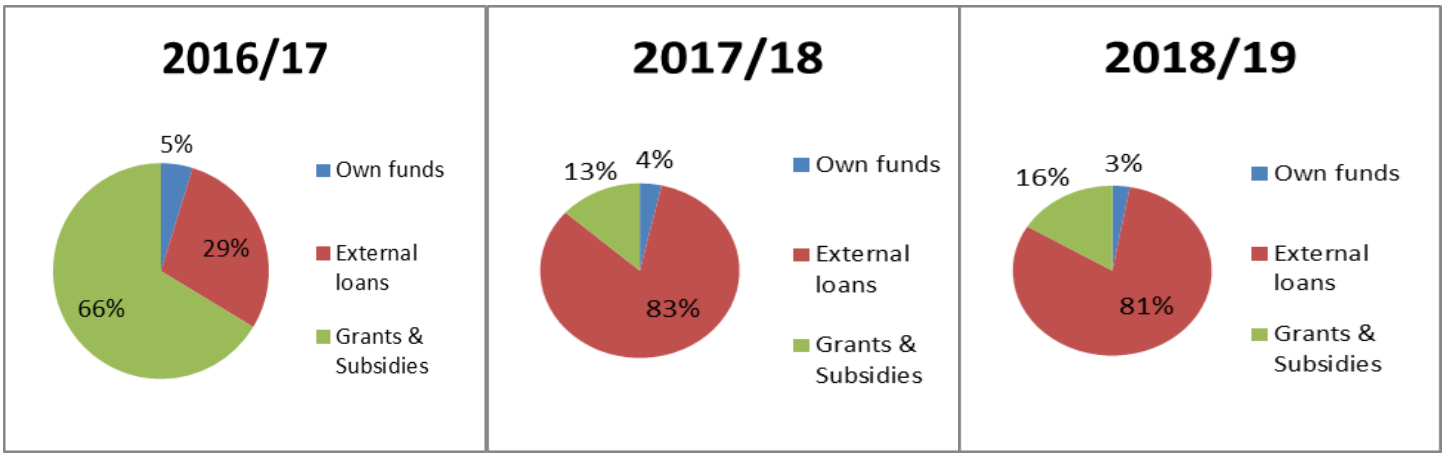
+ R7, 530 million projects funded by CRR

+ R 45, 847 million (including loan of R6, 550 million for development) projects funded by Borrowing



Financing of the Capital Budget

The following graphs give a breakdown of the sources of finance of the draft 2016/2017 budget and MTREF period.



In November 2013 Council approved a long term financial plan. The plan was revised in 2015/16. The variations from the financial plan for 2016/17 financial year exceeds the need from own funds but 2017/18 and 2018/19 financial years are within limits. It is clear that the main source of funding will be from external loans.

The comparison between the MTREF Capital Budget and the Financial Plan is set out on Pg. 17 of the report



The following table analyses the projected transactions of the C.R.R from 01 July 2015 to 30 June 2019, based on the proposed capital and operational budgets attached hereto: (Refer to NT – Table A8)

CAPITAL REPLACEMENT RESERVE	
BALANCE AS AT 30 JUNE 2015	**23 992 590**
2015/16	
CONTRIBUTIONS	
Revenue	500 000
FINANCING CAPITAL BUDGET - OWN FUNDS	-8 466 843
BALANCE AS AT 30 JUNE 2016	**16 025 747**
2016/17	
CONTRIBUTIONS	
Revenue	5 000 000
FINANCING CAPITAL BUDGET - OWN FUNDS	-7 529 500
BALANCE AS AT 30 JUNE 2017	**13 496 247**
2017/18	
CONTRIBUTIONS	
Revenue	5 000 000
FINANCING CAPITAL BUDGET - OWN FUNDS	-4 123 600
BALANCE AS AT 30 JUNE 2018	**14 372 647**
2018/19	
CONTRIBUTIONS	
Revenue	5 000 000
FINANCING CAPITAL BUDGET - OWN FUNDS	-2 405 500
BALANCE AS AT 30 JUNE 2019	**16 967 147**



1.12 Annual Budget Tables - Parent Municipality

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's MTREF Budget to be approved by the Council.

Table A1 - Budget Summary

WC042 Hessequa - Table A1 Budget Summary

Description	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Financial Performance										
Property rates	**50 648**	55 325	61 131	67 248	66 023	66 023	66 023	69 914	75 181	80 844
Service charges	140 456	148 435	161 217	191 000	169 008	169 008	169 008	185 201	201 439	218 990
Investment revenue	2 981	3 336	6 052	3 050	4 597	4 597	4 597	5 228	5 138	4 438
Transfers recognised - operational	54 855	45 385	58 769	58 602	63 231	63 231	63 231	73 135	51 799	57 653
Other own revenue	9 528	61 269	60 328	58 447	61 479	61 479	61 479	65 684	66 878	68 017
Total Revenue (excluding capital transfers and contributions)	258 468	313 750	347 496	378 347	364 338	364 338	364 338	399 161	400 434	429 944
Employee costs	99 537	103 459	107 866	127 844	127 636	127 636	127 636	141 440	151 044	162 963
Remuneration of councillors	4 636	5 143	5 791	6 360	6 360	6 360	6 360	7 002	7 492	8 017
Depreciation & asset impairment	20 232	38 698	19 923	20 840	20 840	20 840	20 840	33 694	33 717	32 459
Finance charges	9 256	8 900	9 851	10 183	8 783	8 783	8 783	17 789	22 075	32 951
Materials and bulk purchases	62 823	66 968	73 946	86 229	104 866	104 866	104 866	110 984	123 628	134 872
Transfers and grants	–	–	–	260	700	700	700	818	879	890
Other expenditure	75 792	88 006	94 689	133 178	101 516	101 516	101 516	111 052	96 076	101 157
Total Expenditure	272 276	311 174	312 066	384 895	370 702	370 702	370 702	422 779	434 911	473 307
Surplus/(Deficit)	(13 808)	2 576	35 430	(6 548)	(6 364)	(6 364)	(6 364)	(23 618)	(34 477)	(43 364)
Transfers recognised - capital	15 832	16 221	14 309	90 385	30 000	30 000	30 000	105 212	16 423	14 454
Contributions recognised - capital & contributed as	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	2 025	18 797	49 740	83 836	23 636	23 636	23 636	81 594	(18 055)	(28 910)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	2 025	18 797	49 740	83 836	23 636	23 636	23 636	81 594	(18 055)	(28 910)



Table A1 - Budget Summary

WC042 Hessequa - Table A1 Budget Summary

Description	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital expenditure & funds sources										
Capital expenditure	**40 017**	23 763	29 249	154 733	93 110	93 110	93 110	158 542	117 329	84 318
Transfers recognised - capital	**13 431**	10 986	13 158	90 385	30 338	30 338	30 338	105 066	13 229	13 732
Public contributions & donations	**–**	–	–	–	–	–	–	100	2 500	–
Borrowing	**16 249**	10 275	11 264	53 930	54 305	54 305	54 305	45 847	97 477	68 180
Internally generated funds	**10 337**	2 501	4 827	10 418	8 467	8 467	8 467	7 530	4 124	2 406
Total sources of capital funds	**40 017**	23 763	29 249	154 733	93 110	93 110	93 110	158 542	117 329	84 318
Financial position										
Total current assets	**73 084**	85 878	174 288	115 956	170 672	170 672	170 672	146 932	130 488	90 576
Total non current assets	**618 512**	579 282	643 889	774 668	775 781	775 781	775 781	900 633	984 248	1 036 109
Total current liabilities	**49 284**	54 798	97 775	49 668	122 201	122 201	122 201	116 221	102 071	85 117
Total non current liabilities	**130 245**	131 937	183 386	192 359	256 905	256 905	256 905	279 652	386 658	454 728
Community wealth/Equity	**506 170**	478 425	528 166	646 903	567 437	567 437	567 437	642 323	616 293	576 768
Cash flows										
Net cash from (used) operating	**17 114**	40 996	97 102	68 096	48 233	48 233	48 233	51 310	12 044	(5 623)
Net cash from (used) investing	**(41 166)**	(23 632)	(26 483)	(150 733)	(92 610)	(92 610)	(92 610)	(153 540)	(112 327)	(79 316)
Net cash from (used) financing	**31 045**	(9 837)	13 498	41 563	41 563	41 563	41 563	30 347	80 637	44 364
Cash/cash equivalents at the year end	**6 993**	14 521	136 700	58 698	133 886	133 886	133 886	104 722	85 077	44 502
Cash backing/surplus reconciliation										
Cash and investments available	**45 055**	52 583	136 700	66 616	133 886	133 886	133 886	104 822	85 177	44 602
Application of cash and investments	**13 925**	1 489	44 258	(15 526)	66 562	66 562	92 590	73 634	49 551	23 415
Balance - surplus (shortfall)	**31 130**	51 093	92 441	82 142	67 324	67 324	41 296	31 188	35 626	21 187
Asset management										
Asset register summary (WDV)	**618 489**	579 262	643 871	766 330	767 444	767 444	892 297	892 297	975 914	1 027 777
Depreciation & asset impairment	**20 232**	38 698	19 923	20 840	20 840	20 840	33 694	33 694	33 717	32 459
Renewal of Existing Assets	**15 730**	8 558	13 406	105 764	–	–	–	145 348	69 545	46 196
Repairs and Maintenance	**11 397**	10 901	11 837	14 266	66 260	66 260	65 427	65 427	71 750	77 727
Free services										
Cost of Free Basic Services provided	**15 849**	16 879	17 652	4 677	20 104	20 104	23 520	23 520	25 390	27 408
Revenue cost of free services provided	**5 336**	5 428	5 918	5 367	6 222	6 222	7 184	7 184	7 702	8 256
Households below minimum service level										
Water:	1	1	1	1	1	1	1	1	1	1
Sanitation/sewerage:	0	0	0	0	0	0	0	0	0	0
Energy:	1	1	1	1	1	1	1	1	1	1
Refuse:	3	3	3	3	3	3	3	3	3	3

Explanatory notes to Table A1: - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

3. Financial management reforms emphasize the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 a. The operating deficit before transfers for the 2015/2016 and 2016/2017 financial periods is set out in the table below.
 b. Capital expenditure is balanced by capital funding sources, of which
 i. Government and other transfers is reflected on the Financial Performance Budget;
 ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the net cash from investing on the Cash Flow Budget.

4 The Cash backing/surplus reconciliation shows a gradual incline over the MTREF.

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash and investments available											
Cash/cash equivalents at the year end	1	6 993	14 521	136 700	58 698	133 886	133 886	133 886	104 722	85 077	44 502
Other current investments > 90 days		38 062	38 062	0	7 918	–	–	–	100	100	100
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		**45 055**	**52 583**	**136 700**	**66 616**	**133 886**	**133 886**	**133 886**	**104 822**	**85 177**	**44 602**
Application of cash and investments											
Unspent conditional transfers		1 755	2 073	37 735	–	62 160	62 160	62 160	43 189	46 382	47 103
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2										
Other working capital requirements	3	352	(583)	6 523	(15 526)	4 401	4 401	4 401	11 947	(11 205)	(35 656)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	11 818	–					26 028	18 498	14 374	11 968
Total Application of cash and investments:		**13 925**	**1 489**	**44 258**	**(15 526)**	**66 562**	**66 562**	**92 590**	**73 634**	**49 551**	**23 415**
Surplus(shortfall)		**31 130**	**51 093**	**92 441**	**82 142**	**67 324**	**67 324**	**41 296**	**31 188**	**35 626**	**21 187**

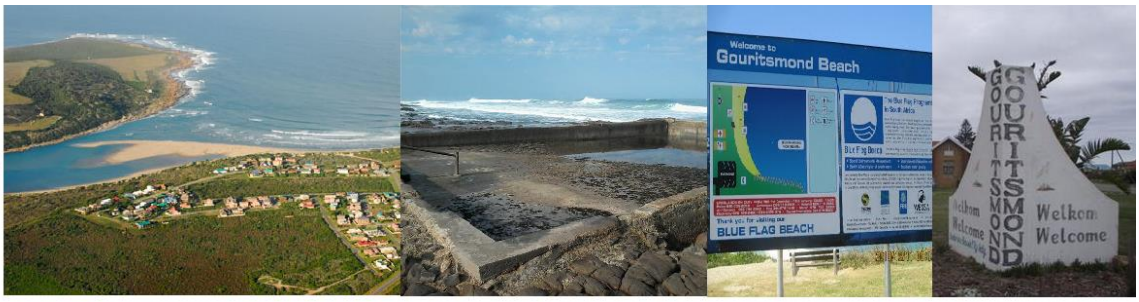


Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification) – (NT – supporting tables)

WC042 Hessequa - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard										
Governance and administration		**83 486**	**112 722**	**116 201**	**109 055**	**110 288**	**110 288**	**116 134**	**127 308**	**135 313**
Executive and council		29 219	30 157	32 116	33 575	33 575	33 575	35 974	38 953	42 068
Budget and treasury office		56 816	62 331	70 815	73 522	74 321	74 321	77 510	82 923	88 055
Corporate services		(2 548)	20 234	13 269	1 958	2 392	2 392	2 651	5 433	5 190
Community and public safety		**38 787**	**58 488**	**70 549**	**74 720**	**78 497**	**78 497**	**86 794**	**65 474**	**69 589**
Community and social services		4 744	5 425	5 801	6 922	7 411	7 411	7 583	7 752	8 230
Sport and recreation		7 436	12 059	13 681	9 159	9 459	9 459	10 265	10 675	12 077
Public safety		5 657	32 514	39 607	45 445	45 445	45 445	44 584	44 536	44 654
Housing		20 948	8 489	11 460	13 194	16 181	16 181	24 361	2 511	4 627
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**9 462**	**9 900**	**12 262**	**75 083**	**16 624**	**16 624**	**103 208**	**9 994**	**11 204**
Planning and development		1 467	2 584	2 921	5 535	2 035	2 035	6 585	6 735	6 735
Road transport		7 644	7 032	8 871	69 203	14 114	14 114	96 174	3 028	4 224
Environmental protection		350	284	470	345	475	475	449	232	245
Trading services		**142 565**	**148 862**	**162 793**	**209 863**	**188 919**	**188 919**	**198 227**	**214 069**	**228 282**
Electricity		95 029	101 095	104 784	120 596	120 596	120 596	130 235	141 234	154 238
Water		27 079	23 707	27 097	35 122	26 492	26 492	30 315	32 033	34 358
Waste water management		12 318	15 226	20 724	37 934	30 697	30 697	24 891	27 089	24 977
Waste management		8 140	8 834	10 189	16 211	11 134	11 134	12 786	13 713	14 709
Other	4	**–**	**–**	**–**	**10**	**10**	**10**	**10**	**10**	**10**
Total Revenue - Standard	2	**274 300**	**329 971**	**361 806**	**468 732**	**394 338**	**394 338**	**504 373**	**416 856**	**444 397**
Expenditure - Standard										
Governance and administration		**74 366**	**75 292**	**58 826**	**88 073**	**69 532**	**69 532**	**78 847**	**85 131**	**87 884**
Executive and council		37 416	18 230	15 224	38 018	21 282	21 282	25 034	28 917	28 390
Budget and treasury office		15 630	21 274	20 815	22 978	22 756	22 756	25 367	27 144	29 200
Corporate services		21 321	35 788	22 786	27 077	25 494	25 494	28 445	29 071	30 295
Community and public safety		**52 724**	**69 838**	**72 588**	**88 099**	**94 206**	**94 206**	**107 465**	**91 153**	**98 819**
Community and social services		7 625	9 459	9 466	11 092	11 517	11 517	13 033	13 585	14 268
Sport and recreation		14 206	19 640	15 794	16 076	16 827	16 827	18 386	20 092	21 094
Public safety		9 914	32 359	35 996	47 718	47 883	47 883	50 112	53 241	56 969
Housing		20 980	8 380	11 332	13 213	17 978	17 978	25 934	4 235	6 489
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**35 766**	**40 053**	**41 773**	**50 645**	**44 884**	**44 884**	**47 885**	**52 464**	**60 173**
Planning and development		4 716	6 381	6 941	8 947	8 170	8 170	9 099	9 715	10 371
Road transport		29 879	32 740	33 934	40 751	35 064	35 064	37 004	41 082	48 177
Environmental protection		1 171	933	898	946	1 650	1 650	1 782	1 666	1 625
Trading services		**108 126**	**124 695**	**138 050**	**156 976**	**160 978**	**160 978**	**187 336**	**204 852**	**225 074**
Electricity		79 413	83 046	90 618	107 274	107 129	107 129	117 336	127 005	138 010
Water		14 818	17 638	19 910	21 299	22 687	22 687	23 939	27 209	31 137
Waste water management		6 954	15 501	14 729	16 018	17 512	17 512	18 675	21 374	24 011
Waste management		6 941	8 509	12 793	12 386	13 650	13 650	27 385	29 265	31 916
Other	4	**1 293**	**1 296**	**829**	**1 101**	**1 101**	**1 101**	**1 247**	**1 311**	**1 357**
Total Expenditure - Standard	3	**272 276**	**311 174**	**312 066**	**384 895**	**370 702**	**370 702**	**422 779**	**434 911**	**473 307**
Surplus/(Deficit) for the year		**2 025**	**18 797**	**49 740**	**83 836**	**23 636**	**23 636**	**81 594**	**(18 055)**	**(28 910)**



Explanatory notes to Table A2: - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.

2. Note the Total Revenue on this table includes capital revenues (Transfers recognized – capital) and does not balance to the operating revenue shown on Table A4.

3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity, Water, Waste Water and Waste management function.

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote) – (NT – supporting tables)

WC042 Hessequa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue by Vote	1									
Vote 01 - Office Of The Municipal Manager		29 273	30 338	32 482	33 585	33 585	33 585	35 984	38 963	42 078
Vote 02 - Corporate Services		11 688	12 984	17 023	16 259	17 058	17 058	18 058	18 383	19 710
Vote 03 - Financial Services		56 816	62 331	70 815	73 522	74 321	74 321	77 510	82 923	88 055
Vote 04 - Community Services		26 879	41 258	51 099	58 666	61 777	61 777	69 094	47 106	49 344
Vote 05 - Technical Services		147 880	180 374	187 132	280 819	205 087	205 087	296 693	222 516	238 230
Vote 06 - Spatial Planning & Environmental Manageme		1 764	2 687	3 254	5 880	2 510	2 510	7 034	6 967	6 980
Total Revenue by Vote	2	**274 300**	**329 971**	**361 806**	**468 732**	**394 338**	**394 338**	**504 373**	**416 856**	**444 397**
Expenditure by Vote *to be appropriated*	1									
Vote 01 - Office Of The Municipal Manager		42 824	24 805	22 182	46 878	30 142	30 142	34 656	39 202	39 265
Vote 02 - Corporate Services		21 327	27 145	24 133	28 206	28 807	28 807	30 473	32 193	33 670
Vote 03 - Financial Services		15 630	21 274	20 815	22 978	22 756	22 756	25 367	27 144	29 200
Vote 04 - Community Services		34 944	45 310	52 663	66 937	70 367	70 367	81 396	63 124	69 339
Vote 05 - Technical Services		152 377	187 111	186 440	212 915	211 552	211 552	242 320	264 363	292 469
Vote 06 - Spatial Planning & Environmental Manageme		5 174	5 529	5 832	6 981	7 079	7 079	8 567	8 884	9 364
Total Expenditure by Vote	2	**272 276**	**311 174**	**312 066**	**384 895**	**370 702**	**370 702**	**422 779**	**434 911**	**473 307**
Surplus/(Deficit) for the year	2	**2 025**	**18 797**	**49 740**	**83 836**	**23 636**	**23 636**	**81 594**	**(18 055)**	**(28 910)**

Explanatory notes to Table A3: - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality



Table A4 - Budgeted Financial Performance (revenue and expenditure) – (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source											
Property rates	2	50 380	55 048	60 793	66 878	66 023	66 023	66 023	69 914	75 181	80 844
Property rates - penalties & collection charges		268	277	337	370						
Service charges - electricity revenue	2	94 022	98 305	103 699	117 478 532	117 596	117 596	117 596	127 043	139 031	152 023
Service charges - water revenue	2	21 436	22 320	26 265	28 997 229	25 578	25 578	25 578	29 312	31 467	33 779
Service charges - sanitation revenue	2	11 678	12 798	14 257	21 631 969	14 884	14 884	14 884	16 266	17 447	18 714
Service charges - refuse revenue	2	8 090	8 780	10 137	16 157 675	10 950	10 950	10 950	12 580	13 494	14 474
Service charges - other		5 231	6 232	6 859	6 734	–	–	–			
Rental of facilities and equipment		3 888	3 624	4 024	4 146	1 402	1 402	1 402	1 511	1 535	1 589
Interest earned - external investments		2 981	3 336	6 052	3 050	4 597	4 597	4 597	5 228	5 138	4 438
Interest earned - outstanding debtors		617	672	1 053	778	1 148	1 148	1 148	1 188	1 260	1 335
Dividends received						–	–	–	–	–	–
Fines		3 166	29 855	36 682	42 234	42 277	42 277	42 277	41 205	41 205	41 205
Licences and permits		290	272	208	382	763	763	763	1 186	1 269	1 358
Agency services		1 468	1 550	1 660	1 744	1 673	1 673	1 673	1 673	1 675	1 675
Transfers recognised - operational		54 855	45 385	58 769	58 602	63 231	63 231	63 231	73 135	51 799	57 653
Other revenue	2	3 106	6 260	5 682	5 163	13 715 753	13 716	13 716	13 919	14 933	15 855
Gains on disposal of PPE		(3 009)	19 036	11 019	4 000	500	500	500	5 000	5 000	5 000
Total Revenue (excluding capital transfers and contributions)		**258 468**	**313 750**	**347 496**	**378 347**	**364 338**	**364 338**	**364 338**	**399 161**	**400 434**	**429 944**
Expenditure By Type											
Employee related costs	2	99 537	103 459	107 866	127 844	127 636	127 636	127 636	141 440	151 044	162 963
Remuneration of councillors		4 636	5 143	5 791	6 360	6 360	6 360	6 360	7 002	7 492	8 017
Debt impairment	3	6 105	24 195	28 734	33 257	33 257	33 257	33 257	34 619	37 043	39 636
Depreciation & asset impairment	2	20 232	38 698	19 923	20 840	20 840	20 840	20 840	33 694	33 717	32 459
Finance charges		9 256	8 900	9 851	10 183	8 783	8 783	8 783	17 789	22 075	32 951
Bulk purchases	2	62 823	66 968	73 946	86 229	81 043	81 043	81 043	93 371	102 815	112 302
Other materials	8					23 824	23 824	23 824	17 613	20 814	22 569
Contracted services		4 119	6 894	6 298	9 056	46 616	46 616	46 616	53 707	34 745	35 941
Transfers and grants		–	–	–	260	700	700	700	818	879	890
Other expenditure	4, 5	63 107	54 736	59 657	90 865	21 643	21 643	21 643	22 725	24 288	25 581
Loss on disposal of PPE		2 460	2 181					–	–	–	–
Total Expenditure		**272 276**	**311 174**	**312 066**	**384 895**	**370 702**	**370 702**	**370 702**	**422 779**	**434 911**	**473 307**
Surplus/(Deficit)		**(13 808)**	**2 576**	**35 430**	**(6 548)**	**(6 364)**	**(6 364)**	**(6 364)**	**(23 618)**	**(34 477)**	**(43 364)**
Transfers recognised - capital		15 832	16 221	14 309	90 385	30 000	30 000	30 000	105 212	16 423	14 454
Contributions recognised - capital	6	–	–	–	–	–	–	–	–	–	–
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		**2 025**	**18 797**	**49 740**	**83 836**	**23 636**	**23 636**	**23 636**	**81 594**	**(18 055)**	**(28 910)**
Taxation											
Surplus/(Deficit) after taxation		**2 025**	**18 797**	**49 740**	**83 836**	**23 636**	**23 636**	**23 636**	**81 594**	**(18 055)**	**(28 910)**
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		**2 025**	**18 797**	**49 740**	**83 836**	**23 636**	**23 636**	**23 636**	**81 594**	**(18 055)**	**(28 910)**
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		**2 025**	**18 797**	**49 740**	**83 836**	**23 636**	**23 636**	**23 636**	**81 594**	**(18 055)**	**(28 910)**



Explanatory notes to Table A4: - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue excluding capital transfers and contributions is R399,161 million in 2016/17 and escalates to R400, 434 million by 2017/18 which is an increase of 0.3%. The total revenue for 2018/19 is R429, 944 which is a 7.38% increase from 2017/18.

2. Revenue to be generated from property rates is R69,914 million in the 2016/17 financial year and increases to R75,181 million by 2017/18. In the 2018/19 financial year it is R80,844 million. The tariff increases is 7,5% for the outer two years of the MTREF.

3. Services charges relating to electricity, water, sanitation, refuse removal and other charges constitutes the biggest component of the revenue basket of the Municipality totalling R185,201 million for the 2016/17 financial year and increasing to R201,439 million by 2017/18 and R218,990 million by 2018/19. For the 2016/17 financial year services charges amount to 46.4% of total revenue.

4. Transfers recognized – operating. Includes the local government equitable share and other operating grants from national and provincial government.

Expenditure by major type

5. Bulk purchases have significantly increased over the 2012/13 to 2016/17 period escalating from R62,823 million to R93,371 million. These increases can be attributed to the substantial increase in the cost of bulk electricity from Eskom and water from Overberg Water and Korente-Vetterivier Irrigation Board.

6. Employee related costs and bulk purchases are the main cost drivers within the municipal budget.



Table A5: - Budgeted Capital Expenditure by vote, standard classification and funding source - (NT – supporting tables)

WC042 Hessequa - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 01 - Office Of The Municipal Manager		–	–	–	–	–	–	–	–	–	–
Vote 02 - Corporate Services		–	–	–	203	203	203	203	648	450	550
Vote 03 - Financial Services		–	–	–	–	–	–	–	–	–	–
Vote 04 - Community Services		–	–	–	–	–	–	–	–	–	–
Vote 05 - Technical Services		2 650	4 125	–	64 332	64 332	64 332	64 332	75 767	10 380	1 470
Vote 06 - Spatial Planning & Environmental Management		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	**2 650**	**4 125**	**–**	**64 535**	**64 535**	**64 535**	**64 535**	**76 414**	**10 830**	**2 020**
Single-year expenditure *to be appropriated*	2										
Vote 01 - Office Of The Municipal Manager		348	165	428	792	756	756	756	903	297	175
Vote 02 - Corporate Services		1 100	506	3 425	1 731	2 002	2 002	2 002	2 013	2 345	1 201
Vote 03 - Financial Services		285	120	46	116	136	136	136	318	45	30
Vote 04 - Community Services		671	368	237	892	810	810	810	1 542	1 810	2 697
Vote 05 - Technical Services		34 937	18 479	25 106	86 635	24 816	24 816	24 816	77 335	102 002	78 196
Vote 06 - Spatial Planning & Environmental Management		27	–	6	31	55	55	55	17	–	–
Capital single-year expenditure sub-total		**37 367**	**19 638**	**29 249**	**90 198**	**28 575**	**28 575**	**28 575**	**82 128**	**106 499**	**82 298**
Total Capital Expenditure - Vote		**40 017**	**23 763**	**29 249**	**154 733**	**93 110**	**93 110**	**93 110**	**158 542**	**117 329**	**84 318**
Capital Expenditure - Standard											
Governance and administration		**2 235**	**912**	**2 662**	**2 956**	**2 603**	**2 603**	**2 603**	**4 620**	**5 381**	**4 252**
Executive and council		28	8	33	47	34	34	34	900	295	175
Budget and treasury office		285	120	46	116	136	136	136	318	45	30
Corporate services		1 922	784	2 583	2 794	2 433	2 433	2 433	3 403	5 041	4 047
Community and public safety		**2 000**	**4 901**	**5 794**	**3 972**	**3 957**	**3 957**	**3 957**	**6 591**	**6 671**	**6 008**
Community and social services		903	256	314	1 241	1 551	1 551	1 551	1 630	1 149	480
Sport and recreation		572	4 327	5 262	1 873	1 621	1 621	1 621	3 681	3 773	3 181
Public safety		525	318	205	858	785	785	785	1 256	1 749	2 347
Housing		–	–	14	–	–	–	–	25	–	–
Health						–	–	–	–	–	–
Economic and environmental services		**19 545**	**5 881**	**4 380**	**75 989**	**19 021**	**19 021**	**19 021**	**108 552**	**43 755**	**40 658**
Planning and development		3	–	6	29	23	23	23	4	2	–
Road transport		19 519	5 881	4 374	75 939	18 951	18 951	18 951	108 531	43 753	40 658
Environmental protection		23	–	–	22	46	46	46	17	–	–
Trading services		**16 237**	**12 069**	**16 412**	**71 800**	**67 517**	**67 517**	**67 517**	**38 780**	**61 522**	**33 401**
Electricity		5 971	4 806	7 958	24 358	31 655	31 655	31 655	5 713	9 734	4 972
Water		8 018	3 449	555	15 431	9 229	9 229	9 229	12 213	19 964	15 950
Waste water management		2 249	3 814	6 677	29 330	23 533	23 533	23 533	20 388	24 720	9 579
Waste management		–	–	1 223	2 680	3 100	3 100	3 100	465	7 105	2 900
Other		–	–	–	**16**	**12**	**12**	**12**	–	–	–
Total Capital Expenditure - Standard	3	**40 017**	**23 763**	**29 249**	**154 733**	**93 110**	**93 110**	**93 110**	**158 542**	**117 329**	**84 318**
Funded by:											
National Government		12 721	8 744	12 179	90 275	29 308	29 308	29 308	104 837	13 180	13 703
Provincial Government		691	2 242	154	110	931	931	931	229	49	30
District Municipality		–	–	–	–	–	–	–	–	–	–
Other transfers and grants		20	–	826	–	100	100	100	–	–	–
Transfers recognised - capital	4	**13 431**	**10 986**	**13 158**	**90 385**	**30 338**	**30 338**	**30 338**	**105 066**	**13 229**	**13 732**
Public contributions & donations	5	–	–	–	–	–	–	–	100	2 500	–
Borrowing	6	16 249	10 275	11 264	53 930	54 305	54 305	54 305	45 847	97 477	68 180
Internally generated funds		10 337	2 501	4 827	10 418	8 467	8 467	8 467	7 530	4 124	2 406
Total Capital Funding	7	**40 017**	**23 763**	**29 249**	**154 733**	**93 110**	**93 110**	**93 110**	**158 542**	**117 329**	**84 318**

Explanatory notes to Table A5: - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

2. Single-year capital expenditure has been appropriated at R82,128 million for the 2016/17 financial year and increase in 2017/18 to R106,499 million and decreases in 2018/19 to R82,298 million.

Multi-year capital expenditure consists of projects that began in 2015/16 and could not be completed, thus an amount was transferred to 2016/17. In certain projects the amounts transferred to 2016/17 received additional budgets.

3. The capital program is funded from National and provincial grants and transfers, public contributions and donations, borrowing and internally generated funds from current year surpluses. For 2016/17, capital transfers totals R105,166 million (66.3%) and decreases to R13,229 million by 2017/18 and to R13.732 million by 2018/19. In 2017/18 R2,500 million is from public contributions. Borrowing has been provided at R45,847 million for 2016/17,R97,477 million for 2017/18 and R68,180 for 2018/19. For 2016/17, internally generated funding totals to R7,530 million and declines over the MTREF period to R4,124 million in 2017/18 and to R2,406 million in 2018/19.



Table A6 -Budgeted Financial Position – (NT – supporting tables)

WC042 Hessequa - Table A6 Budgeted Financial Position

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
ASSETS											
Current assets											
Cash		18 856	4 542	–							
Call investment deposits	1	26 199	48 040	136 700	66 616	133 886	133 886	133 886	104 822	85 177	44 602
Consumer debtors	1	25 692	30 628	35 109	47 389	35 280	35 280	35 280	39 758	42 179	42 397
Other debtors		1 537	1 855	1 572	1 200	1 351	1 351	1 351	1 100	1 871	1 925
Current portion of long-term receivables		2	2	2	2	–	–	–	2	2	2
Inventory	2	797	810	906	750	156	156	156	1 250	1 259	1 650
Total current assets		**73 084**	**85 878**	**174 288**	**115 956**	**170 672**	**170 672**	**170 672**	**146 932**	**130 488**	**90 576**
Non current assets											
Long-term receivables		22	20	18	16	16	16	16	14	12	10
Investments						–	–	–			
Investment property		40 525	41 302	50 690	40 525	50 690	50 690	50 690	50 690	50 690	50 690
Investment in Associate						–	–	–			
Property, plant and equipment	3	577 626	537 635	592 817	725 479	716 427	716 427	716 427	841 299	924 935	976 817
Agricultural			–		–	–	–	–			
Biological						–	–	–			
Intangible		339	326	364	327	327	327	327	308	289	270
Other non-current assets				–	8 322	8 322	8 322	8 322	8 322	8 322	8 322
Total non current assets		**618 512**	**579 282**	**643 889**	**774 668**	**775 781**	**775 781**	**775 781**	**900 633**	**984 248**	**1 036 109**
TOTAL ASSETS		**691 595**	**665 160**	**818 177**	**890 624**	**946 453**	**946 453**	**946 453**	**1 047 565**	**1 114 735**	**1 126 685**
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	10 979	10 323	11 559	12 367	11 559	11 559	11 559	15 687	17 036	24 022
Consumer deposits		3 252	3 461	3 742	3 461	3 742	3 742	3 742	3 929	4 125	4 332
Trade and other payables	4	30 223	35 133	76 350	27 488	100 776	100 776	100 776	91 363	74 027	49 840
Provisions		4 830	5 881	6 124	6 352	6 124	6 124	6 124	5 242	6 882	6 923
Total current liabilities		**49 284**	**54 798**	**97 775**	**49 668**	**122 201**	**122 201**	**122 201**	**116 221**	**102 071**	**85 117**
Non current liabilities											
Borrowing		76 373	66 937	78 841	123 622	145 281	145 281	145 281	154 703	250 831	312 025
Provisions		53 872	65 000	104 545	68 737	111 624	111 624	111 624	124 949	135 826	142 703
Total non current liabilities		**130 245**	**131 937**	**183 386**	**192 359**	**256 905**	**256 905**	**256 905**	**279 652**	**386 658**	**454 728**
TOTAL LIABILITIES		**179 529**	**186 736**	**281 161**	**242 027**	**379 106**	**379 106**	**379 106**	**395 872**	**488 728**	**539 845**
NET ASSETS	5	**512 066**	**478 425**	**537 016**	**648 597**	**567 347**	**567 347**	**567 347**	**651 692**	**626 007**	**586 840**
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		506 148	478 293	527 921	625 244	545 664	545 664	545 664	623 825	601 919	564 800
Reserves	4	22	131	246	21 658	21 773	21 773	21 773	18 498	14 374	11 968
TOTAL COMMUNITY WEALTH/EQUITY	5	**506 170**	**478 425**	**528 166**	**646 903**	**567 437**	**567 437**	**567 437**	**642 323**	**616 293**	**576 768**

Explanatory notes to Table A6: - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves the understanding of councillors and management of the impact of the budget on the statement of financial position (balance sheet).



Table A7 - Budgeted Cash Flow Statement – (NT – supporting tables)

WC042 Hessequa - Table A7 Budgeted Cash Flows											
Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		51 507	54 177	61 218	66 032	65 662	65 662	65 662	68 515	72 549	76 820
Service charges		137 783	140 342	154 960	187 180	180 580	180 580	180 580	191 655	205 533	220 390
Other revenue		13 763	60 106	21 375	23 516	30 116	30 116	30 116	19 738	20 377	17 034
Government - operating	1	53 768	45 703	108 740	57 545	63 231	63 231	63 231	72 660	52 492	58 375
Government - capital	1	15 832	16 221		55 549	30 000	30 000	30 000	43 374	16 423	14 454
Interest		3 867	4 285	7 442	3 751	4 121	4 121	4 121	6 393	6 372	5 747
Dividends					–	–	–	–	–	–	–
Payments											
Suppliers and employees		(250 148)	(270 938)	(246 782)	(315 033)	(315 033)	(315 033)	(315 033)	(334 845)	(340 120)	(366 206)
Finance charges		(9 256)	(8 900)	(9 851)	(10 184)	(10 184)	(10 184)	(10 184)	(17 789)	(22 075)	(32 951)
Transfers and Grants	1	–	–		(260)	(260)	(260)	(260)	(818)	(879)	(890)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**17 114**	**40 996**	**97 102**	**68 096**	**48 233**	**48 233**	**48 233**	**48 883**	**10 674**	**(7 228)**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(541)	136	1 325	4 000	500	500	500	5 000	5 000	5 000
Decrease (Increase) in non-current debtors		–	–		–	–	–	–	2	2	2
Decrease (increase) other non-current receivables		2	2	2	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		(22)	–	1 000	–	–	–	–	–	–	–
Payments											
Capital assets		(40 605)	(23 771)	(28 810)	(154 733)	(93 110)	(93 110)	(93 110)	(158 542)	(117 329)	(84 318)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(41 166)**	**(23 632)**	**(26 483)**	**(150 733)**	**(92 610)**	**(92 610)**	**(92 610)**	**(153 540)**	**(112 327)**	**(79 316)**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		65	–	281	–	–	–		–	–	–
Borrowing long term/refinancing		41 330	46	13 140	53 930	53 930	53 930	53 930	45 847	97 477	68 180
Increase (decrease) in consumer deposits		(2)	209	78	–	–	–		187	196	206
Payments											
Repayment of borrowing		–	–	–				–	(15 687)	(17 036)	(24 022)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**41 392**	**255**	**13 498**	**53 930**	**53 930**	**53 930**	**53 930**	**30 347**	**80 637**	**44 364**
NET INCREASE/ (DECREASE) IN CASH HELD		**17 340**	**17 619**	**84 117**	**(28 707)**	**9 553**	**9 553**	**9 553**	**(74 311)**	**(21 016)**	**(42 180)**
Cash/cash equivalents at the year begin:	2	**0**	**17 340**	52 583	99 772	136 700	136 700	136 700	**176 606**	**102 295**	**81 280**
Cash/cash equivalents at the year end:	2	**17 340**	**34 960**	**136 700**	**71 065**	**146 252**	**146 252**	**146 252**	**102 295**	**81 280**	**39 100**

Explanatory notes to Table A7: - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.

2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

3. The Municipality's cash position changes year-on-year. Cash to the amount of R102,295 million is expected at the end of June 2017. This amount will decrease during 2017/18 by R21, 105 million.

4. Cash and cash equivalents totals R136,700 million at the end of the 2014/15 financial year, and it is anticipated that it will decrease to R102, 295 million by 2016/17.

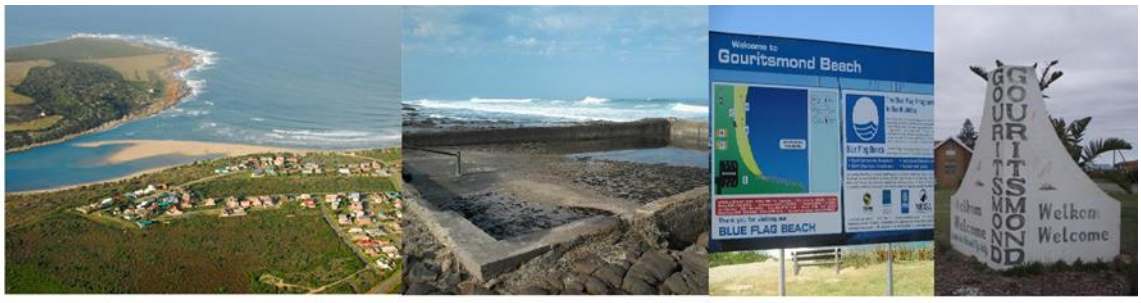


Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation – (NT – supporting tables)

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash and investments available											
Cash/cash equivalents at the year end	1	6 993	14 521	136 700	58 698	133 886	133 886	133 886	104 722	85 077	44 502
Other current investments > 90 days		38 062	38 062	0	7 918	–	–	–	100	100	100
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		45 055	52 583	136 700	66 616	133 886	133 886	133 886	104 822	85 177	44 602
Application of cash and investments											
Unspent conditional transfers		1 755	2 073	37 735	–	62 160	62 160	62 160	43 189	46 382	47 103
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2										
Other working capital requirements	3	352	(583)	6 523	(15 526)	4 401	4 401	4 401	11 947	(11 205)	(35 656)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	11 818	–					26 028	18 498	14 374	11 968
Total Application of cash and investments:		13 925	1 489	44 258	(15 526)	66 562	66 562	92 590	73 634	49 551	23 415
Surplus(shortfall)		31 130	51 093	92 441	82 142	67 324	67 324	41 296	31 188	35 626	21 187

Explanatory notes to Table A8: - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.

2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end, and secondly reconciling the available funding to the liabilities/commitments that exist.

3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.

5. From the table it can be seen that the 2016/17 MTREF Budget shows a surplus for each period.

6. Considering the requirements of section 18 of the MFMA, it can be concluded that the adopted 2016/17 MTREF is funded.

7. As part of the budgeting and planning guidelines that informed the compilation of the 2016/17 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.



Table A9: - Asset Management – (NT – supporting tables)

WC042 Hessequa - Table A9 Asset Management

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CAPITAL EXPENDITURE										
Total New Assets	1	**24 287**	**15 205**	**15 843**	**48 968**	**93 110**	**93 110**	**13 195**	**47 784**	**38 122**
Infrastructure - Road transport		10 663	1 806	2 310	3 388	15 152	15 152	300	20 200	20 000
Infrastructure - Electricity		269	3 464	3 707	15 411	31 602	31 602	350	2 500	–
Infrastructure - Water		5 131	3 332	302	8 114	9 059	9 059	2 050	6 850	6 000
Infrastructure - Sanitation		732	2 127	392	8 158	23 515	23 515	–	–	–
Infrastructure - Other		–	–	–	350	350	350	–	–	–
Infrastructure		*16 795*	*10 730*	*6 711*	*35 421*	*79 678*	*79 678*	*2 700*	*29 550*	*26 000*
Community		996	527	999	2 435	–	–	112	550	700
Heritage assets		921	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	5 575	3 948	8 133	11 113	13 431	13 431	10 383	17 684	11 422
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets	2	**15 730**	**8 558**	**13 406**	**105 764**	**–**	**–**	**145 348**	**69 545**	**46 196**
Infrastructure - Road transport		6 878	2 614	295	67 859	–	–	104 751	20 679	17 380
Infrastructure - Electricity		5 450	1 299	4 138	8 891	–	–	5 605	6 650	4 275
Infrastructure - Water		2 014	110	247	7 144	–	–	9 731	11 604	9 550
Infrastructure - Sanitation		844	264	6 084	21 151	–	–	19 850	22 558	8 363
Infrastructure - Other		–	–	–	–	–	–	100	3 750	1 300
Infrastructure		*15 185*	*4 287*	*10 763*	*105 046*	*–*	*–*	*140 037*	*65 241*	*40 868*
Community		123	4 072	2 239	703	–	–	1 687	1 740	4 315
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	422	199	403	16	–	–	3 624	2 564	1 014
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Capital Expenditure	4									
Infrastructure - Road transport		17 541	4 420	2 604	71 247	15 152	15 152	105 051	40 879	37 380
Infrastructure - Electricity		5 719	4 764	7 845	24 302	31 602	31 602	5 955	9 150	4 275
Infrastructure - Water		7 145	3 442	548	15 258	9 059	9 059	11 781	18 454	15 550
Infrastructure - Sanitation		1 576	2 391	6 476	29 309	23 515	23 515	19 850	22 558	8 363
Infrastructure - Other		–	–	–	350	350	350	100	3 750	1 300
Infrastructure		*31 980*	*15 017*	*17 474*	*140 466*	*79 678*	*79 678*	*142 737*	*94 791*	*66 868*
Community		1 119	4 599	3 238	3 138	–	–	1 799	2 290	5 015
Heritage assets		921	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		5 997	4 147	8 537	11 129	13 431	13 431	14 006	20 248	12 435
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	2	**40 017**	**23 763**	**29 249**	**154 733**	**93 110**	**93 110**	**158 542**	**117 329**	**84 318**
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport		128 567	129 435	127 799	218 260	209 209	209 209	305 955	337 558	359 171
Infrastructure - Electricity		48 003	51 323	58 131	94 247	94 247	94 247	97 882	104 611	106 381
Infrastructure - Water		45 057	46 867	45 676	63 399	63 399	63 399	73 134	89 541	103 269
Infrastructure - Sanitation		58 530	59 070	63 286	97 349	97 349	97 349	113 709	128 784	133 524
Infrastructure - Other		5 349	5 346	51 833	4 567	4 567	4 567	(2 647)	(2 647)	(2 647)
Infrastructure		*285 505*	*292 041*	*346 725*	*477 823*	*468 771*	*468 771*	*588 033*	*657 847*	*699 698*
Community		10 178	13 419	15 272	19 739	19 739	19 739	21 538	23 828	28 843
Heritage assets		8 333	8 322	8 322	8 322	8 322	8 322	8 322	8 322	8 322
Investment properties		40 525	41 302	50 690	40 525	50 690	50 690	50 690	50 690	50 690
Other assets		273 609	223 853	222 498	219 595	219 595	219 595	223 406	234 938	239 954
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		339	326	364	327	327	327	308	289	270
TOTAL ASSET REGISTER SUMMARY - PPE (WDV	5	**618 489**	**579 262**	**643 871**	**766 330**	**767 444**	**767 444**	**892 297**	**975 914**	**1 027 777**
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		20 232	38 698	19 923	20 840	20 840	20 840	33 694	33 717	32 459
Repairs and Maintenance by Asset Class	3	11 397	10 901	11 837	14 266	66 260	66 260	65 427	71 750	77 727
Infrastructure - Road transport		2 255	1 941	1 987	2 460	19 978	19 978	20 511	22 490	24 544
Infrastructure - Electricity		1 468	1 445	1 316	1 731	11 516	11 516	11 715	12 805	13 860
Infrastructure - Water		518	555	520	610	7 893	7 893	7 631	8 382	9 024
Infrastructure - Sanitation		324	286	278	356	8 114	8 114	7 799	8 524	9 237
Infrastructure - Other		176	114	87	148	3 380	3 380	1 593	1 826	2 085
Infrastructure		*4 740*	*4 340*	*4 187*	*5 304*	*50 881*	*50 881*	*49 248*	*54 026*	*58 750*
Community		256	107	78	151	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6, 7	6 401	6 454	7 571	8 811	15 378	15 378	16 180	17 724	18 977
TOTAL EXPENDITURE OTHER ITEMS		**31 629**	**49 599**	**31 759**	**35 107**	**87 100**	**87 100**	**99 122**	**105 467**	**110 186**
Renewal of Existing Assets as % of total capex		*39.3%*	*36.0%*	*45.8%*	*68.4%*	*0.0%*	*0.0%*	*91.7%*	*59.3%*	*54.8%*
Renewal of Existing Assets as % of deprecn"		*77.7%*	*22.1%*	*67.3%*	*507.5%*	*0.0%*	*0.0%*	*431.4%*	*206.3%*	*142.3%*
R&M as a % of PPE		*2.0%*	*2.0%*	*2.0%*	*2.0%*	*9.2%*	*9.2%*	*7.8%*	*7.8%*	*8.0%*
Renewal and R&M as a % of PPE		*4.0%*	*3.0%*	*4.0%*	*16.0%*	*9.0%*	*9.0%*	*24.0%*	*14.0%*	*12.0%*

Explanatory notes to Table A9: - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

Table A10: - Basic service delivery measurement – (NT – supporting tables)

WC042 Hessequa - Table A10 Basic service delivery measurement										
Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Household service targets	1									
Water:										
Piped water inside dwelling		14 740	14 740	14 887	15 036	15 036	15 036	15 036	15 036	15 036
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	2	–	–	–	–	–	–	–	–	–
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		14 740	14 740	14 887	15 036	15 036	15 036	15 036	15 036	15 036
Using public tap (< min.service level)	3	848	848	856	865	865	865	865	865	865
Other water supply (< min.service level)	4	–	–	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		848	848	856	865	865	865	865	865	865
Total number of households	5	**15 588**	**15 588**	**15 743**	**15 901**	**15 901**	**15 901**	**15 901**	**15 901**	**15 901**
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		15 115	15 115	15 266	15 419	15 419	15 419	15 419	15 419	15 419
Flush toilet (with septic tank)		–	–	–	–	–	–	–	–	–
Chemical toilet		–	–	–	–	–	–	–	–	–
Pit toilet (ventilated)		–	–	–	–	–	–	–	–	–
Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		15 115	15 115	15 266	15 419	15 419	15 419	15 419	15 419	15 419
Bucket toilet		–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)		474	474	479	484	484	484	484	484	484
No toilet provisions		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		474	474	479	484	484	484	484	484	484
Total number of households	5	**15 589**	**15 589**	**15 745**	**15 903**	**15 903**	**15 903**	**15 903**	**15 903**	**15 903**
Energy:										
Electricity (at least min.service level)		5 235	5 235	5 287	5 340	5 340	5 340	5 340	5 340	5 340
Electricity - prepaid (min.service level)		9 665	9 665	9 762	9 859	9 859	9 859	9 859	9 859	9 859
Minimum Service Level and Above sub-total		14 900	14 900	15 049	15 199	15 199	15 199	15 199	15 199	15 199
Electricity (< min.service level)		689	689	696	703	703	703	703	703	703
Electricity - prepaid (< min. service level)		–	–	–	–	–	–	–	–	–
Other energy sources		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		689	689	696	703	703	703	703	703	703
Total number of households	5	**15 589**	**15 589**	**15 745**	**15 902**	**15 902**	**15 902**	**15 902**	**15 902**	**15 902**
Refuse:										
Removed at least once a week		12 858	12 858	12 987	13 116	13 116	13 116	13 116	13 116	13 116
Minimum Service Level and Above sub-total		12 858	12 858	12 987	13 116	13 116	13 116	13 116	13 116	13 116
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		2 730	2 730	2 757	2 785	2 785	2 785	2 785	2 785	2 785
No rubbish disposal		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		2 730	2 730	2 757	2 785	2 785	2 785	2 785	2 785	2 785
Total number of households	5	**15 588**	**15 588**	**15 744**	**15 901**	**15 901**	**15 901**	**15 901**	**15 901**	**15 901**
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		4 737	3 136	4 782	4 817	4 817	4 817	4 817	4 817	4 817
Sanitation (free minimum level service)		4 737	5 065	4 879	5 414	5 414	5 414	5 414	5 414	5 414
Electricity/other energy (50kwh per household per month)		4 896	4 976	4 968	5 060	5 060	5 060	5 060	5 060	5 060
Refuse (removed at least once a week)		4 850	5 148	4 943	5 332	5 332	5 332	5 332	5 332	5 332
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per **indigent** household per month)		4 244	4 390	4 805	1 997	5 446	5 446	7 756	8 364	9 020
Sanitation (free sanitation service to **indigent households**)		5 124	5 858	6 143	–	6 748	6 748	7 273	7 855	8 484
Electricity/other energy (50kwh per **indigent** household per month)		2 398	2 105	2 231	2 680	2 680	2 680	2 765	2 986	3 225
Refuse (removed once a week **for indigent households**)		4 082	4 526	4 472	–	5 229	5 229	5 726	6 184	6 679
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	–	–	–
Total cost of FBS provided		**15 849**	**16 879**	**17 652**	**4 677**	**20 104**	**20 104**	**23 520**	**25 390**	**27 408**
Highest level of free service provided per household										
Property rates (R value threshold)		50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)										
Revenue cost of subsidised services provided (R'000)	9									
Property rates **(tariff adjustment) (impermissable values per section 17 of MPRA)**										
Property rates exemptions, reductions and rebates **and impermissable values in excess of section 17 of MPRA)**		4 716	5 069	5 536	5 367	6 222	6 222	6 800	7 286	7 807
Water **(in excess of 6 kilolitres per indigent household per month)**		–	–	–	–	–	–	–	–	–
Sanitation **(in excess of free sanitation service to indigent households)**		–	–	–	–	–	–	–	–	–
Electricity/other energy **(in excess of 50 kwh per indigent household per month)**		–	–	–	–	–	–	–	–	–
Refuse **(in excess of one removal a week for indigent households)**		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates		27	35	40						
Housing - top structure subsidies	6	98	47	36				385	415	449
Other		496	276	306						
Total revenue cost of subsidised services provided		**5 336**	**5 428**	**5 918**	**5 367**	**6 222**	**6 222**	**7 184**	**7 702**	**8 256**

Explanatory notes to Table A10: - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

2. The budget provides for an average of 5 156 households between the services to be registered as indigent in 2016/17, and therefore entitled to receiving Free Basic Services.

3. It is anticipated that these Free Basic Services will cost the municipality R23,520 million in 2016/17, this excludes the property rates exemptions of R6,8 million and Housing subsidies of R0,385 million, shown under the heading "Revenue cost of subsidised services provided", increasing to R25,390 million in 2017/18 and R27,408 in 2018/19. This is covered by the municipality's equitable share allocation from national government.

Part 2 – Supporting Documentation

2.1 Overview of the annual budget process

Political Oversight of the Budget Process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Municipality's IDP and the budget, taking into account the need to protect the financial sustainability of the municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table to Council ten months before the start of the new financial year, a time schedule that sets out the process to revise the IDP and prepare the budget.

The IDP and Budget time schedule of the 2016/2017 budget cycle was approved by Council on **26 August 2015**, ten months before the start of the budget year in compliance with legislative directives.

- **October 2015 –** Review of the financial strategy and key economic and financial assumptions by the Budget Steering Committee & Executive Management

- **25 - 27 November 2015 –** Detail departmental budget proposals (Capital and operating) submitted to the Budget and Treasury office for consolidation and assessment against financial planning guidelines
- **22 January 2016 –** Council considers the 2015/16 Mid-year Review

- **24 February 2016 –** Council approves 2015/16 Adjustment budget

- Weekly Budget Committee meetings to workshop the 2016/17 budget

 - **15 October 2015**
 - **4 November 2015**
 - **3 December 2015**
 - **17 February 2016**
 - **14 March 2016**
 - **17 March 2016**
 - **9 May 2016**

- **31 March 2016 –** Tabling to Council of the draft 2016/17 IDP and draft 2016/17 MTREF for public consultation.
- **25 May 2016 –** Tabling to Council of the 2016/17 Budget, IDP and 2016/17 MTREF

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget implementation Plan.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2016/17 MTREF extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2016/17 MTREF:

- The 2015/16 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget, were adopted as the upper limits for the new baselines for the 2016/17 annual budget;

- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;

- Revenue should be increased by at least 1 percentage point above the CPI rate p.a. Tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs.

- The 2016/17 MTREF budget prioritizes and targets the municipality to ensure sustainable service levels. The draft capital budget over the MTREF period provides for the minimum resources that are needed for the current infrastructure and does not address any backlogs of the past. This will result in unaffordable capital budgets.

- The council's goal is to keep tariff increases as low as possible. We are above the 6% increase as proposed by NT. The recommendation in the Council's Draft Financial Plan is CPI rate + 2.5%. The tariff

increase for rates is 7%, for water is 7%, sewerage is 6%, refuse is 7% and the electricity tariff increase is in accordance with the NERSA proposal of approximately 7.64% on average. Factors such as salaries which make out a large component of the operating budget, increases by 10,8%, (salaries increase by 7.% + new posts and notches) from the 2015/2016 adjusted budget.

- Based on the Bargaining Council agreement, salary increases (excluding new posts and notches) have been calculated into this budget at a percentage increase of 6% for the 2016/17 financial year

- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

 - Municipality's growth
 - Policy priorities and strategic objectives
 - Asset maintenance
 - Economic climate and trends (i.e inflation, Eskom increases, household debt, migration patterns)
 - Performance trends
 - Cash Flow Management Strategy
 - Debtor payment levels
 - Loan and investment possibilities
 - The need for tariff increases versus the ability of the community to pay for services;
 - Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 51 and 54 has been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation

A full consultation process was carried out during April 2016. During this process members of the community was afforded the opportunity to provide comments on the draft budget presented to them.

2.2 Overview of alignment of annual budget with IDP

The vision for Hessequa Municipality as set out for 2012-2017 and beyond is:

A CARING MUNICIPALITY WHERE EVERYONE REAPS THE FRUIT OF COST EFFECTIVE AND INNOVATIVE SERVICE DELIVERY, STIMULATED ECONOMIC GROWTH AND SUSTAINABLE USE OF NATURAL RESOURCES

The vision aims at a sustainable condition for Hessequa by stabilizing the three pillars on which its existence depends. Our People, our Economy and our Environment. It promises benefits to everyone, responsibility in governance and leadership.

Hessequa Developmental Focus Areas

As mentioned in the previous section, the vision was developed after serious consideration was given to the current circumstances presented to Hessequa Municipality. Analysis was done in terms of the institutional well-being to come to grips with what the municipality is facing. The financial state of the municipality was scrutinized, as well as the economic realities in different sectors of the economy. The well-being of our people was placed under the

"microscope". A valuable resource in the sustainable development in Hessequa is our rich, bio-diverse environment. An asset, but a very fragile one, as changes in climate and extreme weather conditions continues to challenge management of our environment. The Hessequa Council has set the following 7 Focus Areas with specific impacts to be made:

- ***Effective communication and participation***
- ***Limit the impact of our presence on the natural environment to establish a heritage of preservation***
- ***Maintenance and development of all infrastructure and services***
- ***Development initiatives to enhance the safety and well-being of residents***
- ***Stimulate economic growth for the benefit of all communities***
- ***To be an accountable local authority with a fit for purpose workforce and transparent financial practices***

As the heading for this section on focus areas reads, these areas need to guide all planning and investments from the municipal budget. The feasibility of any vision is located in the change that has been brought about by the set objectives after focused investment, based on a plan of change. This plan should inevitably be the Integrated Development Plan. It is an important reminder that a plan's credibility is located in the implement ability of its objectives. "Can we achieve what we want to achieve?" should be asked. If the answer is no to this question, a municipality is most definitely in a process of compliancy only and cannot claim, with any reasonable conviction, that the vision stated will become a reality. The 3rd Generation IDP of Hessequa Municipality departed on the principles that a vision that cannot be made a reality is not feasible, credible or responsible towards our communities who expect an accountable government. Plainly stated, a government which does what it says it is going to do. The following section looks at the alignment of the objectives conceptualized on a local level with that of National and Provincial Government.

Alignment of Priorities - National, Provincial and Local

The Hessequa IDP process acknowledges the strategic mandate placed on government as a whole and seeks to align its principles, strategies and targets accordingly. The strategic framework which was primarily considered in the development of the 3rd Generation IDP was the methodology found in the national and provincial outcomes based approach to service delivery.

Hessequa Municipality forms part of the Western Cape and hosts several service delivery access points managed by other spheres of government which ranges from provincial departments, national departments and government funded service organizations.

No local municipality can function in isolation from the other two spheres of government involved in its annual processes. Various platforms are maintained by the provincial sphere of government for coordination of oversight within local municipalities. Hessequa Municipality is committed to the development of strengthened service delivery through inter-governmental partnerships and continued collaboration for the good of our communities. Hessequa Municipality also serves as an agent for some functions allocated to provincial government. This has major implications on budgets and management processes that need to be well controlled for reporting purposes to the relevant provincial department.

Continuous engagements based on technical factors takes place throughout the year between national, provincial and local spheres of government. From an IDP perspective there are a few important engagements to highlight.

2.2.1 District IDP Coordination

The Eden District Municipality coordinates the strategic regional process and continues to facilitate important strategic issues on a district level through the gathering of role-players. There are also several technical committees in the district that creates joint planning platforms. Hessequa Municipality supports the processes initiated by the district municipality.

2.2.2 Provincial IDP Forum

The provincial department of Local Government (DPLG) facilitates quarterly meetings where regulatory information is shared and consulted with IDP representatives from all local municipalities in the province. It serves as an important platform for information sharing and more specifically providing the provincial department with a mandate to address certain IGR issues experienced by local municipalities. These sessions have always proven to be helpful and supportive of local municipality's processes

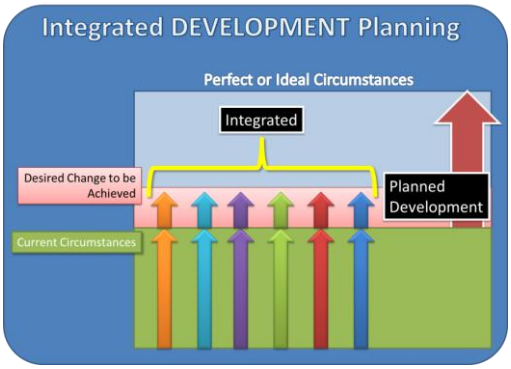
2.2.3 Provincial IDP Indaba Program

As part of the oversight role that Provincial Treasury needs to fulfil towards local municipalities, two joint planning sessions is organized by DPLG. Both of these sessions aim at aligning the planning provincial government does in all its departments with the realities faced on a local level. Municipalities are given the opportunity to communicate the issues coming from their IDP processes and all departments on a provincial level commits to possible solutions. It has given local municipalities an opportunity to raise and discuss issues coming from our public participation processes in detail. Issues such as provincial roads maintenance, pedestrian safety, funding for backlogs in service delivery and many more have been raised.

2.2.4 The LGMTEC Process

The LGMTEC process is an IGR platform where Provincial Treasury portrays their direct oversight role towards the municipal budget. After the adoption of Draft IDP's and Budgets at the end of March every year, municipalities supply these documents to Provincial Treasury who in turn evaluate the credibility of the strategic plan and the financial plan of the local municipality. Many issues concerning compliancy and financial sustainability are considered and debated with a set of recommendations from Provincial Treasury to the local municipality as an outcome. Hessequa Municipality commits to this process and supports the oversight role of provincial government for transparency and accountability reasons.

2.2.5 Integrated DEVELOPMENT Planning



When the integration of processes have been dealt with, it is important not to fall into a chaotic maze of managing each and every little activity that the municipality is already doing on a daily basis. This indirectly relates to the similar notion of trying to manage the performance of each and every person in service of the municipality through the formal Performance Management System. It becomes an immense task to manage all the information and very confusing as different departments have different organizational layouts where one person might receive instructions from two people and of a varying nature. Even though it is

possible, it creates a problem in terms of the original goal when we started to "plan". It is supposed to be planning of a "developmental" nature. The goal is to create a plan for "calculated changes" to the current "Status Quo". The figure above explains this logic behind the concept of planning that considers the current realities and creates a base line from where the implementation of change departs from, to reach a calculated destination of service delivery.

Table SA4: - Reconciliation between the IDP strategic objectives and budgeted revenue – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Preservation of Environmental Heritage	Preservation of Environmental Heritage	KPA1		353	287	898	347	501	501	452	235	248
Infrastructure and Service Delivery	Infrastructure and Service Delivery	KPA2		133 975	164 880	190 493	190 299	175 671	175 671	191 263	205 878	223 525
Economic Growth	Economic Growth	KPA3		1 467	2 584	1 658	5 545	1 545	1 545	6 595	6 745	6 745
Safe and Healthy Communities	Safe and Healthy Communities	KPA4		38 257	54 537	55 277	74 613	77 845	77 845	86 412	65 455	69 040
Communication and Public Participation	Communication and Public Participation	KPA5		27 508	29 140	31 480	33 575	33 575	33 575	35 974	38 953	42 068
Accountability and Transparency	Accountability and Transparency	KPA6		56 908	62 323	67 689	73 968	75 200	75 200	78 464	83 168	88 318
				–	–	–						
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	258 468	313 750	347 496	378 347	364 338	364 338	399 161	400 434	429 944

Table SA5: - Reconciliation between the IDP strategic objectives and budgeted operating expenditure – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Preservation of Environmental Heritage	Preservation of Environmental Heritage	KPA1		1 327	1 125	470	1 251	1 988	1 988	2 126	2 001	1 982
Infrastructure and Service Delivery	Infrastructure and Service Delivery	KPA2		144 509	178 164	198 059	202 651	200 963	200 963	230 549	251 704	278 984
Economic Growth	Economic Growth	KPA3		6 010	7 677	–	10 049	9 771	9 771	10 345	11 026	11 728
Safe and Healthy Communities	Safe and Healthy Communities	KPA4		55 306	72 743	59 259	92 009	96 211	96 211	109 700	93 555	101 268
Communication and Public Participation	Communication and Public Participation	KPA5		37 416	18 230	137	38 018	21 282	21 282	25 034	28 917	28 390
Accountability and Transparency	Accountability and Transparency	KPA6		27 708	33 235	54 140	40 917	40 486	40 486	45 024	47 708	50 956
Allocations to other priorities												
Total Expenditure			1	272 276	311 174	312 066	384 895	370 702	370 702	422 779	434 911	473 307

Table SA6: - Reconciliation between the IDP strategic objectives and budgeted capital expenditure – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Preservation of Environmental Heritage	Preservation of Environmental Heritage			43	–		56	71	71	30		
Infrastructure and Service Delivery	Infrastructure and Service Delivery			37 200	18 561	25 319	149 312	87 717	87 717	150 576	109 430	78 106
Economic Growth	Economic Growth			3	–		44	35	35	121	2	
Safe and Healthy Communities	Safe and Healthy Communities			2 106	4 901	2 838	3 938	3 932	3 932	6 561	6 671	6 008
Communication and Public Participation	Communication and Public Participation			28	8	381	47	34	34	201	9	
Accountability and Transparency	Accountability and Transparency			637	293	710	1 336	1 321	1 321	1 054	1 217	205
Allocations to other priorities			3									
Total Capital Expenditure			1	40 017	23 763	29 249	154 733	93 110	93 110	158 542	117 329	84 318

2.3 Measurable performance objectives and indicators

Municipalities in South Africa have undergone radical changes in terms of legislative requirements and especially lower capacity local councils have struggled to implement the changes. Economic realities have also caused pressure on councils to be more responsible in terms of expenditure. Furthermore communities have grown tired of promises being made indirectly in terms of planning that have been communicated with them from municipalities. This has been seen where communities publicly expressed their dissatisfaction with the delivery on promises made by councils by protests. Furthermore we see how other communities are not interested in any planning processes anymore as they experience it as “useless” exercises due to “nothing happening” after the inputs to the plans was given.

The concept of Strategic Objectives, or Pre-Determined Objectives (PDO’s) strives to rectify this very issue. It is being requested by the Auditor General of South Africa that municipalities must set their targets in their planning and be able to annually prove to the external auditing process how delivery was done and progress made on these objectives that were made. This requirement forces a municipality to start and be accountable to its communities. It forces objective communication between the municipality and its communities, and targets that are being set cannot be “unreal”. It should be achievable and implementable. No more “pies in the skies” to make use of the informal figure of speech. It also forces municipalities to take stock of their capacity to implement the changes promised. Ultimately it becomes a tool to make realistic promises to the communities on issues relating to them.

Even though it seems to promise much, there is still a mountain of problems on the doorstep of municipalities in South Africa. However, gradual overcoming of obstacles can be planned for and realistic targets can be identified and communicated with the residents.



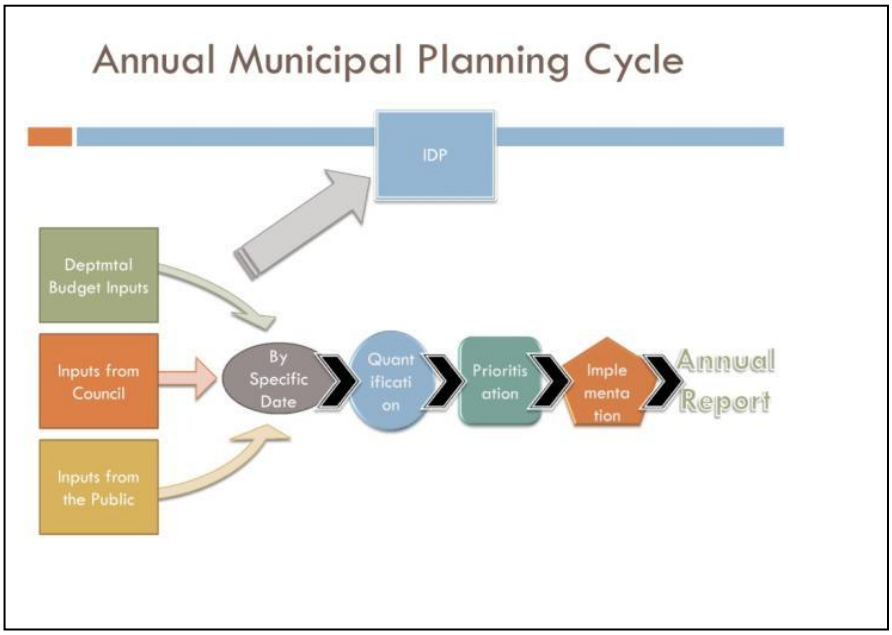
2.3.1 Process Explanation

1. After a set of Focus Areas have been identified, the vision is developed from it. In essence it becomes a summary of that what the council deems important for Strategic Change, instead of a completely irrational and unrealistic vision which isn't meaningful at all.
2. After the Focus Areas have been identified, each is then broken down into Strategic Objectives (PDO's) that need to be delivered during Council's term of office that is needed to make the desired Impact. This is the first set of Objectives that a municipality has direct control over. This means that the municipality commits to a specific set of deliverables to attain the change desired by the residents.
3. After the PDO's have been developed in terms of what Council wants to see, the officials continue to break down all Strategic Objectives into annual Outputs that resembles the change that needs to be brought about annually to attain the objective of the 5 year term of the Council.
4. Then the annual Outputs are broken down into specific Activities/Actions that need to be done to realize the annual Output.
5. Finally of course, everything costs something and the needed resources are allocated to implement the actions. The resources are Human Resources, Financial Resources and Time.
6. At this point the credibility of the goals is able to be tested for the first time. If any of the resources are not going to be available for a specific action, the plan will inevitably fail. This is where the balancing act between Plans and Ability to implement can be calculated in the measurement of Confidence.

2.3.2 The Role of the IDP Review in Context

It is within this background, as briefly highlighted in the previous section that the 3rd Generation IDP process found its point of departure.

The following diagram indicates the current process of planning in many local municipalities.

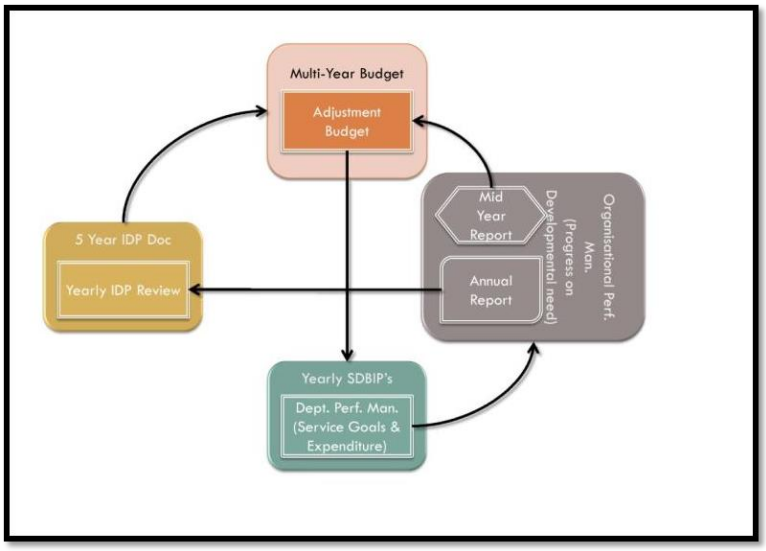


This layout of the budgetary cycle does look logical and systematic and it even includes the public's inputs as is required by legislation. However, there are several indirect issues that do not get addressed in this model. Indirect symptoms of this methodology that causes a municipality to step into an array of problematic scenarios.

Shortages in this model can be summarized as follows:

- This process clearly identifies the latent assumption that when something is in the IDP, it can be budgeted for. This creates the problematic scenario where every item needs to be "taken up into the IDP" for purposes of allowing it to be budgeted for. The issue is not to get items into the IDP, but more of getting issues forthcoming from planning into the budget.
- Due to the annual nature of the cycle it leaves the items from the previous year that didn't make the priorities of the previous year, to compete again against new priorities. This in effect causes some items to be shifted to outer years every year. It is a risk of getting used to moving certain items out of the annual investment and cause some items to become more and more expensive as they do need to get done one or other time, but the longer the wait, the larger the cost.
- Another risk that the municipality expose themselves to in this manner of going about their business concerning the budget process, is the competition of ad-hoc items that can cause items, which might come from proper sectoral or master planning documentation, to be left out as it might not seem as an immediate issue that needs attention. The fact is actually that municipalities invest a large amount of funds on master planning documentation and when the identified issues is raised, it can get lost in the emotion of issues that might not be as important in terms of sustainable service delivery.
- Due to the annual nature of the cycle it brings the municipality in a short term planning culture. Pro-active investment is sacrificed for quick solutions.
- Even in the midst of municipalities strengthening their capacity in terms of implementation, very little of operational information is used to plan ahead. Thus a proper evaluative process is difficult as impact on development cannot be measured with no multi-year planning that is in place.
- The final issue that needs to be considered is that in this methodology, no resident or investor can get a clear perspective about what the municipality is going to do in the medium term. Except for the interest groups in general, the public would not experience a council that is accountable to what they say they are going to do. In terms of Good Governance as a strategic objective, this process fails the public as inputs given only creates expectations in the hearts of the residents and when the following year little was implemented, the question is asked by the public why they are giving inputs at all as it is not being implemented. Obviously every input can't be satisfied, but at least in a different model people can see what the council commits themselves to over a period of time.

The following diagram displays a medium term planning cycle, integrating the different processes as legislation intended it to be.



First of all the process begins with a 3-5 year plan about what every line function is going to do strategically concerning the identified issues pertaining to their field of responsibility. This allows a multi-year budget to be conceptualized. When this is done the annual targets are set and transferred into the SDBIP process that serves the platform for Departmental Performance Management that compares predetermined objectives to implementation reports. This serves as a source of performance information that guides

the municipal performance evaluation, which in turn compares the outcomes of implementation to the developmental need that is experienced by the average resident walking the streets of the municipal area.

The performance reports generated by the performance management system bi-annually informs the adjustment budget after the second quarter of the financial year and at the end of the financial year it serves as departure point for the annual review of the IDP. This would then allow the review to actually fulfil its role of highlighting the differences between predetermined objectives and implementation.

While this methodology seems ideal, it has very sensitive demands.

- First of all this model can only work where all the municipal line functions have a clear understanding about their challenges and have developed reachable targets for impacting their challenges within the municipal financial capabilities.
- A high risk for this model is that the municipal "culture" of how business is done, disrupts the flow of information from one process to the other
- It also takes for granted that each process is perfectly aligned to the other and know exactly what it can ask of the previous and what is expected by the next in terms of information.

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table SA7 - Measurable performance objectives – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Office of the Municipal Manager										
Municipal Manager										
Strategic Services										
Provision of electricity to residential properties connected to the municipal infrastructure network for both prepaid and credit electrical metering	Percentage of formal residential properties connected to the municipal electrical infrastructure network	No KPI set	No KPI set	No KPI set	100.00%	100.00%	100.00%	100%	100%	100%
Provision of water to residential properties connected to the municipal infrastructure network for both prepaid and credit metering	Percentage of formal residential properties connected to the municipal water network	No KPI set	No KPI set	No KPI set	100.00%	100.00%	100.00%	100%	100%	100%
Provision of refuse removal and solid waste disposal for residential account holders	Percentage of residential properties billed for refuse removal	No KPI set	No KPI set	No KPI set	100.00%	100.00%	100.00%	100%	100%	100%
Provision of sanitation/sewerage services to residential account holders	Percentage of residential properties billed for sanitation/sewerage services	No KPI set	No KPI set	No KPI set	100.00%	100.00%	100.00%	100%	100%	100%
The number of registered indigent account holders (poor households) with access to free basic services	Number of registered indigent households	No KPI set	No KPI set	No KPI set	100.00%	100.00%	100.00%	100%	100%	100%
Development of a Integrated IDP Process Plan	Process plan submitted				1	1	1	1	1	1
Economic Development										
Implement improvement measures with regard to red tape reduction as identified for the 10 services	Number of reports submitted to PC on the progress of implementation of red tape reduction	No KPI Set	No KPI Set	No KPI Set	No KPI Set	No KPI Set	No KPI Set	4	4	4
Facilitate and Coordinate Slangrivier Transformation Process	Number of meetings facilitated	No KPI set	No KPI set	No KPI set	3	3	3	4	4	4
Acquire and Develop a (M& E) Economic Development System	Acquisition of M& E System and implementation of system by reporting to PC	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	1	1	1
Information Technology										
Review of ICT Risk Regsiter	Review of ICT risk register submitted to the CRO.	No KPI Set	No KPI Set	No KPI Set	1	1	1	1	1	1
Development of Supporting ICT Policies	Number of policies submitted	No KPI set	No KPI set	No KPI set	6	6	6	4	4	4

Table SA7 - Measurable performance objectives – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Coporate Services										
Manager Corporate Services										
Human Resources										
Maintain a vacancy rate of less than 10% of budgeted staff establishment	Vacancy percentage of budgeted staff establishment	No KPI set	3.85%	6.23%	<10%	<10%	<10%	<10%	<10%	<10%
Organisational Review of Macro Organisational Structure & Residual Departments	Number of reviews submitted	No KPI set	No KPI set	1	2	2	2	2	2	2
The percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the Municipalities Annual Employment Equity report	% EE target groups employed	No KPI set	No KPI set	No KPI set	66%	66%	66%	66%	66%	66%
Administration										
Review of Client Services Standards	reviewed standards submitted	No KPI set	No KPI set	1	1	1	1	1	1	1
Communication										
Monthly newsletters	Number of newsletters submitted							12	12	12
Communication Survey	Numer of serveys completed	No KPI Set	No KPI Set	1	No KPI Set	No KPI Set	No KPI Set	1	1	1
Property Administration										
95% expenditure of approved budget for Municipal Properties	% expenditure of approved budget	No KPI Set	No KPI Set	93.60%	95%	95%	95%	95%	95%	95%
Review of Municipal Property Maintenance Plan	Reviewed plan submitted	No KPI Set	No KPI Set	No KPI Set				1	1	1
Legal Services										
Revision of Delegation Register	Reviewed Delegation Register Submitted	No KPI set	No KPI set	No KPI set	No KPI Set	No KPI Set	No KPI Set	1	1	1
Revision of Municipal Code	Reviewed Municipal Code submitted	No KPI set	No KPI set	No KPI set	No KPI Set	No KPI Set	No KPI Set	1	1	1
Libraries										
95% Spending of Municipal Replacement fund (Grant)	% expenditure of Grant	No KPI set	No KPI set	No KPI set	95%	95%	95%	95%	95%	95%
1200 Outreach Activities	Number of oureaches	No KPI set	No KPI set	No KPI set	No KPI Set	No KPI Set	No KPI Set	1200	1200	1200

Table SA7 - Measurable performance objectives – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Finance										
Manager Financial Services										
Manager Financial Services										
Submit a liquidity report of the Municipality to the Finance Portfolio Committee by end Feb Annually	Number of reports submitted to Portfolio Committee	No KPI Set	No KPI Set	1	1	1	1	1	1	1
Budget										
Submit a report on Borrowing Funds and Reserves to the Financial Portfolio Committee	Number of borrowing and reserve funds reports submitted to Portfolio committee	No KPI set	No KPI set	1	1	1	1	1	1	1
Income										
Management of Income annual payment rate of thresholds higher than 95% [27]	% Income rate achieved	No KPI set	No KPI set	98.25%	95%	95%	95%	95%	95%	95%
Expenditure										
95 % Expenditure of the Financial Management Grant [28]	% of Grant spent	No KPI set	No KPI set	No KPI set	95%	95%	95%	95%	95%	95%
Spatial Planning and Environmental Management										
Manager Planning and Environmental Management										
Town Planning										
Evaluate land use applications within 60 days after receipt of all relevant information and documents [29]	% applications evaluated within 60 days	No KPI set	95.83%	100%	90%	90%	90%	90%	90%	90%
Internal review of the Municipal Spatial Development Framework [30]	Number of progress reports submitted	No KPI set	No KPI set	No KPI set	4	4	4	4	4	4
Building Control										
Approve/reject building plans within 30 days for buildings less than 500m2 and 60 days for buildings more than 500m2 after all information required has been correctly submitted [31]	% of plans evaluated	No KPI set	95.67%	99.08%	90%	90%	90%	90%	90%	90%
Finalise occupancy certification within 30 days after receipt of all applicable information	% of certification completed within 30 days	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	95%	95%	95%
Environmental Management										
Development of the Municipal Coastal Management Programme - Igma.	Number of Municipal Coastal Plans developed and submitted to Portfolio committee	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	1	1	1
Review of the Climate Change Adaptation plan.	Review of plan and submitted to Portfolio Committee	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	1	1	1

Table SA7 - Measurable performance objectives – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Social Services										
Manager Social Services										
Housing										
Completion of 80 Top Structures for Heidelberg 122 Project	Number of top structures completed	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	80	80	80
Completion of 120 top structures for the Melkhoutfontein North Housing Project [35]	Number of top structures completed	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	120	120	120
Scheduled outreach programmes for all towns to update housing waiting lists [36]	Number of outreaches completede	No KPI set	No KPI set	No KPI set	7	7	7	7	7	7
Review the Housing Allocation Policy to be in line with National and Provincial regulations [37]	Policy reviewed and submitted to Portfolio committee	No KPI set	No KPI set	No KPI set	1	1	1	1	1	1
Review of the Housing Pipeline in collaboration with the Department of Human Settlements	Housing pipeline reviewed and submitted to Portfolio committee	No KPI set	No KPI set	1	No KPI set	No KPI set	No KPI set	1	1	1
Review of the Human Settlements Plan	Human Settlement Plan reviewed and submitted to Portfolio committee	No KPI set	1	No KPI set	No KPI set	No KPI set	No KPI set	1	1	1
Social Development										
Implementation of Social Development Initiatives [39]	Number of initiatives implemented	No KPI set	No KPI set	No KPI set	10	10	10	10	10	10
Implementation of Sport Development Initiatives [40]	Number of initiatives implemented	No KPI set	No KPI set	No KPI set	10	10	10	10	10	10
Implement the Thusong Outreach Programme [41]	Number of mobile outreach initiatives	No KPI set	19	No KPI set	6	6	6	6	6	6
Protection Services										
Receive an average performance of not less than 80% for the formal Provincial Audits on the licensing Agency Services [42]	Average % achieved for audits	No KPI set	No KPI set	93.30%	80%	80%	80%	80%	80%	80%
Number of integrated vehicle checkpoints per quarter [44]	Number of checkpoints done	No KPI set	No KPI set	13	8	8	8	8	8	8
Review the Disaster Management Plan and contingency plans annually and submit to Council by end of Feb 2017	Reviewed Disaster Management Plan submitted to Portfolio committee	1	1	No KPI set	No KPI set	No KPI set	No KPI set	1	1	1
Establishment of Fire Fighting Service by the procurement of Equipment as budgeted.	% of budget spend on Equipment for Fire fighting Service	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	90%	90%	90%

Table SA7 - Measurable performance objectives – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Technical Services										
Manager Technical Services										
Manager Technical Services										
90% Expenditure of the approved Capital Budget [45]	% capital budget spent	No KPI set	No KPI set	67.17%	90%	90%	90%	90%	90%	90%
90% Expenditure of the approved Operation Budget [46]	% of expenditure budget spent	No KPI set	No KPI set	84%	90%	90%	90%	90%	90%	90%
Number of FTE's (Full Time Equivalent) created through EPWP	Number of FTE's created	No KPI set	No KPI set	No KPI set	30	30	30	30	30	30
95% Expenditure of Municipal Infrastructure Grant (MIG)	% of Grant spent	No KPI set	No KPI set	No KPI set	95%	95%	95%	95%	95%	95%
Electrical and Mechanical Services										
95% Expenditure of Energy Efficiency and Demand-side Management Grant spent	% Expenditure of Grant received	No KPI set	No KPI set	No KPI set	95%	95%	95%	95%	95%	95%
Limit Electricity losses to 10%	% unaccounted electricity	13%	10.12%	9.68%	<10%	<10%	<10%	<10%	<10%	<10%
95% Expenditure of National Electrificational Grant spent	95% of Electrificational Grant spent	No KPI set	No KPI set	No KPI set	95%	95%	95%	95%	95%	95%
Parks										
Appointment of Multi-year contractor for life-saving Services at Beaches	Number of contractors appointed	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	1	1	1
Appointment of Multi-year contractor for life-saving Services at Swimming Pools	Number of contractors appointed	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	1	1	1
Annual Arbor City Awards Application Submission - June 2017	Submission of application to the relevant Department	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	1	1	1
Annual Blue Flag Applications submission - June 2017	Submission of application to the relevant Department	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	8	8	8
Development of Cemetery Development and Maintenance Plan - Feb 2017	Submission of a Development and Maintenance plan to Portfolio committee	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	1	1	1
Civil engineering and project management										
Submission of quarterly Solid Waste Management Report to Portfolio Council	Submission of quaterly Solid Waste Management Report to Portfolio committee	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	No KPI set	4	4	4
Civil Engineering Maintenace										
Limit Water losses to 30% [55]	% of water losses	19.00%	28.97%	34.50%	<30%	<30%	<30%	<30%	<30%	<30%
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										
And so on for the rest of the Votes										

2.4 Performance indicators and benchmarks

The following table sets out the municipalities main performance objectives and benchmarks for the 2016/17 MTREF.

Table SA8: - Performance indicators and benchmarks – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	3.4%	2.9%	3.2%	2.6%	2.4%	2.4%	2.4%	7.9%	9.0%	12.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	4.5%	3.3%	3.4%	3.2%	2.9%	2.9%	2.9%	10.3%	11.2%	15.3%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	155.7%	0.4%	83.4%	83.8%	85.9%	85.9%	85.9%	85.9%	95.9%	96.6%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	346238.6%	50925.5%	32089.0%	570.8%	667.3%	667.3%	667.3%	836.3%	1745.0%	2607.2%
Liquidity											
Current Ratio	Current assets/current liabilities	1.5	1.6	1.8	2.3	1.4	1.4	1.4	1.3	1.3	1.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.5	1.6	1.8	2.3	1.4	1.4	1.4	1.3	1.3	1.1
Liquidity Ratio	Monetary Assets/Current Liabilities	0.9	1.0	1.4	1.3	1.1	1.1	1.1	0.9	0.8	0.5
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		99.1%	95.5%	97.2%	98.0%	104.8%	104.8%	104.8%	102.0%	100.5%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		99.1%	95.5%	97.2%	98.0%	104.8%	104.8%	104.8%	102.0%	100.5%	99.1%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	10.5%	10.4%	10.6%	12.8%	10.1%	10.1%	10.1%	10.2%	11.0%	10.3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		158.7%	94.6%	28.2%	38.7%	26.4%	26.4%	26.4%	47.1%	34.0%	7.0%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	8778000	8444000	8252207	8231000	8231000	8231000	8231000	8252207	8260000	8181900
	Total Cost of Losses (Rand '000)	5 969	6 249	6 602	6 914	6 914	6 914	6 914	8 830	8 838	8 755
	% Volume (units purchased and generated less units sold)/units purchased and generated	10.30%	9.88%	9.68%	8.30%	8.30%	8.30%	8.30%	9.71%	9.75%	9.00%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	537 864	534 384	730 229	577 134	577 134	577 134	577 134	732 000	650 000	545 000
	Total Cost of Losses (Rand '000)	1003400	1151681	1291261	1243815	1243815	1243815	1243815	1288320	1325000	1171750
	% Volume (units purchased and generated less units sold)/units purchased and generated	29%	30%	35%	31%	31%	31%	31%	35%	29%	25%
Employee costs	Employee costs/(Total Revenue - capital revenue)	38.5%	33.0%	31.0%	33.8%	35.0%	35.0%	35.0%	35.4%	37.7%	37.9%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	40.3%	35.0%	32.7%	35.5%	36.8%	36.8%		37.2%	39.6%	40.5%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4.4%	3.5%	3.4%	3.8%	18.2%	18.2%		16.4%	17.9%	18.1%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	11.4%	15.2%	8.6%	8.2%	8.1%	8.1%	8.1%	12.9%	13.9%	15.2%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	47.5	36.1	77.0	77.6	77.6	77.6	13.6	13.9	11.7	12.5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	14.0%	15.7%	16.2%	18.5%	15.5%	15.5%	15.5%	15.9%	15.8%	14.7%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	1.0	1.8	6.4	2.8	5.4	5.4	5.4	3.5	2.7	1.2

2.4.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its credit worthiness and financial position. As with all other municipalities, Hessequa Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the Municipality's debt portfolio is dominated by annuity loans. The following financial performance indicators have formed part of the compilation of the 2016/17 MTREF:

- *Capital charges to operating expenditure* are a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing has gradually increased from 7.2% in 2012/13 to 7.9% in the 2016/17 financial year. For the two outer years of the 2016/17 MTREF it steadily increases. This increase can be attributed to the raising of loans to fund portions of the capital programme.

Requirements of the Borrowing Funds and Reserves Policy

- In terms of the Borrowing Funds and Reserves Policy interest paid to Total Expenditure not to exceed 5%. Total Long-term Debt to Total Operating Revenue (excluding conditional grants and transfers) not to exceed 35%

- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. . It can be seen that borrowing equates to 85.7%, 93.6% and 96.6% of own funded capital.

2.4.2 Safety of Capital

- *The gearing ratio* is a measure of the total long term borrowings over funds and reserves.

2.4.3 Liquidity

- *Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the Municipality has set a limit of 1:1 the ratio is above this benchmark.

- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. The pre-audit outcome is 1.4 This is due to unspent grants in 15/16. For the 2016/17 financial year the ratio is 1.3 and stays the same over the MTREF period.

- In the Liquidity Policy of the Hessequa Municipality, the Liquidity is measured as follows:
 - Current Assets (excluding Debtors older than 90 days) to Current Liabilities.

2.4.4 Revenue Management

As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

2.4.5 Creditors Management

The Municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice.

2.4.6 Other Indicators

- The electricity distribution losses have been managed downwards from 10.30 per cent in the 2012/13 financial year to 9.5 per cent over the MTREF. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity by rolling out smart metering systems, including prepaid meters.

- The water distribution losses have gradually increased from 29 per cent in 2012/13 to 30 per cent over the MTREF. The municipality is committed to its initiatives that monitor these losses and to prevent these losses.

- Employee costs as a percentage of operating revenue is 35.4% for 2016/17

- Repairs and maintenance as percentage of operating revenue is 16.4% in 2016/17 and increase to 17.9% in .2017/18

2.5 Providing clean water and managing waste water

The following information is provided as requested in terms of Circular 58 from National Treasury.

Name of the Water Service Authority in the area and the name of the Water Service Provider, and who actually manages the provision of drinking water and waste water management (if sourced).

Hessequa Municipality is the Water Service Authority who manages the provision of drinking Water and Waste water. Hessequa Municipality is also the Water Service Provider for seven of the ten towns in the Hessequa Municipal area. Overberg Water board is the Water Service Provider for Heidelberg, Slangrivier and Witsand, and the Korrente-Vette Water Board is the water service provider for Riversdale.

The Blue Drop and Green Drop performance ratings (as determined by the Department of Water Affairs) applicable to all water and waste water services within the municipality, highlighting areas that require attention.

Below are the towns that were audited by the National Department of Water Affairs on 18 & 19 February 2014.

- Albertinia
- Gouritsmond
- Stil Bay
- Melkhoutfontein
- Jongensfontein
- Riversdale
- Garcia
- Heidelberg
- Slangrivier
- Witsand

We are still awaiting the blue drop results. The blue drop Confirmation Session took place in August 2014 in George. The 2014 Municipal Blue Drop score for Hessequa Municipality was 55,18%. A total increase of approximately 20% was achieved between 2012 and 2014 audits. All systems need improvement and many elements of the audits still need improvement

The current status of the municipality's Water Safety Plan and measures to be taken in 2013/14 and over the MTREF to implement it.

Water Safety Plan: All Water Safety Plans have been successfully compiled and copies are available.

A brief outline of problems that the municipality are experiencing with regards to the management of drinking water and sewerage.

1. Personnel do not meet the requirements as stipulated by the Department of Water Affairs (process controllers, supervisors) with regards to level education. A Technical work study was completed in 2015 but still needs to be approved by the Council before implementation can start.
2. Lack of adequate funding for adequate maintenance with regards to calibration of bulk meters and purchasing of operational monitoring equipment

An outline of the steps the municipality needs to take to address the problems noted.

Step 1.

When vacancies become available in future, qualified personnel must be appointed. The appointment of relevant experienced staff to ensure that the municipality comply to the Process Control Management section was included in the Technical Department work study. The funding and approval of these critical post is still pending

Step 2.

Current personnel must receive practical training at the work place.

BUDGET MTREF 2015/2016 – 2017/2018

Step 3.

Funds must be made available for basic maintenance of purification plants.

2015/16 budget and MTREF allocations proposed/made to fund the above measures.

Funds are provided in the budget for training as well as upgrading of purification plants.



2.6 Overview of budget related - Policies/By-laws

Budgets are prepared in accordance with approved policies. A budget-related policy is a municipal policy affecting or affected by the annual budget of the municipality. These policies are necessary for effective financial management and the achievement of priorities and strategic goals of the community. **All the mentioned policies are available on the Municipality's website.**

The following policies/by-laws were reviewed and work shopped with the public:

1. Property Rates Policy & By-Law
 Prescribes uniform rates structures to give effect to its strategic objectives in terms of the IDP and Budget requirements.

2. Credit Control and Debt Collection Policy & By-Law
 Sets a revenue collection target and outlines how the municipality will act against defaulters. It also specifies the framework for providing relief from the burden of rates and tariffs to registered or otherwise identified indigents.

3. Indigent Policy
 Ensures that the subsidy scheme for indigent households forms part of the financial management system of the Municipality and to ensure that the same procedures is followed for each individual case.

4. Principles and Policy on Tariffs and Free Basic Services Policy & By-Law
 Prescribe uniform tariff structures on the levying of fees for municipal services.

5. Supply Chain Management Policy
 Demand, acquisition, disposal and logistics around the procurement of goods and services.

The following policies were not reviewed as it is not necessary (reviewed last year). No public participation is required.

1. Cash Management and Investment Policy
 The policy is aimed at gaining the optimal return on investments, without incurring undue risk, during those periods when cash revenues are not needed for capital or operational purposes.

2. Asset Management Policy
 Includes depreciation norms and maintenance requirements.

3. Virement Policy
4. The policy is aimed at virement of Councils budget during the year.

5. Liquidity Policy
 The Liquidity Policy sets out the minimum risk management measures that Hessequa Municipality has to implement and adhere to in order to ensure that its current and future liquidity position is managed in a prudent manner.

6. Borrowing Funds & Reserve Policy

 The documented Borrowing, Funds and Reserves Policy, sets out the framework for the prudent use of Borrowing, Funds and Reserves available to Hessequa Municipality.

2.7 Overview of budget assumptions

2.7.1 Salaries and Allowances

Based on the Bargaining Council agreement, salary increases (excluding new posts and notches) have been calculated into this budget at a percentage increase of 6,0 % for the 2016/17 financial year.

2.7.2 Bulk Purchases

Electricity

Electricity tariffs of Eskom will increase by 7.64% as from 1 July 2016

Water

Water tariffs of Korente-Vetterivier Irrigation Board will increase by 8% and Overberg Water by 21.39%.

2.7.3 Interest Rates for borrowing and investment of funds

The interest rates used over the 2016/2017 MTREF period were 11,5%, 12,0% and 13,0% accordingly. The expected interest rate for investments were calculated at approximately 7% per annum.

2.7.4 Collection Rate

It is assumed that the collection rate will be between 92 and 97%. The collection rate used over the MTREF period is 98.5%.

2.7.5 Grants

The National and Provincial grants as per Division of Revenue Act (DORA) which has been included in the budget will be received during 2016/17 financial year.

2.7.6 Credit Rating

The credit rating of the Municipality is BBB+. This rating was determined in the financial plan of the municipality conducted by INCA

2.8 Overview of budget funding

2.8.1 Medium-term outlook: operating revenue

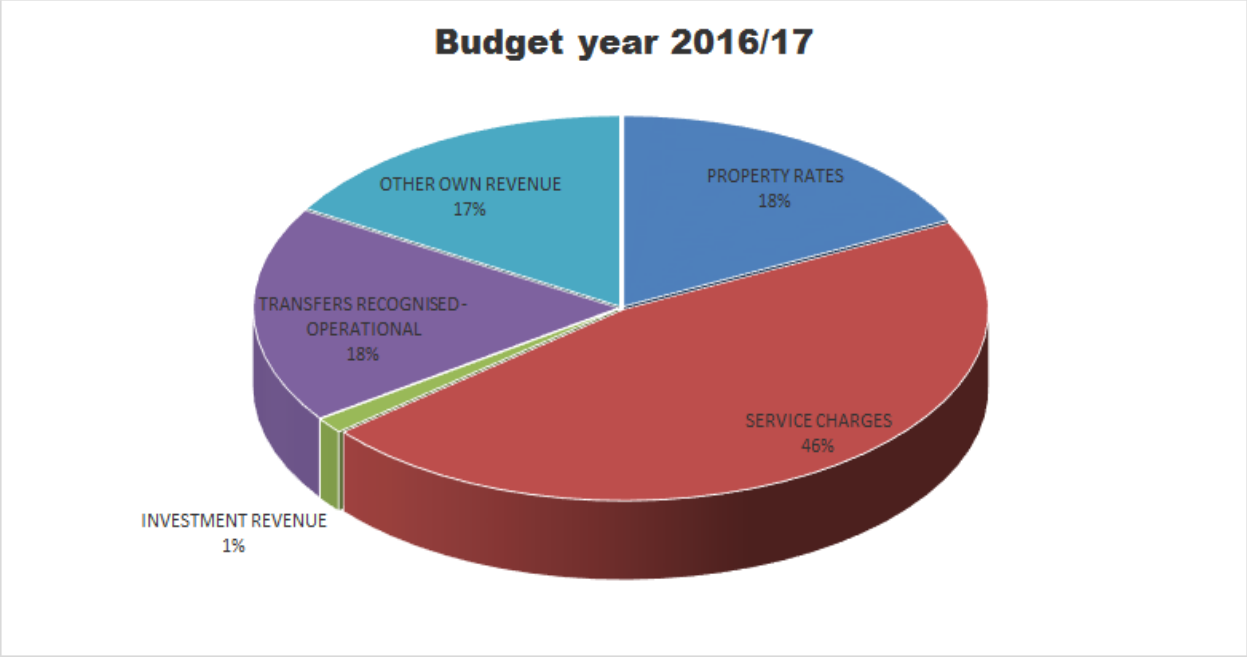
The following table is a breakdown of the operating revenue over the medium-term:

Breakdown of the operating revenue over the medium-term

WC042 Hessequa - Table A1 Budget Summary

Description	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Financial Performance										
Property rates	**50 648**	55 325	61 131	67 248	66 023	66 023	66 023	69 914	75 181	80 844
Service charges	140 456	148 435	161 217	191 000	169 008	169 008	169 008	185 201	201 439	218 990
Investment revenue	2 981	3 336	6 052	3 050	4 597	4 597	4 597	5 228	5 138	4 438
Transfers recognised - operational	54 855	45 385	58 769	58 602	63 231	63 231	63 231	73 135	51 799	57 653
Other own revenue	9 528	61 269	60 328	58 447	61 479	61 479	61 479	65 684	66 878	68 017
Total Revenue (excluding capital transfers and contributions)	258 468	313 750	347 496	378 347	364 338	364 338	364 338	399 161	400 434	429 944

The following graph is a breakdown of the operational revenue per main category for the 2016/17 financial year. (As per above table)



Tariff setting plays a major role in ensuring desired levels of revenue. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state, and other minor charges (such as building plan fees, licenses and permits etc) contribute to the total revenue budget..

The table below provides detail investment information and investment particulars by maturity.

Table SA15: – Detail Investment Information – (NT supporting tables)

WC042 Hessequa - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		26 199	48 040	136 700	66 616	133 886	133 886	104 822	85 177	44 602
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	**26 199**	**48 040**	**136 700**	**66 616**	**133 886**	**133 886**	**104 822**	**85 177**	**44 602**
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		–	–	–	–	–	–	–	–	–
Consolidated total:		**26 199**	**48 040**	**136 700**	**66 616**	**133 886**	**133 886**	**104 822**	**85 177**	**44 602**



2.8.2 Medium-term Outlook: Capital Revenue

The following table is a breakdown of the funding composition of the 2016/17 Medium-term capital program.

WC042 Hessequa - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2016/17 Medium Term Revenue & Expenditure Framework					
R thousand	Budget Year 2016/17	% Share	Budget Year +1 2017/18	% Share	Budget Year +2 2018/19	% Share
Funded by:						
National Government	104,837	66.1%	13,180	11.2%	13,703	16.3%
Provincial Government	229	0.1%	49	0.0%	30	0.0%
District Municipality	–		–		–	
Other transfers and grants	–		–		–	
Transfers recognised - capital	**105,066**	**66.3%**	**13,229**	**11.3%**	**13,732**	**16.3%**
Public contributions & donations	100	0.1%	2,500	2.1%	–	0.0%
Borrowing	45,847	28.9%	97,477	83.1%	68,180	80.9%
Internally generated funds	7,530	4.7%	4,124	3.5%	2,406	2.9%
Total Capital Funding	**158,542**	**100.0%**	**117,329**	**100.0%**	**84,318**	**100.0%**

Borrowing is a significant funding source for the capital programme over the medium-term, i.e 28,9%, 83.1% and 80.9% of the total funding of the capital budget for each of the respective financial years of the MTREF.



The following table is a detailed analysis of the Municipality's borrowing liability.

Table SA 17: -Detail of borrowings – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Parent municipality										
Long-Term Loans (annuity/reducing balance)		76 373	66 937	78 841	123 622	145 281	145 281	154 703	250 831	312 025
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	**76 373**	**66 937**	**78 841**	**123 622**	**145 281**	**145 281**	**154 703**	**250 831**	**312 025**
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Borrowing	1	**76 373**	**66 937**	**78 841**	**123 622**	**145 281**	**145 281**	**154 703**	**250 831**	**312 025**
Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	–	–	–	–	–	–	–	–	–
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Unspent Borrowing	1	–	–	–	–	–	–	–	–	–

Table SA 18 - Capital transfers and grant receipts – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA18 Transfers and grant receipts

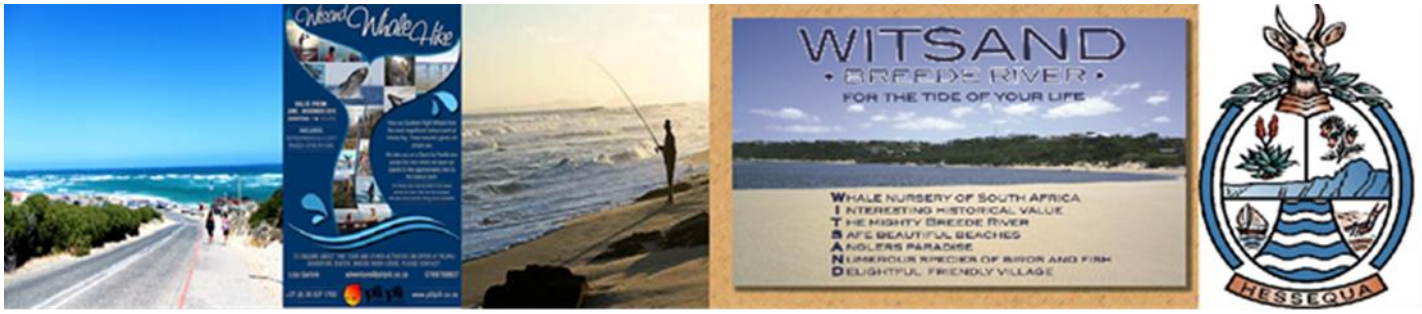
Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		**28 572**	**31 151**	**33 507**	**37 776**	**37 776**	**37 776**	**40 167**	**41 980**	**45 121**
Local Government Equitable Share		26 522	28 189	29 993	31 529	31 529	31 529	34 558	37 736	40 850
Finance Management		1 250	1 181	1 450	1 450	1 450	1 450	1 475	1 550	1 550
Municipal Systems Improvement		800	879	934	930	930	930			
Dme / Mig Admin Staff Member		–	–		–					
Integrated National Electrification Programme		–	–		3 000	3 000	3 000	3 000	2 000	2 000
Epwp Incentive		–	129	1 130	200	200	200	483		
Mig 5% Admininstration Portion Of Mig		–	772		667	667	667	651	694	721
Vat On National Conditional Operating Grants		–	–		–					
Vat On Operating Grants National		–	–							
Flood Disaster Relief (National)		–	–		–					
Mig Operating Grant Expenditure		–			–					
Flood Disaster - Project Manager- Admin		–	–		–					
Provincial Government:		**24 954**	**13 257**	**18 055**	**19 580**	**24 859**	**24 859**	**31 684**	**10 292**	**13 015**
Housing		–	–	11 314	13 118 000	16 523	16 523	24 670	2 850	5 000
Sport And Recreation		20 905	8 354		0					
Flood Disaster, Prov: Road, Maint, Cdw, Libraries,Land,Water, Hce,Dme		–	–		0					
Flood Disaster Fund		626	–		0					
Public Transport and Systems		–	–							
Dept Of Transport - Main Road Maintenance		–			95 000	95 000	95 000	112		
Cdw Support Grant		–	–		0					
Library Extended Staff Levels Grant (Conditional Grant)		–	–	1 320	1 651 000	1 651	1 651	2 237	2 191	2 322
Library Personnel Expenditure Grant (Vulnerable Municipalities)		616	725	4 155	4 645 705	4 646	4 646	4 545	5 011	5 333
Thusong Centre		2 808	3 543							
Pgwc: Financial Management Support Grant			218		0					
Pgwc: Risk Management / Internal Audit		–	237		0					
Pgwc: Performance Management System		–	56		0					
Vat On Operating Grants Provincial		–	125		0					
Pgwc: Tariff Structure Investigation		–	–		0					
Pgwc: Capacity Building Grant		–	–		0					
Pgwc: Greening Develop. Grant Tuin Op Die Brak		–	–	300	0					
Greenest Municipality Competition: Environmental Affairs & Planning		–	–		70 000	200	200			
Other: Financial Management Support				864		979	979			
Other: Capacity Building Grant				102		665	665	120	240	360
Thusong Support Grant						100	100			
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		**740**	**551**	**1 096**	**190**	**414**	**414**	**810**	**221**	**238**
Seta/Disaster Relief/ Trade Union		394	479	569	180	180	180	800	211	228
Business Engineering: Continuous Cultural Projects					10	10	10	10	10	10
Other: Asla		345	72							
Other:Lotto				527	–					
Heritage Western Cape		–	–		–	24	24			
Arbor City Award (Total)		–	–			200	200			
		–	–	–					–	–
Total Operating Transfers and Grants	5	**54 266**	**44 959**	**52 658**	**57 545**	**63 048**	**63 048**	**72 660**	**52 492**	**58 375**
Capital Transfers and Grants										
National Government:		**14 761**	**12 962**	**16 498**	**55 439**	**29 308**	**29 308**	**43 146**	**13 874**	**14 424**
Municipal Infrastructure Grant (Mig)		12 761	7 403	9 942	12 665 400	19 183	19 183	12 540	13 874	14 424
Public Transport And Systems			–		0					
Integrated National Electrification Programme		1 000	1 771							
Municipal Infrastructure Grant (Mig)			–		0					
Flood Disaster			2 897	6 356	39 173 560	5 862	5 862	30 000		
Dept Of Mineral And Energy (Dme)			–		0					
Regional Bulk Infrastructure			–		0					
Expanded Public Works Program - Nat Grant		1 000	855		800 000	1 005	1 005	605		
Dept Water Affairs			–	200	2 800 000	3 258	3 258			
Municipal Systems Improvement										
Financial Management Grant		–	37		0					
Provincial Government:		**–**	**2 242**	**–**	**110**	**776**	**776**	**229**	**49**	**30**
Pgwc: Flood Disaster		–	2 061		0					
Pgwc: Municipal Infrastructure Grant		–	–		0	300	300			
Pgwc: Housing		–	–		0					
Pgwc : Transport		–	–		0					
Library Conditional grant						35	35	229	49	30
Pgwc Libraries		–	181		110 295	441	441			
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	5	**14 761**	**15 205**	**16 498**	**55 549**	**30 083**	**30 083**	**43 374**	**13 923**	**14 454**
TOTAL RECEIPTS OF TRANSFERS & GRANTS		**69 027**	**60 163**	**69 157**	**113 095**	**93 132**	**93 132**	**116 035**	**66 415**	**72 828**

2.8.3 Cash Flow Management

Table A7: - Budget cash flow statement (NT – supporting tables)

WC042 Hessequa - Table A7 Budgeted Cash Flows											
Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		51 507	54 177	61 218	66 032	65 662	65 662	65 662	68 515	72 549	76 820
Service charges		137 783	140 342	154 960	187 180	180 580	180 580	180 580	191 655	205 533	220 390
Other revenue		13 763	60 106	21 375	23 516	30 116	30 116	30 116	19 738	20 377	17 034
Government - operating	1	53 768	45 703	108 740	57 545	63 231	63 231	63 231	72 660	52 492	58 375
Government - capital	1	15 832	16 221		55 549	30 000	30 000	30 000	43 374	16 423	14 454
Interest		3 867	4 285	7 442	3 751	4 121	4 121	4 121	6 393	6 372	5 747
Dividends					–	–	–	–	–	–	–
Payments											
Suppliers and employees		(250 148)	(270 938)	(246 782)	(315 033)	(315 033)	(315 033)	(315 033)	(334 845)	(340 120)	(366 206)
Finance charges		(9 256)	(8 900)	(9 851)	(10 184)	(10 184)	(10 184)	(10 184)	(17 789)	(22 075)	(32 951)
Transfers and Grants	1	–	–		(260)	(260)	(260)	(260)	(818)	(879)	(890)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**17 114**	**40 996**	**97 102**	**68 096**	**48 233**	**48 233**	**48 233**	**48 883**	**10 674**	**(7 228)**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(541)	136	1 325	4 000	500	500	500	5 000	5 000	5 000
Decrease (Increase) in non-current debtors		–	–		–	–	–	–	2	2	2
Decrease (increase) other non-current receivables		2	2	2	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		(22)	–	1 000	–	–	–	–	–	–	–
Payments											
Capital assets		(40 605)	(23 771)	(28 810)	(154 733)	(93 110)	(93 110)	(93 110)	(158 542)	(117 329)	(84 318)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(41 166)**	**(23 632)**	**(26 483)**	**(150 733)**	**(92 610)**	**(92 610)**	**(92 610)**	**(153 540)**	**(112 327)**	**(79 316)**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		65	–	281	–	–	–		–	–	–
Borrowing long term/refinancing		41 330	46	13 140	53 930	53 930	53 930	53 930	45 847	97 477	68 180
Increase (decrease) in consumer deposits		(2)	209	78	–	–	–		187	196	206
Payments											
Repayment of borrowing		–	–	–				–	(15 687)	(17 036)	(24 022)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**41 392**	**255**	**13 498**	**53 930**	**53 930**	**53 930**	**53 930**	**30 347**	**80 637**	**44 364**
NET INCREASE/ (DECREASE) IN CASH HELD		**17 340**	**17 619**	**84 117**	**(28 707)**	**9 553**	**9 553**	**9 553**	**(74 311)**	**(21 016)**	**(42 180)**
Cash/cash equivalents at the year begin:	2	**0**	**17 340**	52 583	99 772	136 700	136 700	136 700	**176 606**	**102 295**	**81 280**
Cash/cash equivalents at the year end:	2	**17 340**	**34 960**	**136 700**	**71 065**	**146 252**	**146 252**	**146 252**	**102 295**	**81 280**	**39 100**

Cash and cash equivalents totals R104,722 million as at the end of the 2016/17 financial year and declines to R44, 502 million by 2018/19.



2.8.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

Table A8 - Cash backed reserves/accumulated surplus reconciliation – (NT- supporting tables)

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash and investments available											
Cash/cash equivalents at the year end	1	6 993	14 521	136 700	58 698	133 886	133 886	133 886	104 722	85 077	44 502
Other current investments > 90 days		38 062	38 062	0	7 918	–	–	–	100	100	100
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		**45 055**	**52 583**	**136 700**	**66 616**	**133 886**	**133 886**	**133 886**	**104 822**	**85 177**	**44 602**
Application of cash and investments											
Unspent conditional transfers		1 755	2 073	37 735	–	62 160	62 160	62 160	43 189	46 382	47 103
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2										
Other working capital requirements	3	352	(583)	6 523	(15 526)	4 401	4 401	4 401	11 947	(11 205)	(35 656)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	11 818	–					26 028	18 498	14 374	11 968
Total Application of cash and investments:		**13 925**	**1 489**	**44 258**	**(15 526)**	**66 562**	**66 562**	**92 590**	**73 634**	**49 551**	**23 415**
Surplus(shortfall)		**31 130**	**51 093**	**92 441**	**82 142**	**67 324**	**67 324**	**41 296**	**31 188**	**35 626**	**21 187**

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year.

- There is no unspent borrowing from the previous financial years.

- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due.

It can be concluded that the Municipality has a surplus over the 2016/17 MTREF even though there is a gradual decrease.



2.8.5 Funding compliance measurement

Table SA10: – Funding compliance measurement – (NT – supporting tables)

WC042 Hessequa Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	17 340	34 960	136 700	71 065	146 252	146 252	146 252	102 295	81 280	39 100
Cash + investments at the yr end less applications - R'000	18(1)b	2	31 130	51 093	92 441	82 142	67 324	67 324	41 296	31 188	35 626	21 187
Cash year end/monthly employee/supplier payments	18(1)b	3	1.0	1.8	6.4	2.8	5.4	5.4	5.4	3.5	2.7	1.2
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	2 025	18 797	49 740	83 836	23 636	23 636	23 636	81 594	(18 055)	(28 910)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	0.6%	3.1%	10.1%	(15.0%)	(6.0%)	(6.0%)	2.5%	2.4%	2.4%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	99.7%	103.5%	87.4%	88.5%	93.4%	93.4%	93.4%	88.6%	88.2%	86.6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	3.2%	11.9%	12.9%	12.9%	14.1%	14.1%	14.1%	13.6%	13.4%	13.2%
Capital payments % of capital expenditure	18(1)c;19	8	101.5%	100.0%	98.5%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	155.5%	0.4%	81.7%	83.8%	85.9%	85.9%	85.9%	85.7%	93.6%	96.6%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	19.3%	12.9%	32.5%	(24.6%)	0.0%	0.0%	11.5%	7.8%	0.6%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(9.9%)	(10.3%)	(11.7%)	0.0%	0.0%	0.0%	(12.5%)	(14.3%)	(16.7%)
R&M % of Property Plant & Equipment	20(1)(vi)	13	2.0%	2.0%	2.0%	2.0%	9.2%	9.2%	9.1%	7.8%	7.8%	8.0%
Asset renewal % of capital budget	20(1)(vi)	14	39.3%	36.0%	45.8%	68.4%	0.0%	0.0%	0.0%	91.7%	59.3%	54.8%

2.8.5.1 Cash/cash equivalent position

The municipality forecasts a positive cash position for the medium term. The cash position shows a gradual decrease during the 2016/17 MTREF.

2.8.5.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table A8.

2.8.5.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. The municipality does recover enough cash on a monthly basis to cover its monthly average payments.

2.8.5.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution towards the economic benefits they are consuming over the medium term.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

2.8.5.5 Property Rates/service charge revenue as a percentage increase less macro inflation target

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption, growth etc.

The factor is calculated by deducting the maximum macro-economic inflation target increase (which is currently 4 - 6 percent). The result is intended to be an approximation of the real increase in revenue. From the table above it can be seen that the percentage growth totals 2,5, 2,4 and 2,4 per cent for the respective financial years of the 2016/17 MTREF.

2.8.5.6 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyze the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 88.6% for MTREF.

2.8.5.7 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. The provision has been appropriated at 13.6% over the MTREF.

2.8.5.8 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. The municipality forecasted 100% (for 2016/17 & 2017/18) and 100% over the 2018/19 Financial Year.

2.8.5.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. It can be seen that borrowing equates to 85.7%, 93.6% and 96.6% of own funded capital.

2.8.5.10 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The Municipality has budgeted for all transfers.

2.8.5.11 Consumer debtors change (Current and Non-current)

The purpose of these measures are to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. The amount of outstanding debtors is regarded as realistic

2.8.5.12 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair and could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. The amount budgeted for repairs and

maintenance is low according to the standard, but the municipality has sufficient budget provision that it will not affect the useful life of assets.

2.8.5.13 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorize each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. The expenditure on Renewal of assets is 91.7%, 59.3% and 54.8% for the 2016/17 MTREF.



2.9 Expenditure on grants and reconciliations of unspent funds

Table SA19: - Expenditure on transfers and grant programmes – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		28 572	31 151	33 507	37 776	37 776	37 776	40 167	41 980	45 121
Local Government Equitable Share		26 522	28 189	29 993	31 529	31 529	31 529	34 558	37 736	40 850
Finance Management		1 250	1 181	1 450	1 450	1 450	1 450	1 475	1 550	1 550
Municipal Systems Improvement		800	879	934	930	930	930			
Dme / Mig Admin Staff Member		–	–		–					
Integrated National Electrification Programme		–	–		3 000	3 000	3 000	3 000	2 000	2 000
Epwp Incentive		–	129	1 130	200	200	200	483		
Mig 5% Admininstration Portion Of Mig		–	772		667	667	667	651	694	721
Vat On National Conditional Operating Grants		–	–		–					
Vat On Operating Grants National		–	–							
Flood Disaster Relief (National)		–	–		–					
Mig Operating Grant Expenditure		–			–					
Flood Disaster - Project Manager- Admin		–	–		–					
Provincial Government:		24 954	13 257	11 250	19 580	24 859	24 859	31 684	10 292	13 015
Housing		–	–	11 250	13 118 000	16 523	16 523	24 670	2 850	5 000
Sport And Recreation		20 905	8 354		0					
Flood Disaster, Prov: Road, Maint, Cdw, Libraries,Land,Water, Hce,Dme		–	–		0					
Flood Disaster Fund		626	–		0					
Public Transport and Systems		–	–							
Dept Of Transport - Main Road Maintenance		–			95 000	95 000	95 000	112		
Cdw Support Grant		–	–		0					
Library Extended Staff Levels Grant (Conditional Grant)		–	–		1 651 000	1 651	1 651	2 237	2 191	2 322
Library Personnel Expenditure Grant (Vulnerable Municipalities)		616	725		4 645 705	4 646	4 646	4 545	5 011	5 333
Thusong Centre		2 808	3 543							
Pgwc: Financial Management Support Grant			218		0					
Pgwc: Risk Management / Internal Audit		–	237		0					
Pgwc: Performance Management System		–	56		0					
Vat On Operating Grants Provincial		–	125		0					
Pgwc: Tariff Structure Investigation		–	–		0					
Pgwc: Capacity Building Grant		–	–		0					
Pgwc: Greening Develop. Grant Tuin Op Die Brak		–	–		0					
Greenest Municipality Competition: Environmental Affairs & Planning		–	–		70 000	200	200			
Other: Financial Management Support						979	979			
Other: Capacity Building Grant						665	665	120	240	360
Thusong Support Grant						100	100			
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		740	551	–	190	414	414	810	221	238
Seta/Disaster Relief/ Trade Union		394	479		180	180	180	800	211	228
Business Engineering: Continuous Cultural Projects					10	10	10	10	10	10
Other: Asla		345	72							
Other:Lotto					–					
Heritage Western Cape		–	–		–	24	24			
Arbor City Award (Total)		–	–			200	200			
Total operating expenditure of Transfers and Grants:		54 266	44 959	44 757	57 545	63 048	63 048	72 660	52 492	58 375
Capital expenditure of Transfers and Grants										
National Government:		14 761	12 962	9 942	55 439	29 308	29 308	42 977	13 180	13 703
Municipal Infrastructure Grant (Mig)		12 761	7 403	9 942	12 665 400	19 183	19 183	12 372	13 180	13 703
Public Transport And Systems			–		0					
Integrated National Electrification Programme		1 000	1 771							
Municipal Infrastructure Grant (Mig)			–		0					
Flood Disaster			2 897		39 173 560	5 862	5 862	30 000		
Dept Of Mineral And Energy (Dme)			–		0					
Regional Bulk Infrastructure			–		0					
Expanded Public Works Program - Nat Grant		1 000	855		800 000	1 005	1 005	605		
Dept Water Affairs			–		2 800 000	3 258	3 258			
Municipal Systems Improvement										
Financial Management Grant		–	37		0					
Provincial Government:		–	2 242	–	110	776	776	229	49	30
Pgwc: Flood Disaster		–	2 061		0					
Pgwc: Municipal Infrastructure Grant		–	–		0	300	300			
Pgwc: Housing		–	–		0					
Pgwc : Transport		–	–		0					
Library Conditional grant						35	35	229	49	30
Pgwc Libraries		–	181		110	441	441			
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Seta										
Public Contributions									2 500	
Other Grants										
Arbor City Award (Total SA)						100	100			
Total capital expenditure of Transfers and Grants		14 761	15 205	9 942	55 549	30 083	30 083	43 206	13 229	13 733
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		69 027	60 163	54 699	113 095	93 132	93 132	115 866	65 721	72 107

Table SA 20: - Reconciliation between of transfers, grant receipts and unspent funds – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year				–						
Current year receipts		31 125	35 371	40 278	37 776	37 776	37 776	40 167	41 980	45 121
Conditions met - transferred to revenue		**31 125**	**35 371**	**40 278**	**37 776**	**37 776**	**37 776**	**40 167**	**41 980**	**45 121**
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year		253	209	200			1 499	200		
Current year receipts		24 813	13 703	19 201	19 580	24 859	24 859	31 684	10 292	13 015
Conditions met - transferred to revenue		**25 066**	**13 912**	**19 400**	**19 580**	**24 859**	**26 158**	**31 884**	**10 292**	**13 015**
Conditions still to be met - transferred to liabilities							200			
District Municipality:										
Balance unspent at beginning of the year		427	373	373						
Current year receipts										
Conditions met - transferred to revenue		**54**	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		373	373	373						
Other grant providers:										
Balance unspent at beginning of the year		938	1 173	839			513	320		
Current year receipts		763	724	263	190	414	414	810	221	238
Conditions met - transferred to revenue		**528**	**551**	**589**	**190**	**414**	**94**	**1 130**	**221**	**238**
Conditions still to be met - transferred to liabilities		1 173	1 346	513			833	–	–	–
Total operating transfers and grants revenue		**56 773**	**49 834**	**60 268**	**57 545**	**63 048**	**64 028**	**73 180**	**52 492**	**58 375**
Total operating transfers and grants - CTBM	2	**1 546**	**1 719**	**886**	–	–	**1 033**	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		1 203					35 350	61 860		
Current year receipts		12 208	10 065	48 998	55 439	29 308	29 308	42 977	13 180	13 703
Conditions met - transferred to revenue		**13 411**	**10 065**	**13 648**	**55 439**	**29 308**	**2 798**	**104 837**	**13 180**	**13 703**
Conditions still to be met - transferred to liabilities		–		35 350			61 860			
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		691	2 061	154	110	776	776	229	49	30
Conditions met - transferred to revenue		**691**	**2 061**	**154**	**110**	**776**	**776**	**229**	**49**	**30**
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year				507						
Current year receipts				–						
Conditions met - transferred to revenue		–	–	**507**	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		20						100		
Current year receipts		–	–	–	–	100	100	–	–	–
Conditions met - transferred to revenue		**20**	–	–	–	**100**	–	**100**	–	–
Conditions still to be met - transferred to liabilities							100			
Total capital transfers and grants revenue		**14 122**	**12 126**	**14 309**	**55 549**	**30 183**	**3 573**	**105 166**	**13 229**	**13 732**
Total capital transfers and grants - CTBM	2	–	–	**35 350**	–	–	**61 960**	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		**70 895**	**61 960**	**74 577**	**113 095**	**93 232**	**67 601**	**178 346**	**65 721**	**72 107**
TOTAL TRANSFERS AND GRANTS - CTBM		**1 546**	**1 719**	**36 235**	–	–	**62 993**	–	–	–

2.10 Councillor and employee benefits

Table SA22: - Summary of councillor and staff benefits – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA22 Summary councillor and staff benefits										
Summary of Employee and Councillor remuneration	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		3 129	3 440	3 902	4 270	–	–	4 740	5 072	5 427
Pension and UIF Contributions		111	109	120	130	130	130	136	146	156
Medical Aid Contributions		27	35	47	49	49	49	44	47	51
Motor Vehicle Allowance		1 092	1 194	1 356	1 483	–	–	1 640	1 755	1 878
Cellphone Allowance		277	365	367	429	429	429	441	472	505
Housing Allowances		–	–			–	–			
Other benefits and allowances		–	–			5 752	5 752			
Sub Total - Councillors		**4 636**	**5 143**	**5 791**	**6 360**	**6 360**	**6 360**	**7 002**	**7 492**	**8 017**
% increase	4		**10.9%**	**12.6%**	**9.8%**	–	–	**10.1%**	**7.0%**	**7.0%**
Senior Managers of the Municipality	2									
Basic Salaries and Wages		4 398	3 938	4 263	4 330	4 563	4 563	5 312	5 684	6 138
Pension and UIF Contributions		944	846	918	798	798	798	913	977	1 055
Medical Aid Contributions		–	–		191	191	191	258	276	299
Overtime		–	–			–	–			
Performance Bonus		799	725	706	833	833	833	882	944	1 020
Motor Vehicle Allowance	3	420	409	372	372	372	372	437	468	505
Cellphone Allowance	3	61	52	114	53	53	53	53	57	62
Housing Allowances	3	–	–			–	–			
Other benefits and allowances	3	102	346	78	359	22	22	14	15	16
Payments in lieu of leave		80	268			8	8			
Long service awards		–	–		29	29	29			
Post-retirement benefit obligations	6	–	1 370			–	–			
Sub Total - Senior Managers of Municipality		**6 804**	**7 954**	**6 452**	**6 965**	**6 870**	**6 870**	**7 870**	**8 421**	**9 095**
% increase	4		**16.9%**	**(18.9%)**	**8.0%**	**(1.4%)**	–	**14.6%**	**7.0%**	**8.0%**
Other Municipal Staff										
Basic Salaries and Wages		57 729	65 229	73 733	83 471	83 167	83 167	91 184	97 154	107 739
Pension and UIF Contributions		14 170	16 158	16 274	14 319	14 320	14 320	15 343	16 412	17 724
Medical Aid Contributions		4 420	3 044		6 613	4 697	4 697	5 296	5 667	6 120
Overtime		–	3 916	2 901	3 690	3 894	3 894	3 114	3 332	3 599
Performance Bonus		–				–	–			
Motor Vehicle Allowance	3	6 501	3 861	3 966	4 330	4 330	4 330	4 433	4 743	5 123
Cellphone Allowance	3	–	282	252	364	364	364	347	371	401
Housing Allowances	3	259	251	307	554	554	554	1 127	1 206	1 302
Other benefits and allowances	3	–			2 843	2 834	2 834	2 459	2 631	2 842
Payments in lieu of leave		–			225	220	220			
Long service awards		727	1 129		1 188	1 188	1 188	2 101	2 229	2 361
Post-retirement benefit obligations	6	8 927	2 873	3 981	3 281	5 198	5 198	8 165	8 878	9 656
Sub Total - Other Municipal Staff		**92 733**	**96 743**	**101 413**	**120 878**	**120 766**	**120 766**	**133 569**	**142 623**	**156 868**
% increase	4		**4.3%**	**4.8%**	**19.2%**	**(0.1%)**	–	**10.6%**	**6.8%**	**10.0%**
Total Parent Municipality		**104 173**	**109 839**	**113 657**	**134 204**	**133 997**	**133 997**	**148 442**	**158 536**	**173 979**
			5.4%	**3.5%**	**18.1%**	**(0.2%)**	–	**10.8%**	**6.8%**	**9.7%**
TOTAL SALARY, ALLOWANCES & BENEFITS		**104 173**	**109 839**	**113 657**	**134 204**	**133 997**	**133 997**	**148 442**	**158 536**	**173 979**
% increase	4		**5.4%**	**3.5%**	**18.1%**	**(0.2%)**	–	**10.8%**	**6.8%**	**9.7%**
TOTAL MANAGERS AND STAFF	5,7	**99 537**	**104 697**	**107 866**	**127 844**	**127 636**	**127 636**	**141 440**	**151 044**	**165 963**

Table SA23: - Salaries, allowances and benefits (political office bearers/councillors/ senior managers) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		476 549		176 070			652 619
Chief Whip			446 765		166 596			613 361
Executive Mayor			595 685		213 971			809 656
Deputy Executive Mayor			476 549		176 070			652 619
Executive Committee			893 530		333 192			1 226 722
Total for all other councillors			1 958 620	190 933	897 470			3 047 023
Total Councillors	8	–	**4 847 698**	**190 933**	**1 963 369**			**7 002 000**
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1 058 386	229 744	102 088	191 276		1 581 494
Chief Finance Officer			629 704	142 801	268 522	144 148		1 185 175
Manager Community Service			601 888	176 211	117 200	123 348		1 018 647
Manager Planning			770 209	175 565	97 200	144 148		1 187 122
Manager Corporate			748 841	197 340	32 200	134 781		1 113 162
Manager Technical			759 070	172 923	118 410	144 790		1 195 193
List of each offical with packages >= senior manager								
Total Senior Managers of the Municipality	8,10	–	**4 568 098**	**1 094 584**	**735 620**	**882 491**		**7 280 793**
A Heading for Each Entity	6,7							
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	**9 415 796**	**1 285 517**	**2 698 989**	**882 491**		**14 282 793**



2.11 New & Vacant Posts 2016/17

Nuwe Poste

Departement	Posvlak	Posbeskrywing	Total Koste Raad
VOORSIENINGSKANAALBESTUUR	T12	REKENMEESTER KONT. PRESTASIE RISIKO BESTUUR	297,463.83
INKOMSTE	T11	ASST REKENMEESTER - EIENDOMSBELASTING	297,463.83
BEPLANNING	T3	ALGEMENE WERKER	122,309.71
BESKERMINGSDIENSTE	T8	JUNIOR FIRE FIGHTER	205,566.66
BESKERMINGSDIENSTE	T8	JUNIOR FIRE FIGHTER	205,566.66
TOTAAL			**1,128,370.69**

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BEPLANNING	T3	ALGEMENE WERKER	122,310.48
BEPLANNING	T3	ALGEMENE WERKER	122,309.72
BEPLANNING	T14	STAD EN STREEKSBEPLANNER	521,377.37
BEPLANNING	T3	ALGEMENE WERKER	122,309.71
BEPLANNING	T3	ALGEMENE WERKER	122,309.71
BEPLANNING	T3	ALGEMENE WERKER	122,309.71
INKOMSTE	T6	KASSIER KLERK (MHFT)	156,170.26
INKOMSTE	T11	ASST REKENMEESTER - KREDIETBEHEER	297,463.83
INKOMSTE	T6	KLERK DEBITEURE (NAVRAE)	156,170.26
UITGAWES	T7	KLERK SALARISSE	184,752.30
VOORSIENINGSKANAALBESTUUR	T6	KLERK AANKOPE	156,170.26
FINANSIELE STATE/GROOTBOEK	T11	ASST REKEKENMEESTER / INTERNE	297,463.83
BESKERMINGSDIENSTE	T6	MOTORREG KLERK KASSIER/OOGTOETS	156,170.26
SOSIALE ONTWIKKELING	T12	HOOF THUSONG SENTRUM	347,353.72
SOSIALE ONTWIKKELING	T7	PROGRAM KOORDINEERDER	184,752.30
SOSIALE ONTWIKKELING	T7	PROGRAM KOORDINEERDER	184,752.31
VONDELING WHEELIE WAGON	BIB ASSISTENT	BIBLIOTEEKASSISTENT WW	122,440.03
BIBLIOTEEKDIENSTE	T6	BIBLIOTEEKASSISTENT	156,170.26
STILBAAI BIBLIOTEEK	T6	BIBLIOTEEKASSISTENT	148,428.80
MENSLIKE HULPBRONNE	T12	PERSONEELBEAMPTE SDF	347,353.71
ADMINISTRASIE	T7	ARGIEFBEAMPTE	184,752.31
EIENDOMSADMINISTRASIE	6/8 - T3 (30 URE)	ALGEMENE WERKER	96,583.40
RIVERSDAL MEGANIESE DIENSTE	T15	HOOF ELEKTRIES	584,589.67
ELEKTRIES	T12	SENIOR ELEKTRISIEN (60%)	254,348.20
ELEKTRIES	T12	SENIOR ELEKTRISIEN (40%)	169,565.51

ELEKTRIES	T7	NUTSMAN	184,752.31
ELEKTRIES	T4	ALGEMENE WERKER	124,777.28
ELEKTRIES	T5	SENIOR WERKER	135,264.42
ELEKTRIES	T4	ALGEMENE WERKER	124,777.28
WATER	T3	ALGEMENE WERKER RIOOL	122,309.71
STRATE STORMWATER	T4	ALGEMENE WERKER	124,777.28
STRATE STORMWATER	T7	MESSELAAR	184,752.31
REINIGING	T6	TREKKERBESTUURDER PARKE	156,170.26
REINIGING	T3	ALGEMENE WERKER	122,309.71
REINIGING	T6	OPSIGTER RIVERSDAL	156,170.26
WATER	T6	PROSESBEHEERDER	156,170.26
STRATE STORMWATER	T6	OPERATEURS	156,170.26
STRATE STORMWATER	T6	VRAGMOTORBESTUURDER	156,170.26
REINIGING	T3	ALGEMENE WERKER	122,309.71
REINIGING	T2	ALGEMENE WERKER	119,887.91
TEGNIES WITSAND	T5	ALGEMENE WERKER	135,264.42
TEGNIES SLANGRIVIER	T6	TREKKERBESTUUR	31,234.02
TEGNIES SLANGRIVIER	T6	TREKKERBESTUUR	31,234.02
TEGNIES SLANGRIVIER	T6	TREKKERBESTUUR	62,468.06
TEGNIES SLANGRIVIER	T6	TREKKERBESTUUR	31,234.14
STRATE STORMWATER	T3	ALGEMENE WERKER	122,309.71
PARKE	T5	LEIERWERKER	135,264.42
REINIGING	T2	ALGEMENE WERKER	119,887.92
STRATE STORMWATER	T5	TOESIGHOUER	135,264.42
REINIGING	T4	MASJIENHANTEERDER	124,777.28
REINIGING	T3	ALGEMENE WERKER	122,309.71
TEGNIESE DIENSTE		BESTUURDER: TEGNIESE DIENSTE	1,187,398.26
SIVIEL BEPLANNING/PROJEKBEST	T11	PROJEKBESTUURDER	374,023.83
TOTAAL			**10,077,817.35**



Table SA24: – Summary of personnel numbers – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2014/15			Current Year 2015/16			Budget Year 2016/17		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		15	6	9	15	6	9	17	–	15
Board Members of municipal entities	4	–	–	–	–	–	–	–	–	–
Municipal employees	5									
Municipal Manager and Senior Managers	3	5	5	1	5	5	1	6	4	1
Other Managers	7	–	–	–	–	–	–	2	–	–
Professionals		*53*	*45*	2	*54*	*45*	2	*56*	*48*	2
Finance		20	16	–	21	16	–	22	18	–
Spatial/town planning		4	3	–	4	3	–	4	3	–
Information Technology		3	3	–	3	3	–	2	2	–
Roads		6	5	–	6	5	–	6	6	–
Electricity		1	–	–	1	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Other		19	18	2	19	18	2	22	19	2
Technicians		*53*	*53*	*1*	*53*	*53*	*1*	*52*	*49*	*1*
Finance		–	–	–	–	–	–	–	–	–
Spatial/town planning		3	3	–	3	3	–	3	3	–
Information Technology		1	1	–	1	1	–	1	1	–
Roads		–	–	–	–	–	–	2	2	–
Electricity		12	12	–	12	12	–	12	11	–
Water		11	11	1	11	11	1	27	26	1
Sanitation		16	16	–	16	16	–	5	5	–
Refuse		–	–	–	–	–	–	–	–	–
Other		10	10	–	10	10	–	2	1	–
Clerks (Clerical and administrative)		89	61	35	90	61	35	107	57	41
Service and sales workers		71	55	8	71	55	8	61	54	1
Skilled agricultural and fishery workers		–	–	–	–	–	–	–	–	–
Craft and related trades		–	–	–	–	–	–	–	–	–
Plant and Machine Operators		36	35	–	36	35	–	36	32	–
Elementary Occupations		349	258	18	349	258	18	278	257	–
TOTAL PERSONNEL NUMBERS	9	**671**	**518**	**74**	**673**	**518**	**74**	**615**	**501**	**61**
% increase					0.3%	–	–	(8.6%)	(3.3%)	(17.6%)
Total municipal employees headcount	6, 10	**656**	**521**	**40**	**658**	**521**	**40**	**615**	**501**	**61**
Finance personnel headcount	8, 10	**64**	**60**	**4**	**66**	**60**	**4**	**70**	**59**	**2**
Human Resources personnel headcount	8, 10	**8**	**8**	–	**8**	**8**	–	**9**	**8**	–



2.12 Monthly targets for revenue, expenditure and cash flow

Table SA25 - Budgeted monthly revenue and expenditure – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source																
Property rates		72 311	(567)	(567)	(567)	(567)	(567)	(567)	(567)	(567)	(567)	3 269	(567)	69 914	75 181	80 844
Property rates - penalties & collection charges													–	–	–	–
Service charges - electricity revenue		15 068	10 180	10 180	10 180	10 180	10 180	10 180	10 180	10 180	10 180	10 180	10 180	127 043	139 031	152 023
Service charges - water revenue		4 368	2 268	2 268	2 268	2 268	2 268	2 268	2 268	2 268	2 268	2 268	2 268	29 312	31 467	33 779
Service charges - sanitation revenue		3 044	1 202	1 202	1 202	1 202	1 202	1 202	1 202	1 202	1 202	1 202	1 202	16 266	17 447	18 714
Service charges - refuse revenue		1 048	1 048	1 048	1 048	1 048	1 048	1 048	1 048	1 048	1 048	1 048	1 048	12 580	13 494	14 474
Service charges - other													–	–	–	–
Rental of facilities and equipment		126	126	126	126	126	126	126	126	126	126	126	126	1 511	1 535	1 589
Interest earned - external investments		4	475	475	475	475	475	475	475	475	475	475	475	5 228	5 138	4 438
Interest earned - outstanding debtors		99	99	99	99	99	99	99	99	99	99	99	99	1 188	1 260	1 335
Dividends received													–	–	–	–
Fines		3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	3 434	41 205	41 205	41 205
Licences and permits		84	84	84	84	84	84	84	84	84	84	84	259	1 186	1 269	1 358
Agency services		139	139	139	139	139	139	139	139	139	139	139	139	1 673	1 675	1 675
Transfers recognised - operational		6 042	6 042	6 042	6 042	6 042	6 042	6 042	6 042	6 042	6 154	6 042	6 562	73 135	51 799	57 653
Other revenue		1 013	1 013	1 700	1 024	1 024	3 062	3 062	1 024	1 700	1 024	1 013	(2 741)	13 919	14 933	15 855
Gains on disposal of PPE		–	–	1 250	–	–	1 250	–	–	1 250	–	–	1 250	5 000	5 000	5 000
Total Revenue (excluding capital transfers and cont		**106 782**	**25 544**	**27 480**	**25 554**	**25 554**	**28 842**	**27 592**	**25 554**	**27 480**	**25 666**	**29 379**	**23 734**	**399 161**	**400 434**	**429 944**
Expenditure By Type																
Employee related costs		11 146	11 149	11 149	11 149	14 978	14 990	11 149	11 146	11 146	11 146	11 146	11 145	141 440	151 044	162 963
Remuneration of councillors		583	583	583	583	583	583	583	583	583	583	583	583	7 002	7 492	8 017
Debt impairment		2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	2 885	34 619	37 043	39 636
Depreciation & asset impairment		–	–	–	3 744	3 744	3 744	3 744	3 744	3 744	3 744	3 744	3 744	33 694	33 717	32 459
Finance charges		–	–	–	–	–	6 189	–	–	–	–	–	11 600	17 789	22 075	32 951
Bulk purchases		7 781	7 781	7 781	7 781	7 781	7 781	7 781	7 781	7 781	7 781	7 781	7 781	93 371	102 815	112 302
Other materials		1 456	1 456	1 456	1 456	1 456	1 469	1 459	1 456	1 456	1 456	1 456	1 580	17 613	20 814	22 569
Contracted services		4 299	4 299	4 377	4 427	4 517	4 537	4 576	4 445	4 492	4 395	4 299	5 045	53 707	34 745	35 941
Transfers and grants		65	65	78	65	65	65	65	65	65	65	90	65	818	879	890
Other expenditure		2 666	1 596	1 733	1 849	2 833	1 541	1 733	1 458	1 733	2 561	1 445	1 578	22 725	24 288	25 581
Loss on disposal of PPE													–	–	–	–
Total Expenditure		**30 881**	**29 814**	**30 042**	**33 939**	**38 842**	**43 783**	**33 976**	**33 564**	**33 885**	**34 616**	**33 429**	**46 007**	**422 779**	**434 911**	**473 307**
Surplus/(Deficit)		**75 900**	**(4 271)**	**(2 563)**	**(8 385)**	**(13 287)**	**(14 942)**	**(6 384)**	**(8 009)**	**(6 405)**	**(8 950)**	**(4 050)**	**(22 273)**	**(23 618)**	**(34 477)**	**(43 364)**
Transfers recognised - capital		4 327	6 980	7 954	12 736	14 013	9 503	12 323	16 039	12 554	5 839	2 424	519	105 212	16 423	14 454
Contributions recognised - capital													–	–	–	–
Contributed assets													–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**80 228**	**2 710**	**5 391**	**4 351**	**725**	**(5 439)**	**5 939**	**8 030**	**6 149**	**(3 111)**	**(1 626)**	**(21 754)**	**81 594**	**(18 055)**	**(28 910)**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**80 228**	**2 710**	**5 391**	**4 351**	**725**	**(5 439)**	**5 939**	**8 030**	**6 149**	**(3 111)**	**(1 626)**	**(21 754)**	**81 594**	**(18 055)**	**(28 910)**

Table SA26: - Budgeted monthly revenue and expenditure (municipal vote) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue by Vote																
Vote 01 - Office Of The Municipal Manager		2 982	2 982	2 982	2 982	2 982	2 982	2 982	2 982	2 982	2 982	2 982	3 182	35 984	38 963	42 078
Vote 02 - Corporate Services		1 338	1 342	2 014	1 393	1 338	3 365	3 535	1 338	2 014	1 338	1 338	(2 296)	18 058	18 383	19 710
Vote 03 - Financial Services		72 512	106	106	106	106	106	106	106	106	106	3 941	106	77 510	82 923	88 055
Vote 04 - Community Services		5 758	5 758	5 758	5 758	5 758	5 758	5 758	5 758	5 758	5 758	5 758	5 758	69 094	47 106	49 344
Vote 05 - Technical Services		28 363	22 182	23 169	27 897	29 228	24 729	27 380	31 255	27 770	21 167	17 629	15 924	296 693	222 516	238 230
Vote 06 - Spatial Planning & Environmental Management		155	155	1 405	155	155	1 405	155	155	1 405	155	155	1 579	7 034	6 967	6 980
Total Revenue by Vote		**111 109**	**32 524**	**35 434**	**38 291**	**39 567**	**38 344**	**39 915**	**41 594**	**40 034**	**31 506**	**31 803**	**24 253**	**504 373**	**416 856**	**444 397**
Expenditure by Vote to be appropriated																
Vote 01 - Office Of The Municipal Manager		2 725	2 755	2 790	2 892	3 398	3 069	2 842	2 822	2 842	2 879	2 772	2 872	34 656	39 202	39 265
Vote 02 - Corporate Services		2 288	2 120	2 127	2 430	3 176	3 176	2 535	2 417	2 535	2 655	2 415	2 599	30 473	32 193	33 670
Vote 03 - Financial Services		1 977	1 971	1 971	2 015	2 609	2 609	2 015	2 015	2 015	2 137	2 015	2 015	25 367	27 144	29 200
Vote 04 - Community Services		6 738	6 583	6 596	6 674	7 081	7 092	6 674	6 674	6 674	6 726	6 697	7 186	81 396	63 124	69 339
Vote 05 - Technical Services		16 466	15 711	15 884	19 250	21 694	26 953	19 232	18 958	19 141	19 521	18 852	30 658	242 320	264 363	292 469
Vote 06 - Spatial Planning & Environmental Management		686	675	675	678	884	884	678	678	678	699	678	678	8 567	8 884	9 364
Total Expenditure by Vote		**30 881**	**29 814**	**30 042**	**33 939**	**38 842**	**43 783**	**33 976**	**33 564**	**33 885**	**34 616**	**33 429**	**46 007**	**422 779**	**434 911**	**473 307**
Surplus/(Deficit) before assoc.		**80 228**	**2 710**	**5 391**	**4 351**	**725**	**(5 439)**	**5 939**	**8 030**	**6 149**	**(3 111)**	**(1 626)**	**(21 754)**	**81 594**	**(18 055)**	**(28 910)**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**80 228**	**2 710**	**5 391**	**4 351**	**725**	**(5 439)**	**5 939**	**8 030**	**6 149**	**(3 111)**	**(1 626)**	**(21 754)**	**81 594**	**(18 055)**	**(28 910)**

Table SA27: -Budgeted monthly revenue and expenditure (standard classification) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard																
Governance and administration		**75 699**	**3 293**	**3 293**	**3 293**	**3 353**	**3 293**	**3 293**	**3 293**	**3 293**	**3 293**	**7 128**	**3 613**	**116 134**	**127 308**	**135 313**
Executive and council		2 981	2 981	2 981	2 981	2 981	2 981	2 981	2 981	2 981	2 981	2 981	3 181	35 974	38 953	42 068
Budget and treasury office		72 512	106	106	106	106	106	106	106	106	106	3 941	106	77 510	82 923	88 055
Corporate services		206	206	206	206	266	206	206	206	206	206	206	326	2 651	5 433	5 190
Community and public safety		**7 036**	**7 039**	**7 722**	**7 131**	**7 096**	**9 084**	**9 254**	**7 046**	**7 722**	**7 046**	**7 036**	**3 582**	**86 794**	**65 474**	**69 589**
Community and social services		613	616	613	668	613	613	783	613	613	613	613	613	7 583	7 752	8 230
Sport and recreation		677	677	1 364	718	738	2 725	2 725	688	1 364	688	677	(2 777)	10 265	10 675	12 077
Public safety		3 715	3 715	3 715	3 715	3 715	3 715	3 715	3 715	3 715	3 715	3 715	3 715	44 584	44 536	44 654
Housing		2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	2 030	24 361	2 511	4 627
Health													–	–	–	–
Economic and environmental services		**4 500**	**7 149**	**9 376**	**12 824**	**13 626**	**10 426**	**11 227**	**14 613**	**12 378**	**4 425**	**1 014**	**1 651**	**103 208**	**9 994**	**11 204**
Planning and development		132	132	1 382	132	132	1 382	132	132	1 382	132	132	1 382	6 585	6 735	6 735
Road transport		4 345	6 994	7 971	12 669	13 471	9 021	11 072	14 458	10 973	4 270	859	71	96 174	3 028	4 224
Environmental protection		23	23	23	23	23	23	23	23	23	23	23	197	449	232	245
Trading services		**23 873**	**15 042**	**15 042**	**15 042**	**15 491**	**15 541**	**16 141**	**16 641**	**16 641**	**16 741**	**16 625**	**15 408**	**198 227**	**214 069**	**228 282**
Electricity		15 334	10 445	10 445	10 445	10 445	10 445	10 445	10 445	10 445	10 445	10 445	10 445	130 235	141 234	154 238
Water		4 415	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 753	2 316	30 315	32 033	34 358
Waste water management		3 058	1 216	1 216	1 216	1 665	1 715	2 315	2 815	2 815	2 915	2 361	1 581	24 891	27 089	24 977
Waste management		1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	1 066	12 786	13 713	14 709
Other		**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**1**	**10**	**10**	**10**
Total Revenue - Standard		**111 109**	**32 524**	**35 434**	**38 291**	**39 567**	**38 344**	**39 915**	**41 594**	**40 034**	**31 506**	**31 803**	**24 253**	**504 373**	**416 856**	**444 397**
Expenditure - Standard																
Governance and administration		**5 893**	**5 895**	**5 974**	**6 576**	**7 887**	**7 704**	**6 484**	**6 403**	**6 420**	**6 676**	**6 295**	**6 639**	**78 847**	**85 131**	**87 884**
Executive and council		1 981	2 013	2 048	2 106	2 464	2 135	2 056	2 036	2 056	2 068	1 986	2 086	25 034	28 917	28 390
Budget and treasury office		1 977	1 971	1 971	2 015	2 609	2 609	2 015	2 015	2 015	2 137	2 015	2 015	25 367	27 144	29 200
Corporate services		1 936	1 910	1 954	2 455	2 813	2 960	2 413	2 352	2 349	2 471	2 295	2 538	28 445	29 071	30 295
Community and public safety		**8 590**	**8 232**	**8 285**	**8 776**	**9 833**	**9 903**	**8 904**	**8 765**	**8 878**	**9 098**	**8 747**	**9 455**	**107 465**	**91 153**	**98 819**
Community and social services		1 036	916	929	1 037	1 321	1 374	1 037	1 037	1 037	1 159	1 061	1 090	13 033	13 585	14 268
Sport and recreation		1 208	1 119	1 159	1 499	1 980	1 986	1 627	1 488	1 601	1 655	1 449	1 615	18 386	20 092	21 094
Public safety		4 164	4 044	4 044	4 086	4 346	4 358	4 086	4 086	4 086	4 130	4 085	4 597	50 112	53 241	56 969
Housing		2 183	2 153	2 153	2 154	2 185	2 185	2 154	2 154	2 154	2 154	2 153	2 154	25 934	4 235	6 489
Health													–	–	–	–
Economic and environmental services		**3 138**	**2 871**	**2 871**	**3 813**	**4 554**	**6 078**	**3 813**	**3 813**	**3 813**	**3 975**	**3 810**	**5 336**	**47 885**	**52 464**	**60 173**
Planning and development		719	717	717	720	940	940	720	720	720	745	720	720	9 099	9 715	10 371
Road transport		2 267	2 012	2 012	2 949	3 444	4 967	2 949	2 949	2 949	3 086	2 946	4 472	37 004	41 082	48 177
Environmental protection		152	142	142	143	171	171	143	143	143	144	143	143	1 782	1 666	1 625
Trading services		**13 163**	**12 720**	**12 816**	**14 673**	**16 447**	**19 979**	**14 673**	**14 481**	**14 673**	**14 762**	**14 475**	**24 475**	**187 336**	**204 852**	**225 074**
Electricity		9 134	8 857	8 901	9 207	9 841	12 928	9 207	9 118	9 207	9 201	9 115	12 621	117 336	127 005	138 010
Water		1 721	1 683	1 709	1 976	2 389	2 441	1 976	1 925	1 976	2 005	1 924	2 215	23 939	27 209	31 137
Waste water management		1 150	1 076	1 089	1 526	1 875	2 216	1 526	1 500	1 526	1 579	1 499	2 112	18 675	21 374	24 011
Waste management		1 158	1 104	1 117	1 964	2 342	2 394	1 964	1 938	1 964	1 976	1 937	7 526	27 385	29 265	31 916
Other		**96**	**96**	**96**	**102**	**120**	**120**	**102**	**102**	**102**	**105**	**102**	**102**	**1 247**	**1 311**	**1 357**
Total Expenditure - Standard		**30 881**	**29 814**	**30 042**	**33 939**	**38 842**	**43 783**	**33 976**	**33 564**	**33 885**	**34 616**	**33 429**	**46 007**	**422 779**	**434 911**	**473 307**
Surplus/(Deficit) before assoc.		**80 228**	**2 710**	**5 391**	**4 351**	**725**	**(5 439)**	**5 939**	**8 030**	**6 149**	**(3 111)**	**(1 626)**	**(21 754)**	**81 594**	**(18 055)**	**(28 910)**
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**80 228**	**2 710**	**5 391**	**4 351**	**725**	**(5 439)**	**5 939**	**8 030**	**6 149**	**(3 111)**	**(1 626)**	**(21 754)**	**81 594**	**(18 055)**	**(28 910)**

Table SA28: - Budgeted monthly capital expenditure (municipal vote) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Multi-year expenditure *to be appropriated*	1															
Vote 01 - Office Of The Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 02 - Corporate Services		–	–	–	–	648	–	–	–	–	–	–	–	648	450	550
Vote 03 - Financial Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 04 - Community Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 05 - Technical Services		4 242	8 268	6 830	9 698	9 486	6 800	7 550	10 100	7 500	3 000	1 115	1 177	75 767	10 380	1 470
Vote 06 - Spatial Planning & Environmental Manageme		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	2	**4 242**	**8 268**	**6 830**	**9 698**	**10 134**	**6 800**	**7 550**	**10 100**	**7 500**	**3 000**	**1 115**	**1 177**	**76 414**	**10 830**	**2 020**
Single-year expenditure *to be appropriated*																
Vote 01 - Office Of The Municipal Manager		–	214	23	253	10	128	–	3	270	3	–	–	903	297	175
Vote 02 - Corporate Services		–	158	116	448	1 152	–	170	–	–	–	–	(31)	2 013	2 345	1 201
Vote 03 - Financial Services		–	108	191	19	–	–	–	–	–	–	–	–	318	45	30
Vote 04 - Community Services		–	47	61	–	331	3	15	146	120	345	443	31	1 542	1 810	2 697
Vote 05 - Technical Services		4 500	7 137	7 910	6 474	8 822	5 870	8 360	9 663	8 775	5 335	3 351	1 138	77 335	102 002	78 196
Vote 06 - Spatial Planning & Environmental Manageme		–	13	4	–	–	–	–	–	–	–	–	–	17	–	–
Capital single-year expenditure sub-total	2	**4 500**	**7 676**	**8 305**	**7 194**	**10 314**	**6 001**	**8 545**	**9 812**	**9 165**	**5 683**	**3 794**	**1 138**	**82 128**	**106 499**	**82 298**
Total Capital Expenditure	2	**8 742**	**15 945**	**15 135**	**16 891**	**20 448**	**12 801**	**16 096**	**19 912**	**16 665**	**8 683**	**4 910**	**2 315**	**158 542**	**117 329**	**84 318**

Table SA29: - Budgeted monthly capital expenditure (standard classification) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital Expenditure - Standard	1															
Governance and administration		–	323	346	727	366	128	390	53	300	1 338	650	–	4 620	5 381	4 252
Executive and council		–	214	19	253	10	128	–	3	270	3	–	–	900	295	175
Budget and treasury office		–	108	191	19	–	–	–	–	–	–	–	–	318	45	30
Corporate services		–	1	136	455	356	–	390	50	30	1 335	650	–	3 403	5 041	4 047
Community and public safety		800	450	310	719	2 999	3	185	216	120	345	443	–	6 591	6 671	6 008
Community and social services		800	265	155	100	140	–	170	–	–	–	–	–	1 630	1 149	480
Sport and recreation		–	169	155	619	2 669	–	–	70	–	–	–	–	3 681	3 773	3 181
Public safety		–	–	–	–	183	3	15	146	120	345	443	–	1 256	1 749	2 347
Housing		–	17	–	–	8	–	–	–	–	–	–	–	25	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		5 342	8 136	8 995	13 965	14 526	9 850	12 071	15 573	13 245	4 950	1 801	100	108 552	43 755	40 658
Planning and development		–	–	4	–	–	–	–	–	–	–	–	–	4	2	–
Road transport		5 342	8 123	8 987	13 965	14 526	9 850	12 071	15 573	13 245	4 950	1 801	100	108 531	43 753	40 658
Environmental protection		–	13	4	–	–	–	–	–	–	–	–	–	17	–	–
Trading services		2 600	7 037	5 485	1 481	2 557	2 820	3 450	4 070	3 000	2 050	2 015	2 215	38 780	61 522	33 401
Electricity		–	3 695	1 192	76	250	500	–	–	–	–	–	–	5 713	9 734	4 972
Water		1 000	1 650	2 355	1 005	1 212	670	1 400	1 130	600	50	469	672	12 213	19 964	15 950
Waste water management		1 600	1 692	1 938	400	830	1 450	2 050	2 940	2 400	2 000	1 546	1 543	20 388	24 720	9 579
Waste management		–	–	–	–	265	200	–	–	–	–	–	–	465	7 105	2 900
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Standard	2	8 742	15 945	15 135	16 891	20 448	12 801	16 096	19 912	16 665	8 683	4 910	2 315	158 542	117 329	84 318
Funded by:																
National Government		4 274	6 923	7 900	12 828	13 960	9 650	12 306	16 000	12 515	5 800	2 316	366	104 837	13 180	13 703
Provincial Government		–	4	–	55	–	–	170	–	–	–	–	–	229	49	30
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other transfers and grants		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital		4 274	6 927	7 900	12 883	13 960	9 650	12 476	16 000	12 515	5 800	2 316	366	105 066	13 229	13 732
Public contributions & donations		–	–	–	–	–	–	100	–	–	–	–	–	100	2 500	–
Borrowing		4 250	8 274	6 265	2 900	4 779	3 035	3 285	3 610	3 900	1 700	2 000	1 849	45 847	97 477	68 180
Internally generated funds		218	744	970	1 109	1 709	116	235	302	250	1 183	593	100	7 530	4 124	2 406
Total Capital Funding		8 742	15 945	15 135	16 891	20 448	12 801	16 096	19 912	16 665	8 683	4 910	2 315	158 542	117 329	84 318

Table SA30: - Budgeted monthly cash flow – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash Receipts By Source													1		
Property rates	4 910	4 910	14 500	4 910	4 910	4 910	4 910	4 910	4 910	4 910	4 910	4 910	68 515	72 549	76 820
Property rates - penalties & collection charges												–			
Service charges - electricity revenue	9 142	9 142	9 142	9 142	9 142	13 695	16 081	12 450	9 142	9 142	9 142	9 142	124 502	134 005	144 232
Service charges - water revenue	2 113	2 113	2 113	2 113	2 113	3 160	3 681	2 873	2 113	2 113	2 113	2 113	28 726	30 673	32 751
Service charges - sanitation revenue	1 328	1 328	1 328	1 328	1 328	1 328	1 328	1 328	1 328	1 328	1 328	1 328	15 940	16 754	17 605
Service charges - refuse revenue	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	1 027	12 329	13 136	13 995
Service charges - other	846	846	846	846	846	846	846	846	846	846	846	846	10 157	10 966	11 807
Rental of facilities and equipment	126	126	126	126	126	126	126	126	126	126	126	126	1 511	1 535	1 589
Interest earned - external investments	436	436	436	436	436	436	436	436	436	436	436	436	5 228	5 138	4 438
Interest earned - outstanding debtors												1 165	1 165	1 234	1 309
Dividends received												–			
Fines	618	618	618	618	618	618	618	618	618	618	618	618	7 417	7 417	7 417
Licences and permits	99	99	99	99	99	99	99	99	99	99	99	99	1 186	1 269	1 358
Agency services	139	139	139	139	139	139	139	139	139	139	139	139	1 673	1 675	1 675
Transfer receipts - operational	21 798				36 330			14 532				–	72 660	52 492	58 375
Other revenue	663	663	663	663	663	663	663	663	663	663	663	663	7 950	8 481	4 996
Cash Receipts by Source	**43 246**	**21 448**	**31 037**	**21 448**	**57 778**	**27 048**	**29 954**	**40 048**	**21 448**	**21 448**	**21 448**	**22 612**	**358 961**	**357 325**	**378 365**
Other Cash Flows by Source															
Transfer receipts - capital	13 012				21 687			8 675				–	43 374	16 423	14 454
Contributions recognised - capital & Contributed assets												–			
Proceeds on disposal of PPE												5 000	5 000	5 000	5 000
Short term loans												–			
Borrowing long term/refinancing												45 847	45 847	97 477	68 180
Increase (decrease) in consumer deposits												187	187	196	206
Decrease (Increase) in non-current debtors												2	2	2	2
Decrease (increase) other non-current receivables												–			
Decrease (increase) in non-current investments												–			
Total Cash Receipts by Source	**56 258**	**21 448**	**31 037**	**21 448**	**79 465**	**27 048**	**29 954**	**48 723**	**21 448**	**21 448**	**21 448**	**73 648**	**453 371**	**476 423**	**466 207**
Cash Payments by Type															
Employee related costs	10 878	10 878	10 878	10 878	21 755	10 878	10 878	10 878	10 878	10 878	10 878	10 908	141 440	151 044	162 963
Remuneration of councillors	583	583	583	583	583	583	583	583	583	583	583	583	7 002	7 492	8 017
Finance charges						6 189						11 600	17 789	22 075	32 951
Bulk purchases - Electricity	6 317	6 317	6 317	6 317	6 317	9 510	11 449	8 646	6 317	6 317	6 317	6 317	86 458	95 405	104 375
Bulk purchases - Water & Sewer	538	538	538	538	538	691	760	622	538	538	538	538	6 913	7 409	7 928
Other materials	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	16 600	19 735	21 403
Contracted services	4 389	4 389	4 389	4 389	4 389	4 389	4 389	4 389	4 389	4 389	4 389	5 427	53 707	34 745	35 941
Transfers and grants - other municipalities												–			
Transfers and grants - other												818	818	879	890
Other expenditure	1 780	1 780	1 780	1 780	1 780	1 780	1 780	1 780	1 780	1 780	1 780	3 140	22 725	24 288	25 581
Cash Payments by Type	**25 869**	**25 869**	**25 869**	**25 869**	**36 747**	**35 405**	**31 223**	**28 282**	**25 869**	**25 869**	**25 869**	**40 714**	**353 452**	**363 073**	**400 047**
Other Cash Flows/Payments by Type															
Capital assets	8 742	15 945	15 135	16 891	20 448	12 801	16 096	19 912	16 665	8 683	4 910	2 315	158 542	117 329	84 318
Repayment of borrowing						7 222						8 465	15 687	17 036	24 022
Other Cash Flows/Payments												–			
Total Cash Payments by Type	**34 611**	**41 813**	**41 004**	**42 760**	**57 195**	**55 428**	**47 319**	**48 194**	**42 534**	**34 552**	**30 778**	**51 494**	**527 682**	**497 438**	**508 387**
NET INCREASE/(DECREASE) IN CASH HELD	**21 647**	**(20 366)**	**(9 967)**	**(21 313)**	**22 270**	**(28 380)**	**(17 364)**	**529**	**(21 086)**	**(13 104)**	**(9 331)**	**22 154**	**(74 311)**	**(21 016)**	**(42 180)**
Cash/cash equivalents at the month/year begin:	176 606	198 253	177 887	167 920	146 608	168 878	140 498	123 134	123 663	102 576	89 472	80 141	176 606	102 295	81 280
Cash/cash equivalents at the month/year end:	198 253	177 887	167 920	146 608	168 878	140 498	123 134	123 663	102 576	89 472	80 141	102 295	102 295	81 280	39 100

2.13 Contracts having future budgetary implications

Table SA32: (NT – supporting tables)

WC042 Hessequa - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand
Henque Waste	Yrs	3	Refuse Recycling	30 June 2018	787
Southern Cape Fire Protection	Yrs	3	Fire Brigade Services	30 June 2018	1 653

2.14 Capital expenditure details

The following three tables present details of the municipality's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table SA 34a: - Capital expenditure on new assets by asset class – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		**16 795**	**10 730**	**6 711**	**35 421**	**79 678**	**79 678**	**2 700**	**29 550**	**26 000**
Infrastructure - Road transport		10 663	1 806	2 310	3 388	15 152	15 152	300	20 200	20 000
Roads, Pavements & Bridges		6 648	1 575	738	1 962	15 152	15 152	300	20 200	20 000
Storm water		4 015	231	1 572	1 426			–	–	–
Infrastructure - Electricity		269	3 464	3 707	15 411	31 602	31 602	350	2 500	–
Generation		–	–	–				–	–	–
Transmission & Reticulation		269	3 464	3 707	15 411	31 602	31 602	350	2 500	–
Street Lighting		–	–	–				–	–	–
Infrastructure - Water		5 131	3 332	302	8 114	9 059	9 059	2 050	6 850	6 000
Dams & Reservoirs		4 667	2 843	–	80			1 800	6 850	6 000
Water purification		–	–	46	706			–	–	–
Reticulation		464	489	255	7 327	9 059	9 059	250	–	–
Infrastructure - Sanitation		732	2 127	392	8 158	23 515	23 515	–	–	–
Reticulation		–	–	–	4 430					
Sewerage purification		732	2 127	392	3 728	23 515	23 515	–	–	–
Infrastructure - Other		–	–	–	350	350	350	–	–	–
Waste Management		–	–	–	–	350	350	–	–	–
Transportation	2									
Gas										
Other	3				350					
Community		**996**	**527**	**999**	**2 435**	–	–	**112**	**550**	**700**
Parks & gardens		–	–	50				12	–	–
Sportsfields & stadia		–	–	570	60			–	20	500
Swimming pools		–	–	7	385			–	–	–
Community halls		52	26	–				–	530	150
Libraries		476	–	5				–	–	–
Recreational facilities		149	–	72	790			–	–	–
Fire, safety & emergency								–	–	–
Security and policing		–	–	–				100	–	–
Buses	7							–	–	–
Clinics								–	–	–
Museums & Art Galleries		20	–	–	20			–	–	–
Cemeteries		300	–	120	1 080			–	–	50
Social rental housing	8							–	–	–
Other		–	501	175	100			–	–	–
Heritage assets		921	–	–	–	–	–	–	–	–
Buildings										
Other	9	921	–		–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Housing development										
Other										
Other assets		**5 575**	**3 948**	**8 133**	**11 113**	**13 431**	**13 431**	**10 383**	**17 684**	**11 422**
General vehicles		3 107	1 686	2 058	3 250	4 253	4 253	2 992	6 600	3 000
Specialised vehicles	10	650	–	1 223	1 300	–	–	–	4 200	2 800
Plant & equipment		416	1 511	192	3 218	3 496	3 496	2 869	4 766	4 693
Computers - hardware/equipment		326	284	685	1 352	1 361	1 361	681	193	76
Furniture and other office equipment		447	255	236	431	802	802	581	559	237
Abattoirs								–	–	–
Markets								–	–	–
Civic Land and Buildings		–	23	2 825	1 354	3 521	3 521	2 112	1 057	50
Other Buildings		534	–	181	162			–	–	55
Other Land		–	100	381				–	–	–
Surplus Assets - (Investment or Inventory)								–	–	–
Other		96	89	352	46			1 148	309	512
Agricultural assets		–	–	–	–	–	–	–	–	–
List sub-class										
Biological assets		–	–	–	–	–	–	–	–	–
List sub-class										
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming										
Software		–	–	–	–	–	–	–	–	–
Land Rights		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	1	**24 287**	**15 205**	**15 843**	**48 968**	**93 110**	**93 110**	**13 195**	**47 784**	**38 122**
Specialised vehicles		**650**	–	**1 223**	**1 300**	–	–	–	**4 200**	**2 800**
Refuse		–	–	1 223	1 300			–	3 200	1 600
Fire		–	–					–	1 000	1 200
Conservancy		650	–					–	–	–
Ambulances								–	–	–

Table SA34b: - Capital expenditure on the renewal of existing assets by asset class – (NT supporting tables)

WC042 Hessequa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		**15 185**	**4 287**	**10 763**	**105 046**	**–**	**–**	**140 037**	**65 241**	**40 868**
Infrastructure - Road transport		6 878	2 614	295	67 859	–	–	104 751	20 679	17 380
Roads, Pavements & Bridges		6 878	2 614	228	37 182			75 263	19 679	13 080
Storm water		–	–	67	30 677			29 488	1 000	4 300
Infrastructure - Electricity		5 450	1 299	4 138	8 891	–	–	5 605	6 650	4 275
Generation								–	–	–
Transmission & Reticulation		5 450	1 299	4 138	8 891			5 605	6 650	4 275
Street Lighting		–	–	–				–	–	–
Infrastructure - Water		2 014	110	247	7 144	–	–	9 731	11 604	9 550
Dams & Reservoirs		–	–	–	200			30	30	–
Water purification		214	–	–				2 255	625	2 500
Reticulation		1 800	110	247	6 944			7 446	10 949	7 050
Infrastructure - Sanitation		844	264	6 084	21 151	–	–	19 850	22 558	8 363
Reticulation		685	21	1 001	16 053			–	–	–
Sewerage purification		159	242	5 084	5 098			19 850	22 558	8 363
Infrastructure - Other		–	–	–	–	–	–	100	3 750	1 300
Waste Management		–	–	–				100	3 750	1 300
Transportation	2							–	–	–
Gas								–	–	–
Other	3							–	–	–
Community		**123**	**4 072**	**2 239**	**703**	**–**	**–**	**1 687**	**1 740**	**4 315**
Parks & gardens		–	–	–				10	10	75
Sportsfields & stadia		–	3 777	1 867				336	1 060	3 500
Swimming pools		–	–	–				46	210	290
Community halls		–	–	6				–	–	–
Libraries		–	–	–				–	–	–
Recreational facilities		105	82	86	703			–	–	–
Fire, safety & emergency								–	–	–
Security and policing								190	110	280
Buses	7							–	–	–
Clinics								–	–	–
Museums & Art Galleries								–	–	–
Cemeteries								1 000	350	50
Social rental housing	8							–	–	–
Other		18	214	280				105	–	120
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings										
Other	9									
Investment properties		–	–	–	–	–	–	–	–	–
Housing development										
Other										
Other assets		**422**	**199**	**403**	**16**	**–**	**–**	**3 624**	**2 564**	**1 014**
General vehicles		124	–		–	–	–	–	–	–
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment		83	53	19	–	–	–	32	16	17
Computers - hardware/equipment		–	–	–				670	285	175
Furniture and other office equipment		–	7	–				105	–	30
Abattoirs								–	–	–
Markets								–	–	–
Civic Land and Buildings		105	–	5				510	10	30
Other Buildings		–	54	358				1 138	735	552
Other Land								–	–	–
Surplus Assets - (Investment or Inventory)								–	–	–
Other		110	85	21	16			1 169	1 519	210
Agricultural assets		–	–	–	–	–	–	–	–	–
List sub-class										
Biological assets		–	–	–	–	–	–	–	–	–
List sub-class										
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming										
Total Capital Expenditure on renewal of existing	1	**15 730**	**8 558**	**13 406**	**105 764**	**–**	**–**	**145 348**	**69 545**	**46 196**
Specialised vehicles		–	–	–	–	–	–	–	–	–
Refuse										
Fire										
Conservancy										
Ambulances										
Renewal of Existing Assets as % of total capex		*39.3%*	*36.0%*	*45.8%*	*68.4%*	*0.0%*	*0.0%*	*91.7%*	*59.3%*	*54.8%*
Renewal of Existing Assets as % of deprecn"		*77.7%*	*22.1%*	*67.3%*	*507.5%*	*0.0%*	*0.0%*	*431.4%*	*206.3%*	*142.3%*

Table SA34c: - Repairs and maintenance expenditure by asset class – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		**4 740**	**4 340**	**4 187**	**5 304**	**50 881**	**50 881**	**49 248**	**54 026**	**58 750**
Infrastructure - Road transport		2 255	1 941	1 987	2 460	19 978	19 978	20 511	22 490	24 544
Roads, Pavements & Bridges		2 083	1 754	1 755	2 206	19 978	19 978	20 511	22 490	24 544
Storm water		172	187	232	253					
Infrastructure - Electricity		1 468	1 445	1 316	1 731	11 516	11 516	11 715	12 805	13 860
Generation										
Transmission & Reticulation		1 264	1 275	1 060	1 430	11 516	11 516	11 715	12 805	13 860
Street Lighting		204	170	256	301					
Infrastructure - Water		518	555	520	610	7 893	7 893	7 631	8 382	9 024
Dams & Reservoirs										
Water purification										
Reticulation		518	555	520	610	7 893	7 893	7 631	8 382	9 024
Infrastructure - Sanitation		324	286	278	356	8 114	8 114	7 799	8 524	9 237
Reticulation		324	286	278	356	8 114	8 114	7 799	8 524	9 237
Sewerage purification										
Infrastructure - Other		176	114	87	148	3 380	3 380	1 593	1 826	2 085
Waste Management						3 380	3 380	1 593	1 826	2 085
Transportation	2									
Gas										
Other	3	176	114	87	148					
Community		**256**	**107**	**78**	**151**	–	–	–	–	–
Parks & gardens		119	57	78	98					
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities		136	50	–	53					
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8									
Other										
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings										
Other	9									
Investment properties		–	–	–	–	–	–	–	–	–
Housing development										
Other										
Other assets		**6 401**	**6 454**	**7 571**	**8 811**	**15 378**	**15 378**	**16 180**	**17 724**	**18 977**
General vehicles		3 493	3 734	3 831	4 557	3 514	3 514	4 041	4 632	5 123
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment		954	619	1 221	1 389	1 611	1 611	1 675	1 893	2 014
Computers - hardware/equipment		105	120	126	178	1 139	1 139	1 403	1 520	1 631
Furniture and other office equipment		169	160	198	274	322	322	219	253	254
Abattoirs										
Markets										
Civic Land and Buildings		1 509	1 538	1 860	2 021	8 791	8 791	8 841	9 426	9 955
Other Buildings										
Other Land		123	93	70	144					
Surplus Assets - (Investment or Inventory)										
Other		46	191	265	249					
Agricultural assets		–	–	–	–	–	–	–	–	–
List sub-class										
Biological assets		–	–	–	–	–	–	–	–	–
List sub-class										
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming										
Total Repairs and Maintenance Expenditure	1	**11 397**	**10 901**	**11 837**	**14 266**	**66 260**	**66 260**	**65 427**	**71 750**	**77 727**
Specialised vehicles		–	–	–	–	–	–	–	–	–
Refuse										
Fire										
Conservancy										
Ambulances										
R&M as a % of PPE		*2.0%*	*2.0%*	*2.0%*	*2.0%*	*9.2%*	*9.2%*	*7.8%*	*7.8%*	*8.0%*
R&M as % Operating Expenditure		*4.2%*	*3.5%*	*3.8%*	*3.7%*	*17.9%*	*17.9%*	*15.5%*	*16.5%*	*16.4%*

Table SA35 - Future financial implications of the capital budget – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA35 Future financial implications of the capital budget								
Vote Description	Ref	2016/17 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Present value
Capital expenditure	1							
Vote 01 - Office Of The Municipal Manager		903	297	175	–	–	–	–
Vote 02 - Corporate Services		2 661	2 795	1 751	–	–	–	–
Vote 03 - Financial Services		318	45	30	–	–	–	–
Vote 04 - Community Services		1 542	1 810	2 697	–	–	–	–
Vote 05 - Technical Services		153 101	112 382	79 666	–	–	–	–
Vote 06 - Spatial Planning & Environmental Management		17	–	–	–	–	–	–
List entity summary if applicable								
Total Capital Expenditure		**158 542**	**117 329**	**84 318**	–	–	–	–
Future operational costs by vote	2							
Vote 01 - Office Of The Municipal Manager		(35 984)	(38 963)	(42 078)				
Vote 02 - Corporate Services		(18 058)	(18 383)	(19 710)				
Vote 03 - Financial Services		25 367	27 144	29 200				
Vote 04 - Community Services		(69 094)	(47 106)	(49 344)				
Vote 05 - Technical Services		(296 693)	(222 516)	(238 230)				
Vote 06 - Spatial Planning & Environmental Management		8 567	8 884	9 364				
List entity summary if applicable								
Total future operational costs		(385 894)	(290 940)	(310 799)	–	–	–	–
Future revenue by source	3							
Property rates		69 914	75 181	80 844				
Property rates - penalties & collection charges								
Service charges - electricity revenue		127 043	139 031	152 023				
Service charges - water revenue		29 312	31 467	33 779				
Service charges - sanitation revenue		16 266	17 447	18 714				
Service charges - refuse revenue		12 580	13 494	14 474				
Service charges - other								
Rental of facilities and equipment		1 511	1 535	1 589				
List other revenues sources if applicable								
List entity summary if applicable								
Total future revenue		256 627	278 155	301 423	–	–	–	–
Net Financial Implications		**(483 979)**	**(451 766)**	**(527 904)**	–	–	–	–

Table SA36: Detailed capital budget per municipal vote

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Parent municipality:																
List all capital projects grouped by Municipal Vote																
Municipal Manager		1 X Laptops - MM	14.1			*Other Assets*	*Computers - hardware/equipment*	0				12			HQ	New
Municipal Manager		1 X Laptop - Audit	14.2			*Other Assets*	*Computers - hardware/equipment*	0				12			HQ	New
Municipal Manager		17 X Laptops - Council	14.3			*Other Assets*	*Computers - hardware/equipment*	0				170			HQ	New
Municipal Manager		1 X Computer Monitors - Tourism	14.4			*Other Assets*	*Computers - hardware/equipment*	0				2			HQ	New
Municipal Manager		1 X Computer Monitors - LED	14.5			*Other Assets*	*Computers - hardware/equipment*	0				2			HQ	New
Municipal Manager		1 X Laptop - MMO - ICT	14.44			*Other Assets*	*Computers - hardware/equipment*	0				12			HQ	New
Municipal Manager		Expansion of Wireless Network - ICT	14.45			*Other Assets*	*Computers - hardware/equipment*	0				15			HQ	Renewal
Municipal Manager		Storage Area Network - ICT	14.46			*Other Assets*	*Computers - hardware/equipment*	0				250	100		HQ	Renewal
Municipal Manager		Fibre recabling Hessequa Main - ICT	14.47			*Other Assets*	*Computers - hardware/equipment*	0				125	75	75	HQ	Renewal
Municipal Manager		1 X Lync server Implementation Phase 1-2 - ICT	14.48			*Other Assets*	*Computers - hardware/equipment*	0				50			HQ	Renewal
Municipal Manager		1 X HyperV migration - ICT	14.49			*Other Assets*	*Computers - hardware/equipment*	0				100	100	100	HQ	Renewal
Municipal Manager		Firewall & SQL Server - ICT	14.50			*Other Assets*	*Computers - hardware/equipment*	0				120			HQ	Renewal
Municipal Manager		DR Site UPS power - ICT	14.51			*Other Assets*	*Computers - hardware/equipment*	0				10	10		HQ	Renewal
Municipal Manager		Cupboard with Shelves - MM	15.91			*Other Assets*	*Furniture and other office equipment*	0					3		HQ	New
Municipal Manager		Office Chairs - MM	15.92			*Other Assets*	*Furniture and other office equipment*	0				10			HQ	New
Municipal Manager		1 X Stapler (big) - MM	15.93			*Other Assets*	*Furniture and other office equipment*	0					1		HQ	New
Municipal Manager		1 x Punch (large) - MM	15.94			*Other Assets*	*Furniture and other office equipment*	0					1		HQ	New
Municipal Manager		1 X Typist Chair - MM	15.95			*Other Assets*	*Furniture and other office equipment*	0					5		HQ	New
Municipal Manager		1 X Typist Chair - Audit	15.96			*Other Assets*	*Furniture and other office equipment*	0				5			HQ	New
Municipal Manager		2 X Highback Chair - Council Chambers - Civic Centre	15.97			*Other Assets*	*Furniture and other office equipment*	0				2			HQ	New
Municipal Manager		Extend Table - Council Chambers - Civic Centre	15.98			*Other Assets*	*Furniture and other office equipment*	0				7			HQ	New
Municipal Manager		1 X Shredder - LED	15.99			*Other Assets*	*Furniture and other office equipment*	0					2		HQ	New
Municipal Manager		1 X Label Maker - ICT	15.100			*Other Assets*	*Furniture and other office equipment*	0					2		HQ	New
Corporate Services		Burglar Proofing - Duivenhoks Hall	2			*Community*	*Community halls*	0					30		4,5	New
Corporate Services		Building of Thusong Centre - Duivenhoks Hall	2			*Community*	*Community halls*	0					500		4,5	New
Corporate Services		Upgrading of Fencing - Weskamp - W/S	6			*Other Assets*	*Other*	34º 23'35.85" S 20º 51' 35.59 E				50	20	10	4	Renewal
Corporate Services		Electronic gate at entrance - Weskamp - W/S	6			*Other Assets*	*Other*	34.23.36,21 S 20.51.37,97 E					6		4	New
Corporate Services		Upgrading of Ablution Facilities - Middelkamp - W/S	6			*Other Assets*	*Other Buildings*	34°23'34.83" S 20°51'04.13 E				50	20	10	4	Renewal
Corporate Services		Upgrading of Road - Middelkamp - W/S	6			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.23.36,21 S 20.51.37,97 E					100	50	4	Renewal
Corporate Services		Replacement of Fence - Middelkamp - W/S	6			*Other Assets*	*Other*	34°23'34.83" S 20°51'04.13 E				20	20		4	Renewal
Corporate Services		Furniture for houses - Middelkamp - W/S	5.10			*Other Assets*	*Furniture and other office equipment*	34°23'34.83" S 20°51'04.13 E				35	40		4	New
Corporate Services		Steps & Groundworks Plots - Jongensfontein	5.11			*Other Assets*	*Other Buildings*	34°25'31.47"S 21°20'18.63"E					35		3	Renewal
Corporate Services		Upgrading of roofs - chalets - Jongensfontein	5.12			*Other Assets*	*Other Buildings*	34º25'33.50" S 21º20'18.48" E				250	250	300	3	Renewal
Corporate Services		Upgrading of Ablution Facilities - Jongensfontein	5.13			*Other Assets*	*Other Buildings*	34º25'33.50" S 21º20'18.48" E				100	100		3	Renewal
Corporate Services		Replace Cupboards at Sinks - Chalets - Jongensfontein	5.14			*Other Assets*	*Furniture and other office equipment*	34º25'33.50" S 21º20'18.48" E				80			3	Renewal
Corporate Services		Burglar proofing & security at house & office - JFT	5.15			*Other Assets*	*Civic Land and Buildings*	34º25'33.50" S 21º20'18.48" E				30			3	Renewal
Corporate Services		Repair Streets - Jongensfontein	5.16			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°25'31.47"S 21°20'18.63"E					150	200	3	Renewal
Corporate Services		Upgrading of camp - replace roofs - Ellensrust	5.17			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°22'24.63"S 21°25'34.35"E						200	1	Renewal
Corporate Services		Repair & Reseal Streets in Camp - Ellensrust	5.18			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34º 22'24.62 S 21º25'34.69" E				150	150		1	Renewal
Corporate Services		Tiling of Chalet Floors - Ellensrust	5.19			*Other Assets*	*Other Buildings*	34º 22'24.62 S 21º25'34.69" E				30	30	30	1	Renewal
Corporate Services		Cannon sprayer - Ellensrust	5.20			*Other Assets*	*Plant & equipment*	34°22'24.63"S 21°25'34.35"E						70	1	New
Corporate Services		Upgrading of loudspeaker system - Ellensrust	5.21			*Other Assets*	*Other*	34°21'57.55"S 21°27'01.46"E					25		1	Renewal
Corporate Services		Rebuilding of streets & provision of stormwater - Preekstoel	5.22			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34º21'57.74" S 21º27'05.55" E				398	200	250	1	Renewal

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4				6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Corporate Services		Toilet Facilities in Type B Chalets - Preekstoel	5.23			*Other Assets*	*Other Buildings*	34°21'57.74" S 21°27'05.55" E				50	50	50	1	Renewal
Corporate Services		Upgrading of Ablution Facilities - Preekstoel	5.24			*Other Assets*	*Other Buildings*	34°21'57.74" S 21°27'05.55" E				200	100	100	1	Renewal
Corporate Services		Upgrading of Ablution Facilities - Gouritsmond	5.25			*Other Assets*	*Other Buildings*	34°21'07.03" S 21°52'37.56" E				20			1	Renewal
Corporate Services		Upgrading of Streets in Camp - Gouritsmond	5.26			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°25'31.47"S 21°20'18.63"E					100	100	1	Renewal
Corporate Services		Replacement of Fence - Gouritsmond	5.27			*Other Assets*	*Other*	34°21'07.03" S 21°52'37.56" E				50	50		1	Renewal
Corporate Services		Fencing of camp - Jongensfontein	5.28			*Other Assets*	*Other*	34°25'31.47"S 21°20'18.63"E					300	100	3	Renewal
Corporate Services		Upgrading of entrance and offices - Jongensfontein	5.29			*Other Assets*	*Civic Land and Buildings*	34°25'33.50" S 21°20'18.48" E				20			3	Renewal
Corporate Services		Upgrading to wheelchair friendly buidings - Jongensfontein	5.30			*Other Assets*	*Other Buildings*	34°25'33.50" S 21°20'18.48" E				50			3	Renewal
Corporate Services		Upgrading to wheelchair friendly buidings - Ellensrust	5.31			*Other Assets*	*Other Buildings*	34° 22'24.62 S 21°25'34.69" E				50			1	Renewal
Corporate Services		Upgrading of entrance and offices - Ellensrust	5.32			*Other Assets*	*Civic Land and Buildings*	34° 22'24.62 S 21°25'34.69" E				20			1	Renewal
Corporate Services		New Kitchen Cuboards & sinks in Chalets - Preekstoel	5.33			*Other Assets*	*Furniture and other office equipment*	34°21'57.74" S 21°27'05.55" E				40	40	40	1	New
Corporate Services		New Kitchen Cuboards & sinks in Chalets - Ellenrust	5.34			*Other Assets*	*Furniture and other office equipment*	34° 22'24.62 S 21°25'34.69" E				40	40	40	1	New
Corporate Services		Upgrading of entrance and offices - Preekstoel	5.35			*Other Assets*	*Civic Land and Buildings*	34°21'57.74" S 21°27'05.55" E				20			1	Renewal
Corporate Services		Upgrading to wheelchair friendly buidings - Preekstoel	5.36			*Other Assets*	*Other Buildings*	34°21'57.74" S 21°27'05.55" E				50			1	Renewal
Corporate Services		New roofs ablutions - Preekstoel	5.38			*Other Assets*	*Other Buildings*	34°21'57.74" S 21°27'05.55" E				200			1	Renewal
Corporate Services		Vibrecrete fence (55 meter) - Library - Bitou - G/M	13.24			*Community*	*Security and policing*	0				55			1	New
Corporate Services		1 X Projector & Screen - HR	14.25			*Other Assets*	*Computers - hardware/equipment*	0				8			HQ	New
Corporate Services		2 X Venus Printer - Camps	14.26			*Other Assets*	*Computers - hardware/equipment*	0				20			HQ	New
Corporate Services		2 X Laptops - Property Administration	14.52			*Other Assets*	*Computers - hardware/equipment*	0					20		6,7,8	New
Corporate Services		1 X Desk Computer - Library - Gouritsmond	14.53			*Other Assets*	*Computers - hardware/equipment*	34°21'06.87"S 21°52'47.78"E						11	1	New
Corporate Services		1 X Printer - Library - Gouritsmond	14.54			*Other Assets*	*Computers - hardware/equipment*	34°21'06.87"S 21°52'47.78"E						3	1	New
Corporate Services		1 X Desk Computer - Library - Albertinia	14.55			*Other Assets*	*Computers - hardware/equipment*	34°12'10.28"S 21°35'06.45"E						11	2	New
Corporate Services		1 X Printer - Library - Albertinia	14.56			*Other Assets*	*Computers - hardware/equipment*	34°12'10.28"S 21°35'06.45"E						3	2	New
Corporate Services		1 x Fridge - Town Hall - Albertinia	15.13			*Other Assets*	*Furniture and other office equipment*	0				9			2	New
Corporate Services		1 x Stove - Theronsville Hall	15.14			*Other Assets*	*Furniture and other office equipment*	0					9		2	New
Corporate Services		10 x Steel Tables - Theronsville Hall	15.15			*Other Assets*	*Furniture and other office equipment*	0					10		2	New
Corporate Services		1 X 3 step Ladder - Theronsville Hall	15.16			*Other Assets*	*Plant & equipment*	0				1			2	New
Corporate Services		Wireless Handheld System - Theronsville Hall	15.17			*Other Assets*	*Other*	0					4		2	New
Corporate Services		Wireless Handheld System - Duivenhoks Hall	15.18			*Other Assets*	*Other*	0				4			4,5	New
Corporate Services		Behringer Pmp 980 (amplifier) - Duivenhoks	15.19			*Other Assets*	*Other*	0				5			4,5	New
Corporate Services		Cupboard for Sound Equipment - Duivenhoks	15.20			*Other Assets*	*Furniture and other office equipment*	0				2			4,5	New
Corporate Services		1 X Podium - Duivenhoks Hall	15.21			*Other Assets*	*Furniture and other office equipment*	0				2			4,5	New
Corporate Services		2 X Podium - Town Hall - Heidelberg	15.22			*Other Assets*	*Furniture and other office equipment*	0				2			5	New
Corporate Services		1 x Stove - Town Hall - Heidelberg	15.23			*Other Assets*	*Furniture and other office equipment*	0					10		5	New
Corporate Services		80 x Plastic Chairs - De Duine Hall - W/S	15.24			*Other Assets*	*Furniture and other office equipment*	0					10		4	New
Corporate Services		10 x Steel tables - De Duine Hall - W/S	15.25			*Other Assets*	*Furniture and other office equipment*	0				9			4	New
Corporate Services		1 x Fridge - De Duine Hall - W/S	15.26			*Other Assets*	*Furniture and other office equipment*	0					5		4	New
Corporate Services		1 x Stove - De Duine Hall - W/S	15.27			*Other Assets*	*Furniture and other office equipment*	0				9			4	New
Corporate Services		1 x Microwave Oven - De Duine Hall - W/S	15.28			*Other Assets*	*Furniture and other office equipment*	0					2		4	New
Corporate Services		50 x Plastic Chairs - MHFT	15.29			*Other Assets*	*Furniture and other office equipment*	0					8		1	New
Corporate Services		Wireless Handheld System - Town Hall - Stilbaai	15.30			*Other Assets*	*Other*	0					3		1,3	New
Corporate Services		Behringer Pmp 980 (amplifier) - Town Hall - Stilbaai	15.31			*Other Assets*	*Other*	0					5		1,3	New
Corporate Services		Cupboard for Sound Equipment - Town Hall - Stilbaai	15.32			*Other Assets*	*Furniture and other office equipment*	0					2		1,3	New
Corporate Services		Speakers & Amplifier - Town Hall - Stilbaai	15.33			*Other Assets*	*Other*	0					8		1,3	New
Corporate Services		1 X Microphone Stand - Town Hall - Stilbaai	15.34			*Other Assets*	*Other*	0				2			1,3	New
Corporate Services		5 X Fridges - Halls - Hessequa	15.35			*Other Assets*	*Furniture and other office equipment*	0					15		HQ	New
Corporate Services		1 x Microwave Oven - Town Hall - Stilbaai	15.36			*Other Assets*	*Furniture and other office equipment*	0					1		1,3	New
Corporate Services		Mop Trolley - Town Hall - Stilbaai	15.37			*Other Assets*	*Other*	0					2		1,3	New
Corporate Services		Mop Trolley - MHFT	15.38			*Other Assets*	*Other*	0				2			1	New
Corporate Services		20 Litre Urn - Kwanokuthula Hall	15.39			*Other Assets*	*Furniture and other office equipment*	0					1		7	New
Corporate Services		1 x Microwave Oven - Kwanokuthula Hall	15.40			*Other Assets*	*Furniture and other office equipment*	0				2			7	New
Corporate Services		100 x Plastic Chairs - Civic Centre - Riversdal	15.41			*Other Assets*	*Furniture and other office equipment*	0					16		6,7,8	New
Corporate Services		10 x Steel Tables - Civic Centre - Riversdal	15.42			*Other Assets*	*Furniture and other office equipment*	0					10		6,7,8	New
Corporate Services		1 X Vacuum Cleaner - Town Hall - Riversdal	15.43			*Other Assets*	*Furniture and other office equipment*	0				2			6,7,8	New
Corporate Services		1 X Mop Trolley - Town Hall - Riversdal	15.44			*Other Assets*	*Other*	0				3			6,7,8	New

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Corporate Services		Wireless Handheld System - Civic Centre - Riversdal	15.45			Other Assets	Other	0					3		6,7,8	New
Corporate Services		Behringer Pmp 980 (amplifier) - Civic Centre - Riversdal	15.46			Other Assets	Other	0					5		6,7,8	New
Corporate Services		Cupboard for Sound Equipment - Civic Centre - Riversdal	15.47			Other Assets	Furniture and other office equipment	0					2		6,7,8	New
Corporate Services		Wireless Handheld System - Thusong Centre	15.48			Other Assets	Other	0					4		6,7,8	New
Corporate Services		Kitchen Cupboards - Thusong Centre	15.49			Other Assets	Furniture and other office equipment	0					20		6,7,8	New
Corporate Services		Mop Trolley - Thusong Centre	15.50			Other Assets	Other	0					2		6,7,8	New
Corporate Services		2 X Cordless Microphones - Thusong Centre	15.51			Other Assets	Other	0					2		6,7,8	New
Corporate Services		1 X Food Trolley - Thusong Centre	15.52			Other Assets	Other	0					1		6,7,8	New
Corporate Services		1 X Digital Camera - Thusong Centre	15.53			Other Assets	Other	0				15			6,7,8	New
Corporate Services		4 X Office Chairs - Thusong Centre	15.54			Other Assets	Furniture and other office equipment	0				8			6,7,8	New
Corporate Services		2 X Office Desks - Thusong Centre	15.55			Other Assets	Furniture and other office equipment	0				8			6,7,8	New
Corporate Services		20 Litre Urn - Community Hall - Slangrivier	15.56			Other Assets	Furniture and other office equipment	0					1		4	New
Corporate Services		1 X Mop Trolley - Community Hall - Slangrivier	15.57			Other Assets	Other	0				3			4	New
Corporate Services		3 Tier tea trolly - Community Hall - Slangrivier	15.58			Other Assets	Other	0					2		4	New
Corporate Services		1 x stove - Community Hall - Slangrivier	15.59			Other Assets	Furniture and other office equipment	0					10		4	New
Corporate Services		30 x Plastic Chairs - Community Hall - Gouritsmond	15.60			Other Assets	Furniture and other office equipment	0					8		1	New
Corporate Services		2 x Office Chairs - Takkieskloof	15.61			Other Assets	Furniture and other office equipment	0				3			7	New
Corporate Services		2 x Office Chairs - Weskamp	15.62			Other Assets	Furniture and other office equipment	0				3			4	New
Corporate Services		8 x Fridges - Jongensfontein	15.63			Other Assets	Furniture and other office equipment	0				15		20	3	New
Corporate Services		Stoves - Jongensfontein	15.64			Other Assets	Furniture and other office equipment	0				8	8	8	3	New
Corporate Services		Microwave - Jongensfontein	15.65			Other Assets	Furniture and other office equipment	0				3	3	3	3	New
Corporate Services		Matrasses & Bedding - Jongensfontein	15.66			Other Assets	Furniture and other office equipment	0					15		3	New
Corporate Services		Tables & Chairs - Jongensfontein	15.67			Other Assets	Furniture and other office equipment	0					12	12	3	New
Corporate Services		2 x Office Chairs - Ellensrust	15.68			Other Assets	Furniture and other office equipment	0				3			1	New
Corporate Services		Fridges - Ellensrust	15.69			Other Assets	Furniture and other office equipment	0				10	10	10	1	New
Corporate Services		Stoves - Ellensrust	15.70			Other Assets	Furniture and other office equipment	0				25	20	10	1	New
Corporate Services		Microwave - Ellensrust	15.71			Other Assets	Furniture and other office equipment	0				3	6	6	1	New
Corporate Services		Matrasses, Beds & matras covers - Ellensrust	15.72			Other Assets	Furniture and other office equipment	0				15	15	10	1	New
Corporate Services		Tables & Chairs - Ellensrust	15.73			Other Assets	Furniture and other office equipment	0				12	12	12	1	New
Corporate Services		Office Chairs - Preekstoel	15.74			Other Assets	Furniture and other office equipment	0				2			1	New
Corporate Services		10 x Fridges - Preekstoel	15.75			Other Assets	Furniture and other office equipment	0				15		10	1	New
Corporate Services		Stoves - Preekstoel	15.76			Other Assets	Furniture and other office equipment	0				25	20	15	1	New
Corporate Services		Tables & Chairs - Preekstoel	15.77			Other Assets	Furniture and other office equipment	0				10	10	10	1	New
Corporate Services		Matresses & Beds - Preekstoel	15.78			Other Assets	Furniture and other office equipment	0				20	35	10	1	New
Corporate Services		3 X Urns - Preekstoel	15.79			Other Assets	Furniture and other office equipment	0				4			1	New
Corporate Services		Washing Machine - Preekstoel	15.80			Other Assets	Furniture and other office equipment	0				5			1	New
Corporate Services		Vacuum cleaner - Library - Duivenhoks	15.81			Other Assets	Furniture and other office equipment	34°06'09.88"S 20°57'40.08"E				4			4,5	New
Corporate Services		1 X Book Detection System - Library - A/B	15.82			Other Assets	Other	34°12'10.28"S 21°35'06.45"E				170			2	New
Corporate Services		Book shelves - Bitouville - Gouritsmond	15.83			Other Assets	Furniture and other office equipment	34°20'49.15"S 21°52'08.79"E					7		1	New
Corporate Services		1 4 X Compartment Metal Locker - Lib - Gouritsmond	15.84			Other Assets	Furniture and other office equipment	34°21'06.87"S 21°52'47.78"E					2		1	New
Corporate Services		1 X Book Trolley - Library - Gouritsmond	15.85			Other Assets	Other	34°21'06.87"S 21°52'47.78"E					4		1	New
Corporate Services		1 4 X Drawer Filing Cabinet - Library -Albertinia	15.86			Other Assets	Furniture and other office equipment	34°12'10.28"S 21°35'06.45"E						2	2	New
Corporate Services		1 X Camera - Library - Albertinia	15.87			Other Assets	Other	34°12'10.28"S 21°35'06.45"E					13		2	New
Corporate Services		1 X Coffe table - Library - Slangrivier	15.88			Other Assets	Furniture and other office equipment	34°08'15.04"S 20°51'28.24"E					2		4	New
Corporate Services		15 X Bookshelves - Library - Riversdale	15.89			Other Assets	Furniture and other office equipment	34°05'31.25"S 21°15'32.52"E					18		6,7,8	New
Corporate Services		1 X Vacuum Cleaner - Library - Riversdale	15.90			Other Assets	Furniture and other office equipment	34°05'31.25"S 21°15'32.52"E					4		6,7,8	New
Corporate Services		3 X Filing Cabinet - Legal Service	15.120			Other Assets	Furniture and other office equipment	0				6			HQ	New
Corporate Services		Side Extension for desk - Admin (Media)	15.121			Other Assets	Furniture and other office equipment	0				5			HQ	New
Corporate Services		1 X Office Chair - Admin (Media)	15.122			Other Assets	Furniture and other office equipment	0					1		HQ	New
Corporate Services		8 x Communicatio banners - Admin (Media)	15.123			Other Assets	Other	0					6		HQ	New

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Corporate Services		1 x Video Camera - Admin (Media)	15.124			Other Assets	Other	0					7		HQ	New
Corporate Services		1 X Typist Chair - Admin (Com. Clerk)	15.125			Other Assets	Furniture and other office equipment	0				1			HQ	New
Corporate Services		3 X Chairs - Admin (Archives & Telephone)	15.126			Other Assets	Furniture and other office equipment	0				4			HQ	New
Corporate Services		2 X Highback chairs - Property Administration	15.127			Other Assets	Furniture and other office equipment	0					2		HQ	New
Corporate Services		1 X Highback chairs - HR	15.128			Other Assets	Furniture and other office equipment	0				1			HQ	New
Corporate Services		1 X Long-arm Stapler - HR	15.129			Other Assets	Furniture and other office equipment	0				0			HQ	New
Corporate Services		1 X Guillotine - HR	15.130			Other Assets	Furniture and other office equipment	0				1			HQ	New
Corporate Services		1 X Flip charts - HR	15.131			Other Assets	Furniture and other office equipment	0				1			HQ	New
Corporate Services		Curtains - Kwanokuthula Hall	17.3			Other Assets	Other	0				8			7	Renewal
Corporate Services		Blinds - Community Hall - Gouritsmond	17.5			Other Assets	Other	0					9		1	Renewal
Corporate Services		Cutlery - Jongensfontein	17.6			Other Assets	Other	0				15	–		3	New
Corporate Services		Crockery & Cutlery - Ellensrust	17.7			Other Assets	Other	0				10	5	5	1	New
Corporate Services		Crockery & Cutlery - Preekstoel	17.8			Other Assets	Other	0				15	10	10	1	New
Corporate Services		Crockery & Cutlery - Takkieskloof	17.9			Other Assets	Other	0						10	7	New
Corporate Services		Fencing of Mossgas Building (blade wire) - Albertinia	18.2			Other Assets	Other	34°12'16.07" S 21°34'03.32" E				25			2	Renewal
Corporate Services		Walk behind lawn mower - Preekstoel	20.5			Other Assets	Plant & equipment	0				35			1	New
Corporate Services		Occupational Safety Equipment - Hessequa	20.21			Other Assets	Other	0				10			HQ	New
Corporate Services		Weedeaters - Preekstoel	20.42			Other Assets	Plant & equipment	0					7		1	New
Corporate Services		Weedeaters - Ellensrust	20.43			Other Assets	Plant & equipment	0					8		1	New
Corporate Services		Working Tools for Camp - Jongensfontein	20.44			Other Assets	Plant & equipment	0				10			3	New
Corporate Services		Working Tools for Camp - Preekstoel	20.45			Other Assets	Plant & equipment	0				10		10	1	New
Corporate Services		1 X Chain Saw - Camps - Hessequa	20.46			Other Assets	Plant & equipment	0				8			HQ	New
Financial Services		1 X Computer Screen 23" - Assets/Budget - Finance	14.6			Other Assets	Computers - hardware/equipment	0					2		HQ	New
Financial Services		1 X Scanner - Assets - Finance	14.7			Other Assets	Computers - hardware/equipment	0					27		HQ	New
Financial Services		1 X Laptop - Assets - Finance	14.8			Other Assets	Computers - hardware/equipment	0				15			HQ	New
Financial Services		6 X Laptop - Income - Finance	14.9			Other Assets	Computers - hardware/equipment	0				90			HQ	New
Financial Services		6 X Desktop Computer - Income - Finance	14.10			Other Assets	Computers - hardware/equipment	0				48			HQ	New
Financial Services		6 X LCD Desktop screens - Income - Finance	14.11			Other Assets	Computers - hardware/equipment	0				14			HQ	New
Financial Services		1 X Printer - Income - Finance	14.12			Other Assets	Computers - hardware/equipment	0				4			HQ	New
Financial Services		2 X Desktop computers - online vending - Income - Finance	14.13			Other Assets	Computers - hardware/equipment	0				18	9	10	HQ	New
Financial Services		3 X Prepaid Token printers - Income - Finance	14.14			Other Assets	Computers - hardware/equipment	0				16		18	HQ	New
Financial Services		1 X Printer - Income - Finance - Albertinia	14.15			Other Assets	Computers - hardware/equipment	0				3			2	New
Financial Services		1 X Printer - Income - Finance - Gouritsmond	14.16			Other Assets	Computers - hardware/equipment	0				3			1	New
Financial Services		1 X Routemaster Handheld - Finance - Albertinia	14.17			Other Assets	Computers - hardware/equipment	0				24			2	New
Financial Services		1 X Token Printer - Income - Finance - Albertinia	14.18			Other Assets	Computers - hardware/equipment	0				3			2	New
Financial Services		1 X Monitor - Income - Finance - Albertinia	14.19			Other Assets	Computers - hardware/equipment	0				2			2	New
Financial Services		1 X Printer - Income - Finance - Stilbaai	14.20			Other Assets	Computers - hardware/equipment	0				3			1,3	New
Financial Services		1 X Printer - Income - Finance - MHFT	14.21			Other Assets	Computers - hardware/equipment	0				3			1	New
Financial Services		1 X Routemaster Handheld - Finance - Stilbaai	14.22			Other Assets	Computers - hardware/equipment	0				24			1,3	New
Financial Services		1 X Token Printer - Income - Stilbaai	14.23			Other Assets	Computers - hardware/equipment	0				3			1,3	New
Financial Services		1 X Scanner - Expenditure - Finance	14.24			Other Assets	Computers - hardware/equipment	0					2		HQ	New
Financial Services		Office Chairs - Budget - Finance - R/D	15.101			Other Assets	Furniture and other office equipment	0				2			HQ	New
Financial Services		1 X Office Calculator - Budgets - Finance - R/D	15.102			Other Assets	Furniture and other office equipment	0				1	1	2	HQ	New
Financial Services		1 X Desk - Income - Finance - R/D	15.103			Other Assets	Furniture and other office equipment	0				4			HQ	New
Financial Services		Selves - Income - Finance - R/D	15.104			Other Assets	Furniture and other office equipment	0				3			HQ	New
Financial Services		2 X Highback Chair - Income - Finance - Heidelberg	15.105			Other Assets	Furniture and other office equipment	0				4			4,5	New
Financial Services		2 x Prikstok - Income - Finance - Heidelberg	15.106			Other Assets	Furniture and other office equipment	0				2			4,5	New
Financial Services		2 X Visitors Chairs - Income - Albertinia	15.107			Other Assets	Furniture and other office equipment	0				2			2	New
Financial Services		3 X Office Chair - Income - Albertinia	15.108			Other Assets	Furniture and other office equipment	0				2			2	New
Financial Services		1 X Money Counter - Income - Albertinia	15.109			Other Assets	Furniture and other office equipment	0				3			2	New

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Financial Services		3 X Office Calculator - Income - Stilbaai	15.110			Other Assets	Furniture and other office equipment	0				4			1,3	New
Financial Services		4 X Typist Chair - Income - Stilbaai / MHFT	15.111			Other Assets	Furniture and other office equipment	0				5			1,3	New
Financial Services		4 X Visitors Chairs - Income - Stilbaai	15.112			Other Assets	Furniture and other office equipment	0				3			1,3	New
Financial Services		1 X Florescent light money - Income - Stilbaai	15.113			Other Assets	Furniture and other office equipment	0				3			1,3	New
Financial Services		1 X 4 Step Ladder - SCM - Finance - R/D	15.114			Other Assets	Furniture and other office equipment	0				1			HQ	New
Financial Services		1 X Shredder - SCM - Finance - R/D	15.115			Other Assets	Furniture and other office equipment	0				1			HQ	New
Financial Services		1 X Office Chair - SCM - Finance - R/D	15.116			Other Assets	Furniture and other office equipment	0				2			HQ	New
Financial Services		1 X Heavy Duty Stapler - SCM - R/D	15.117			Other Assets	Furniture and other office equipment	0				0			HQ	New
Financial Services		1 X Voice Recoder - CFO - Finance - R/D	15.118			Other Assets	Furniture and other office equipment	0				1			HQ	New
Financial Services		1 X Wall Strongroom - CFO - Finance - R/D	15.119			Other Assets	Furniture and other office equipment	0				1			HQ	New
Financial Services		Replace Blinds - Income - Finance - Riversdal	17.10			Other Assets	Other	34°05'30.89" S 21°15'32.47" E				6			HQ	Renewal
Financial Services		4 x Carpets - SCM - Finance	17.11			Other Assets	Furniture and other office equipment	0					4		HQ	New
Community Services		1 X Security Door (Cashier) - Traffic	13.10			Other Assets	Other	0				10			HQ	New
Community Services		4 x Aircon - Traffic	13.11			Other Assets	Civic Land and Buildings	0				17	17		HQ	New
Community Services		Tilling of Traffic Building - Traffic	13.12			Other Assets	Civic Land and Buildings	0				60			HQ	Renewal
Community Services		Upgrading of Leaners Licence Room - Traffic	13.13			Other Assets	Civic Land and Buildings	0				35			HQ	Renewal
Community Services		Upgrade Toilet Facilities - Fire Brigade	13.14			Other Assets	Civic Land and Buildings	0				15			HQ	Renewal
Community Services		Controle Centre - Fire Brigade	13.15			Other Assets	Civic Land and Buildings	0				50	50	50	HQ	New
Community Services		2 x Aircon - Community Service Offices - Thusong Centre	13.17			Other Assets	Civic Land and Buildings	0				20			6,7,8	Renewal
Community Services		Replacing of tiles - Thusong Centre	13.18			Other Assets	Civic Land and Buildings	0					5		6,7,8	Renewal
Community Services		8 X Wall Fans - Thusong Centre	13.19			Other Assets	Furniture and other office equipment	0				25			6,7,8	Renewal
Community Services		Roof for Waiting area - Thusong Centre	13.20			Other Assets	Civic Land and Buildings	0				60			6,7,8	Renewal
Community Services		Fencing - Thusong Centre	13.21			Community	Security and policing	0				50			6,7,8	Renewal
Community Services		Safety Gates - Thusong Centre	13.22			Community	Security and policing	0				10			6,7,8	New
Community Services		Building of wheel chair ramp - Africana Centre - R/D	13.23			Other Assets	Civic Land and Buildings	0				30			HQ	Renewal
Community Services		2 X Laptops - Thusong Centre	14.29			Other Assets	Computers - hardware/equipment	0				20			6,7,8	New
Community Services		2 X Desktops - Thusong Centre	14.30			Other Assets	Computers - hardware/equipment	0				16			6,7,8	New
Community Services		1 X Colour Laser Printer - MPCC	14.31			Other Assets	Computers - hardware/equipment	0					6		6,7,8	New
Community Services		1 X External Hard Drive 1TB - Community Service - R/D	14.57			Other Assets	Computers - hardware/equipment	0					1		6,7,8	New
Community Services		1 X Printer/Copier/Scanner - Housing	14.58			Other Assets	Computers - hardware/equipment	0				8			6,7,8	New
Community Services		1 X Mounted Projector - Traffic	14.59			Other Assets	Computers - hardware/equipment	0				7			HQ	New
Community Services		1 X Mounted Projector monitor screen - Traffic	14.60			Other Assets	Computers - hardware/equipment	0				4			HQ	New
Community Services		2 X Laptops - Traffic	14.61			Other Assets	Computers - hardware/equipment	0				20			HQ	New
Community Services		1 X Camera - Community Services - Housing	15.132			Other Assets	Furniture and other office equipment	0				8			HQ	New
Community Services		4 X Steel Cabinets - Comm Service - Housing	15.133			Other Assets	Furniture and other office equipment	0				9			HQ	New
Community Services		6 X Visitors Chairs - Vehicle Registration (eye) - Traffic	15.134			Other Assets	Furniture and other office equipment	0				7			HQ	New
Community Services		7 X Visitors Chairs - Traffic	15.135			Other Assets	Furniture and other office equipment	0				8			HQ	New
Community Services		2 X Office Chairs - Traffic	15.136			Other Assets	Furniture and other office equipment	0				3			HQ	New
Community Services		2 X Office Desk - Traffic	15.137			Other Assets	Furniture and other office equipment	0				5			HQ	New
Community Services		2 X Calendar Boards - Traffic	15.138			Other Assets	Furniture and other office equipment	0				4			HQ	New
Community Services		1 X TV & DVD player - Traffic	15.139			Other Assets	Furniture and other office equipment	0				10			HQ	New
Community Services		2 X Kettle - Traffic	15.140			Other Assets	Furniture and other office equipment	0				1			HQ	New
Community Services		1 X Binding Machine - Traffic	15.141			Other Assets	Furniture and other office equipment	0					3		HQ	New
Community Services		1 X Laminator - Traffic	15.142			Other Assets	Furniture and other office equipment	0					2		HQ	New
Community Services		10 Seater bus - Community Services - R/D	16.29			Other Assets	General vehicles	0						350	HQ	New
Community Services		2 X Patrol vehicles Sedan - Traffic	16.30			Other Assets	General vehicles	0					400		HQ	New
Community Services		2 X LDV - Traffic	16.31			Other Assets	General vehicles	0						600	HQ	New

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Community Services		1 X K78 Roadblock Trailer - Traffic	16.32			Other Assets	Plant & equipment	0				110		110	HQ	New
Community Services		Blinds - Thusong Sentrum	17.4			Other Assets	Other	0					20		6,7,8	Renewal
Community Services		Upgrading fencing & roof of Fire Brigade,	18.10			Other Assets	Other	0				140			6,7,8	Renewal
Community Services		1 X Measuring Wheel - Fire Brigade	20.19			Other Assets	Plant & equipment	0				3			HQ	New
Community Services		4 X GPS - Fire Brigade	20.20			Other Assets	Plant & equipment	0					10		HQ	New
Community Services		New Info signs - Traffic	20.69			Other Assets	Other	0				55	55	60	HQ	New
Community Services		New Road Signs - Traffic	20.70			Other Assets	Other	0				55	55	60	HQ	New
Community Services		2 X Shot Guns (Fire Arms) - Traffic	20.71			Other Assets	Other	0				10			HQ	New
Community Services		5 X Bullet Proof Vest - Traffic	20.72			Other Assets	Other	0				40			HQ	New
Community Services		5 X Handcuffs - Traffic	20.73			Other Assets	Other	0				1			HQ	New
Community Services		1 X Engraver - Traffic	20.74			Other Assets	Plant & equipment	0				2			HQ	New
Community Services		2 X Expanding Barriers - Traffic	20.75			Other Assets	Plant & equipment	0				3			HQ	New
Community Services		1 X Road Flare - Traffic	20.76			Other Assets	Plant & equipment	0				3			HQ	New
Community Services		1 X Storage Container - Traffic	20.77			Other Assets	Plant & equipment	0				50			HQ	New
Community Services		5 X Shocking Sticks (Stun Guns) - Traffic	20.78			Other Assets	Other	0					5		HQ	New
Community Services		1 X Angle Grinder - Traffic	20.79			Other Assets	Plant & equipment	0				1			HQ	New
Community Services		1 X Jigsaw - Traffic	20.80			Other Assets	Plant & equipment	0				1			HQ	New
Community Services		1 X Skill saw - Traffic	20.81			Other Assets	Plant & equipment	0				1			HQ	New
Community Services		1 X Cordless drill - Traffic	20.82			Other Assets	Plant & equipment	0				8			HQ	New
Community Services		1 X Spuitverf Masjien - Traffic	20.83			Other Assets	Plant & equipment	0						150	HQ	New
Community Services		1 X Cut of saw - Traffic	20.84			Other Assets	Plant & equipment	0				8			HQ	New
Community Services		1 X Power saw - Traffic	20.85			Other Assets	Plant & equipment	0				7			HQ	New
Community Services		1 X Ladder - Traffic	20.86			Other Assets	Plant & equipment	0				2			HQ	New
Community Services		1 X Tommy Bar - Traffic	20.87			Other Assets	Plant & equipment	0				0			HQ	New
Community Services		1 X Claw hammer - Traffic	20.88			Other Assets	Plant & equipment	0				0			HQ	New
Community Services		1 X Side Cutter - Traffic	20.89			Other Assets	Plant & equipment	0				0			HQ	New
Community Services		Fire Hydrants - Fire Brigade	20.90			Other Assets	Other	0				80	80	40	HQ	New
Community Services		Fire Extinguish Equipment - Fire Brigade	20.91			Other Assets	Other	0				10	10	12	HQ	New
Community Services		Fire Hoses - Fire Brigade	20.92			Other Assets	Other	0				12	12	15	HQ	New
Community Services		4 X Breathing Apparatus - Fire Brigade	20.93			Other Assets	Other	0				70			HQ	New
Community Services		2 X Hose Nozzles - Fire Brigade	20.94			Other Assets	Other	0				20			HQ	New
Community Services		1 X Bakkie Sakkies - Fire Brigade	20.95			Other Assets	Other	0				25			HQ	New
Community Services		Radio Network - Fire Brigade	20.96			Other Assets	Plant & equipment	0				50	50	50	HQ	New
Community Services		4 X Stand Pipes - Fire Brigade	20.97			Other Assets	Other	0				10			HQ	New
Community Services		5 X Extinguisher Foam (Vehicles) - Fire Brigade	20.98			Other Assets	Other	0				3			HQ	New
Community Services		5 X Extinguisher CO2 (Vehicles) - Fire Brigade	20.99			Other Assets	Other	0				3			HQ	New
Community Services		5 X Hose Ramps - Fire Brigade	20.100			Other Assets	Other	0				20			HQ	New
Community Services		5 X Firemans Axe - Fire Brigade	20.101			Other Assets	Other	0				9			HQ	New
Community Services		5 X Tree Axe - Fire Brigade	20.102			Other Assets	Plant & equipment	0				4			HQ	New
Community Services		5 X Bolt Cutter - Fire Brigade	20.103			Other Assets	Plant & equipment	0				6			HQ	New
Community Services		5 X Celling Hook - Fire Brigade	20.104			Other Assets	Plant & equipment	0				9			HQ	New
Community Services		5 X Hooligan Tool - Fire Brigade	20.105			Other Assets	Plant & equipment	0				18			HQ	New
Community Services		1 X Protégé 4 Gas Detector - Fire Brigade	20.106			Other Assets	Other	0				35			HQ	New
Community Services		5 X Distress Signal Unit- Fire Brigade	20.107			Other Assets	Other	0				20			HQ	New
Community Services		1 X Positive Pressor Velve (Smoke Blower)- Fire Brigade	20.108			Other Assets	Other	0				40			HQ	New
Community Services		1 X Rescue Chain Saw - Fire Brigade	20.109			Other Assets	Plant & equipment	0				30			HQ	New
Community Services		5 X 10lb Hammer - Fire Brigade	20.110			Other Assets	Plant & equipment	0				1			HQ	New
Community Services		5 X 4lb Hammer - Fire Brigade	20.111			Other Assets	Plant & equipment	0				1			HQ	New
Community Services		5 X Tommy Bar - Fire Brigade	20.112			Other Assets	Plant & equipment	0				5			HQ	New
Community Services		5 X Cable Cutter - Fire Brigade	20.113			Other Assets	Plant & equipment	0				20			HQ	New
Community Services		5 X Rescue Knife & Holder - Fire Brigade	20.114			Other Assets	Other	0				2			HQ	New
Community Services		Medium Pumpers (Fire Brigade)	21			Other Assets	Specialised vehicles - Fire	0					1 000	1 200	HQ	New
Technical Services		Extention of Cemeteries - Albertinia	1			Community	Cemeteries	34.115271 - 20.250094				550			2	Renewal
Technical Services		Extention of Cemeteries - Heidelberg	1			Community	Cemeteries	34.04.40,80 S 20.56.26,74 E				400	200		4,5	Renewal
Technical Services		Fencing of cemetery - Riversdale	1			Community	Security and policing	34.93702 - 21.250910				50			6,7,8	Renewal
Technical Services		Extention of cemetary - Still Bay	1			Community	Cemeteries	34°22'38.14"S 21°24'29.52"E					100		1,3	Renewal
Technical Services		Wall of remembrance: Heidelberg	2			Community	Cemeteries	34.04.40,80 S 20.56.26,74 E						50	4,5	New
Technical Services		Mark of cemeteries : Graves - Hessequa	2			Community	Cemeteries	34.93702 - 21.250910				50	50	50	HQ	Renewal

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Technical Services		Stairs - Aloeridge & Môrestond	3			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.100134, 21.258790				100	100	100	8	Renewal
Technical Services		Fencing of play parks - Hessequa	4			*Community*	*Security and policing*	34.347572 - 21.870697				50	50	70	HQ	Renewal
Technical Services		Development "Tuin op die Brak" - Inventory - S/B	4			*Community*	*Parks & gardens*	34°22'3.19"S 21°25'4.20"E				10	10	15	1	Renewal
Technical Services		Park Benches - Hessequa	4			*Other Assets*	*Furniture and other office equipment*	0						30	HQ	Renewal
Technical Services		Fencing of play parks - Garcia	4			*Community*	*Security and policing*	34.015618 - 21.226253				35			7	New
Technical Services		New Park - Kwanokuthula	5			*Community*	*Parks & gardens*	34.100286 - 21.244763				12			7	New
Technical Services		Irrigation system - Town entrance - Albertinia	5			*Other Assets*	*Other*	0					30		2	Renewal
Technical Services		Development of Uitwijk Dam - Riversdal	5			*Infrastructure - Water*	*Dams & Reservoirs*	34.082991 - 21.244291				30	30		7	Renewal
Technical Services		Upgrading of Amfitheater - Lapskuit - S/B	5			*Other Assets*	*Other Buildings*	34.376139 - 21.419048				30			1,3	Renewal
Technical Services		Upgrading of Blueflag facilities - Hessequa	5			*Other Assets*	*Other*	0					60		HQ	Renewal
Technical Services		Upgrading of Braai facilities - Gouritsmond	5			*Community*	*Parks & gardens*	0						60	1	Renewal
Technical Services		Spot lights - Garcia Sportfields	6.1			*Community*	*Sportsfields & stadia*	34°00'52.53" S 21°13'36.04" E				100			7	Renewal
Technical Services		Upgrading of Sportsfields - Kwanokathula	6.2			*Community*	*Sportsfields & stadia*	34°05'54.65" S 21°14'30.80" E				50		30	7	Renewal
Technical Services		Upgrading of Sportsfields - Slangrivier	6.3			*Community*	*Sportsfields & stadia*	34°08'17.52" S 20°51' 19.08" E				30		20	4	Renewal
Technical Services		Upgrading of Sportsfields - Melkhoutfontein	6.4			*Community*	*Sportsfields & stadia*	34°19'29.83 S 21°25'25.17 E				30		20	1	Renewal
Technical Services		Upgrading of Sportsfields - Bitouville - G/M	6.5			*Community*	*Sportsfields & stadia*	34°20'53.22" S 21°52'14.84" E				30		20	1	Renewal
Technical Services		Development of Sportgronds - Bitouville - G/M	6.6			*Community*	*Sportsfields & stadia*	0					500	1 500	1	Renewal
Technical Services		Development of Sportgronds - Slangrivier	6.7			*Community*	*Sportsfields & stadia*	34.08.16,92 S 20.51.21,25 E					500	1 500	4	Renewal
Technical Services		New Cricket Grounds - Heidelberg	6.8			*Community*	*Sportsfields & stadia*	0						500	5	New
Technical Services		Tennis Court Surface - Heidelberg	6.9			*Community*	*Sportsfields & stadia*	0						35	5	Renewal
Technical Services		Netball Court Surface - Heidelberg	6.10			*Community*	*Sportsfields & stadia*	34°05'37.79" S 20°57'49.50" E				35			5	Renewal
Technical Services		Upgrading of Tennis Courts - Jongensfontein	6.11			*Community*	*Sportsfields & stadia*	34°25'28.73" S 21°20'08.80" E				35			3	Renewal
Technical Services		Practice tee Golf - Gouritsmond	6.12			*Community*	*Sportsfields & stadia*	34°19'31.03"S 21°25'25.98"E					20		1	New
Technical Services		Fencing of Sportsfields - Gouritsmond	6.13			*Community*	*Security and policing*	34°19'31.03"S 21°25'25.98"E					60	30	1	Renewal
Technical Services		New Hall at Sport facilities - Bitouville - G/M	6.14			*Community*	*Community halls*	34°19'31.03"S 21°25'25.98"E						150	1	New
Technical Services		Toilet Facilities Tennis/Jukskei - Gouritsmond	6.15			*Community*	*Sportsfields & stadia*	34°19'31.03"S 21°25'25.98"E					60	40	1	Renewal
Technical Services		Upgrading swimming pool floor - Heidelberg	7			*Community*	*Swimming pools*	34.088271 - 20.956860					150		5	Renewal
Technical Services		New Chlorine pump/filterpump at De Mist - Riversdal	7			*Community*	*Swimming pools*	34.101341 - 21.267208						250	6	Renewal
Technical Services		Upgrading swimming pool floor : Small pool Takkieskloof	7			*Community*	*Swimming pools*	34.087583 - 21.246546				38			7	Renewal
Technical Services		Booster pumps - Hessequa	7			*Community*	*Swimming pools*	0					25	30	HQ	Renewal
Technical Services		Upgrading of swimming pool floor - Takkieskloof	8			*Community*	*Swimming pools*	34.087583 - 21.246546					35		7	Renewal
Technical Services		Concrete benches and tables - Takkieskloof	8			*Community*	*Swimming pools*	-34.087677, 21.246993				8		10	7	Renewal
Technical Services		Upgrading 11 KV Main sub-station - Albertinia	8.1			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 11' 50.30" S 21° 35' 21.53" E				300	400		2	Renewal
Technical Services		Upgrading 11 KV Main sub-station - Heidelberg	8.2			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 05' 31.82" S 21° 56' 56.11" E				550	600		5	Renewal
Technical Services		Upgrading 11 KV Main sub-station - Witsand	8.3			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 23' 23.34" S 20° 50' 12.72" E				260	300		4	Renewal
Technical Services		Upgrading 11 KV Main sub-station - Riversdal	8.4			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 05' 44.66" S 21° 15' 08.59"				550	600		6,7,8	Renewal
Technical Services		Installation of 66/11 KV Main sub-station - Stilbaai	8.5			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 22' 00.32" S 21° 23' 48.41" E					300		1	Renewal
Technical Services		Upgrading of sub-stations - Station Road / Theronsville	8.6			*Infrastructure - Electricity*	*Transmission & Reticulation*	34°12' 18.45" S 21° 34' 21.12" E				330	350		2	Renewal
Technical Services		Upgrading of sub-stations - Heidelberg	8.7			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 05' 30.33" S 20° 57' 26.65" E				330	350		4,5	Renewal
Technical Services		Upgrading & Service of erven - Preekstoel	8.8			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 21' 54.76" S 21° 27' 00.35" E						500	1	Renewal
Technical Services		Electrical Upgrade 50 to 100KVA - WWTW - Albertinia	8.9			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 11' 45.34" S 21° 35' 16.91" E					150		2	Renewal
Technical Services		MS Pentzstraat 315KVA new Substation - H/B	8.10			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 05' 16.71" S 20° 57' 10.30" E						500	4,5	Renewal
Technical Services		MS Van Riebeeckstraat 315 KVA new substation - H/B	8.11			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 05' 17.24" S 20° 57' 16.80" E						500	4,5	Renewal
Technical Services		New SF6 gase Auto Recloser at Diepkloof substation - H/B	8.12			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 06' 23.25" S 20° 57' 31.16" E						275	4,5	Renewal
Technical Services		Upgrading of sub-stations - Witsand	8.13			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 23' 38.14" S 20° 50' 32.02" E				330	350		4	Renewal
Technical Services		Upgrading of sub-stations - Riversdal	8.14			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 05' 30.35" S 21° 15' 23.34" E				280	300		6,7,8	Renewal
Technical Services		Upgrading of sub-stations - Gouritsmond	8.15			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 21' 01.46" S 21° 52' 39.32" E				300	300		1	Renewal
Technical Services		Low tension conducters - Albertinia	8.16			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 12' 19.68" S 21° 34' 59.12" E				250	350		2	Renewal
Technical Services		Replace old polecasing at Joe Slovo Park - H/B	8.17			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 06' 18.59" S 20° 58' 01.11" E						300	4	Renewal
Technical Services		Move 11KV over head line at Robbie Du Preez Farm. - H/B	8.18			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 04' 50.97" S 20° 57' 55.64" E						250	4,5	Renewal
Technical Services		Move H/V & L/V line underground - Van Riebeeckstreet- H/B	8.19			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 05' 25.94" S 20° 57' 33.08" E						300	4,5	Renewal
Technical Services		Replace 24 kiosks in Wes Camp - W/S	8.20			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 23' 41.44" S 20° 50' 56.29" E						150	4	Renewal
Technical Services		Upgrade MV line from Middelkamp to Hoofweg - W/S	8.21			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 23' 36.00" S 21° 51' 21.63" E						1 500	4	Renewal
Technical Services		Upgrading of network - Heidelberg	8.22			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 05' 42.26" S 20° 57' 34.95" E				500	550		4,5	Renewal
Technical Services		Upgrading of network - Witsand	8.23			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 23' 38.14" S 20° 50' 32.02" E				200	200		4	Renewal
Technical Services		Upgrading of network - Riversdal	8.24			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 05' 30.35" S 21° 15' 23.34" E				500	550		6,7,8	Renewal
Technical Services		Upgrading of network - Stilbaai - West/East	8.25			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 22' 09.51" S 21° 24' 45.39" E				750	800		1,3	Renewal
Technical Services		Upgrading of network - Gouritsmond	8.26			*Infrastructure - Electricity*	*Transmission & Reticulation*	34° 21' 01.46" S 21° 52' 39.32" E				175	200		1	Renewal
Technical Services		Fencing of dumping site - Albertinia	9.1			*Other Assets*	*Other*	34.196703, 21.586569				165			2	Renewal
Technical Services		Reloading station and additional cells - building rubble - W/S	9.2			*Infrastructure - Other*	*Waste Management*	34.22.43,78 S 20.49.23,11 E				100		150	4	Renewal

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Parent municipality:																
List all capital projects grouped by Municipal Vote																
Technical Services		Fencing of dumping site -Weigh bridge at entrance - R/D	9.3			*Other Assets*	*Other*	-34.108150, 21.272011				200			6,7,8	Renewal
Technical Services		Fencing of dumping site - G/M	9.4			*Other Assets*	*Other*	34.339577, 21.869882					155		1	Renewal
Technical Services		Drainage of dumping sites : (Fase 1) - G/M	9.5			*Infrastructure - Other*	*Waste Management*	34.339577, 21.869882					550	450	1	Renewal
Technical Services		Extension of dumping site - G/M	9.6			*Infrastructure - Other*	*Waste Management*	34.339577, 21.869882					300	200	1	Renewal
Technical Services		Waste disposal Facility - Witsand	9.7			*Infrastructure - Other*	*Waste Management*	34.22.43,78 S 20.49.23,11 E					500	500	4	Renewal
Technical Services		Upgrading Stormwater & Leachate System- Waste Site- R/D	9.8			*Infrastructure - Other*	*Waste Management*	-34.108150, 21.272011					800		6,7,8	Renewal
Technical Services		Upgrading Stormwater & Leachate System- Waste Site- A/B	9.9			*Infrastructure - Other*	*Waste Management*	34.196703, 21.586569					800		2	Renewal
Technical Services		Upgrading Stormwater & Leachate System- Waste Site- H/B	9.10			*Infrastructure - Other*	*Waste Management*	34.22.43,78 S 20.49.23,11 E					800		4,5	Renewal
Technical Services		Rebuilding of Existing Streets - Albertinia (24 786m)	10.1			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.205742, 21.584586					2 000	1 100	2	Renewal
Technical Services		On street parking - Huppelland - Albertinia	10.2			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.202797, 21.581817				75			2	Renewal
Technical Services		Paving of gravel roads - Hessequa	10.3			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.102506, 21.257372					2 000	2 000	HQ	Renewal
Technical Services		Paving of gravel roads - Hessequa	10.4			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.102506, 21.257372				605			HQ	Renewal
Technical Services		Rebuilding of Existing Streets - Heidelberg (31679m)	10.5			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.06.24,07 S 20.57.54,47 E				500	1 000	1 100	4,5	Renewal
Technical Services		Gravel to Pavement Dunnstreet (150m) - Witsand	10.6			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.23.37,81 S 20.50.37,21 E				1 000			4	Renewal
Technical Services		Rebuilding of Existing Streets - Riversdale (55 904m)	10.7			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.095601, 21.263645				500	1 200	1 300	6,7,8	Renewal
Technical Services		Rebuilding of Existing Streets - Gouritsmond (11 517m)	10.8			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.351368, 21.879077				540	550	560	1	Renewal
Technical Services		Rebuilding of Existing Streets - Jongensfontein (10 704m)	10.9			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°25'48.16"S 21°20'07.21"E				500	550	560	3	Renewal
Technical Services		Upgrading of Strandstraat - Jongensfontein	10.10			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°25'48.16"S 21°20'07.21"E				100			3	Renewal
Technical Services		MR332 - Stabilizing Fill Slopes - Stilbaai. (20% Contr)	10.11			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°22'37.94"S 21°24'29.65"E					120		1,3	Renewal
Technical Services		MR332 - Stabilizing Fill Slopes - Stilbaai. (80%)	10.12			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°22'37.94"S 21°24'29.65"E					–		1,3	Renewal
Technical Services		Bicycle, walk & running way next to Witsand Hoofweg- S/B	10.13			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°22'37.94"S 21°24'29.65"E					750	750	1,3	Renewal
Technical Services		Development of Foot path alongside river - Witsand	10.14			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	0					200		4	New
Technical Services		Upgrading Duma Jetty/parking area - Witsand	10.15			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°23'49.00"S 20°50'17.44"E					500	500	4	Renewal
Technical Services		Public toilet at Kraaltjie/ Skuitbaai/ NSRI - Witsand	10.16			*Other Assets*	*Other Buildings*	34°23'50.16"S 20°49'25.08"E					100		4	Renewal
Technical Services		Cleaning facilities for fish at Kraaltjie/NSRI & Houtjetty - W/S	10.17			*Other Assets*	*Other Buildings*	20°49'25.75"E & 34°23'49.18"S 20°50'14.98"E					50		4	Renewal
Technical Services		Reseal of public Parking areas - Stilbaai	10.18			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°22'15.22"S 21°24'18.08"E					1 500		1,3	Renewal
Technical Services		Rebuilding of Existing Streets - Witsand (13 848m)	10.19			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.23.41,67 S 20.50.30,09 E				500	550	560	4	Renewal
Technical Services		Rebuilding of Existing Streets - Stilbaai (66 007m)	10.20			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°22'15.22"S 21°24'18.08"E				736	2 280	1 220	1,3	Renewal
Technical Services		Westly road bypas (Development) - Stilbaai	10.21			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°21'39.00"S 21°24'46.56"E				300	20 000	20 000	1,3	New
Technical Services		Rebuilding of Existing Streets - Melkhoutfontein	10.22			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°19'30.32"S 21°25'08.12"E				200	200	230	1	Renewal
Technical Services		Gravel Road at Mossgas Building - A/B	10.23			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.204376, 21.567666				40			2	Renewal
Technical Services		Street Name Signage for Towns - LED - Hessequa	10.24			*Other Assets*	*Other*	0				20	20		HQ	Renewal
Technical Services		Trevor Waterboer Road in Theronsville - A/B	10.25			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.209549, 21.575712					1 800	1 800	2	Renewal
Technical Services		Construction of Speed Bumps - Hessequa	10.26			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	0				100	100	100	HQ	Renewal
Technical Services		Upgrading of Streets - Slangrivier	10.27			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.08.54,80 S 20.51.37,34 E				3 401	2 819		4	Renewal
Technical Services		Reseal Kerkstreet - Slangrivier	10.28			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.08.54,80 S 20.51.37,34 E						400	4	Renewal
Technical Services		Repair of Streets damaged - Martin Hartnick Road - A/B	10.29			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.209284, 21.572263				4 042			2	Renewal
Technical Services		Repair of Streets damaged - Takkieskloof - R/D	10.30			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.087802, 21.247515				3 600			6,7,8	Renewal
Technical Services		Repair of Streets damaged - Osler Street - R/D	10.31			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.089606, 21.253926				2 900			6,7,8	Renewal
Technical Services		Repair of Streets damaged - Church Street - A/B	10.32			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.204058, 21.584800				3 100			2	Renewal
Technical Services		Repair Streets damaged- Stanford/Horn/Marsh/Garden- A/B	10.33			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.201778, 21.586678				3 900			2	Renewal
Technical Services		Repair of Streets damaged by floods - Brak Street - A/B	10.34			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.202088, 21.583620				4 200			2	Renewal
Technical Services		Repair of Streets damaged - Main/Long/Brak Street - A/B	10.35			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.203969, 21.585766				4 173			2	Renewal
Technical Services		Repair Streets damaged- Badenhorst/Vries/Koch/Resev- A/B	10.36			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.203969, 21.585766				5 000			2	Renewal
Technical Services		Repair of Streets damaged by floods - Orr Str & Grasskopf Intersection	10.37			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.095294, 21.260841				870			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Long Str from Main to Roux	10.38			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.090677, 21.262496				658			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Felicia & Lonaria Street	10.39			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.087155, 21.240809				180			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Homeria Street	10.40			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.087155, 21.240809				136			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Geranium Street	10.41			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.085866, 21.243116				27			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Versfeld Street	10.42			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.090466, 21.251836				149			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Heide Street	10.43			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.081953, 21.247974				96			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Osler Street	10.44			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	-34.087440, 21.252713				1 138			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Kloof Street	10.45			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°22'03.21"S 21°24'11.27"E				44			1,3	Renewal
Technical Services		Repair of Streets damaged by floods - Melkboom Street	10.46			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°22'17.21"S 21°24'03.51"E				263			1,3	Renewal
Technical Services		Repair of Streets damaged by floods - Rowweklip Street	10.47			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°25'52.50"S 21°19'43.72"E				307			3	Renewal
Technical Services		Repair of Streets damaged by floods - Voelklip Avenue	10.48			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34°25'26.08"S 21°20'35.81"E				860			3	Renewal
Technical Services		Repair of Streets damaged by floods - Roberts Road	10.49			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.06.16,00 S 20.58.02,40 E				548			4,5	Renewal
Technical Services		Repair of Streets damaged by floods - Gamble Street	10.50			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.06.17,32 S 20.57.39,95 E				720			4,5	Renewal
Technical Services		Repair of Streets damaged by floods - Andries Du toit Street	10.51			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	34.06.15,22 S 20.57.59,82 E				548			4,5	Renewal
Technical Services		Repair of Streets damaged by floods - Nywerheids Avenue	10.52			*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	0				768			2	Renewal

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Technical Services		Repair of Streets damaged by floods - van Riebeek Street	10.53			Infrastructure - Road transport	Roads, Pavements & Bridges	34.351368, 21.879077				956			1	Renewal
Technical Services		Repair Storm water damaged by floods - Oosthuizen Street	10.54			Infrastructure - Road transport	Roads, Pavements & Bridges	-34.088509, 21.254897				1 175			6,7,8	Renewal
Technical Services		Rehabilitation of Streets - R/D Testing Station	10.55			Infrastructure - Road transport	Roads, Pavements & Bridges	-34.095231, 21.244123				1 222			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Oosthuizen Street	10.56			Infrastructure - Road transport	Roads, Pavements & Bridges	-34.088509, 21.254897				1 370			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Muir/Louw Street	10.57			Infrastructure - Road transport	Roads, Pavements & Bridges	-34.091337, 21.255786				2 032			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Kwanokuthula	10.58			Infrastructure - Road transport	Roads, Pavements & Bridges	-34.100955, 21.243791				2 368			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Hessequa	10.59			Infrastructure - Road transport	Roads, Pavements & Bridges	-34.100955, 21.243792				3 890			HQ	Renewal
Technical Services		Repair of Streets damaged by floods - Dahlia Road	10.60			Infrastructure - Road transport	Roads, Pavements & Bridges	-34.102650, 21.244726				4 121			6,7,8	Renewal
Technical Services		Rehabilitation of Streets & Stormwater	10.61			Infrastructure - Road transport	Roads, Pavements & Bridges	-34.090056, 21.253565				4 219			6,7,8	Renewal
Technical Services		Repair of Streets damaged by floods - Leo Street	10.62			Infrastructure - Road transport	Roads, Pavements & Bridges	-34.100963, 21.262399				4 840			6,7,8	Renewal
Technical Services		Repair Storm water damaged by floods - Riversdale	10.63			Infrastructure - Road transport	Storm water	-34.088673, 21.256304				7 141			6,7,8	Renewal
Technical Services		Repair Storm water damaged by floods - Martin Johnson	10.64			Infrastructure - Road transport	Storm water	-34.098806, 21.267004				10 183			6,7,8	Renewal
Technical Services		Upgrading of Storm water Structures to limit flood damage	10.65			Infrastructure - Road transport	Storm water	34.05.20,25 S 20.57.05,19 E				10 117			4,5	Renewal
Technical Services		Reseal of gravel roads in Theronsville	10.66			Infrastructure - Road transport	Roads, Pavements & Bridges	34.205738, 21.571801				368			2	Renewal
Technical Services		Storm water - Albertinia	10.67			Infrastructure - Road transport	Storm water	34.209388, 21.584776				200	250		2	Renewal
Technical Services		Storm water - Heidelberg	10.68			Infrastructure - Road transport	Storm water	34.06.14,57 S 20.58.02,55 E					250		4,5	Renewal
Technical Services		Storm water - Witsand	10.69			Infrastructure - Road transport	Storm water	34.23.41,35 S 20.50.21,34 E					250		4	Renewal
Technical Services		Storm water - Riversdal	10.70			Infrastructure - Road transport	Storm water	-34.091983, 21.255157				200			6,7,8	Renewal
Technical Services		Storm water - Steadfray, Dennelaan, Orchid, Bergroos- S/B	10.71			Infrastructure - Road transport	Storm water	34°21'29.64"S 21°25'01.26"E				320			1,3	Renewal
Technical Services		Storm water - Duikerlaan - Jongensfontein	10.72			Infrastructure - Road transport	Storm water	34°25'53.91"S 21°19'54.17"E				250			3	Renewal
Technical Services		Storm water - Erf 426 - Gouritsmond	10.73			Infrastructure - Road transport	Storm water	-34.091983, 21.255157					250		1	Renewal
Technical Services		Kerbing - Albertinia	10.74			Infrastructure - Road transport	Roads, Pavements & Bridges	34.209388, 21.584776				160	150		2	Renewal
Technical Services		Kerbing - Heidelberg	10.75			Infrastructure - Road transport	Roads, Pavements & Bridges	0				120	110		4,5	Renewal
Technical Services		Kerbing - Witsand	10.76			Infrastructure - Road transport	Roads, Pavements & Bridges	0				150	100		4	Renewal
Technical Services		Kerbing - Van den Berg - Riversdal	10.77			Infrastructure - Road transport	Roads, Pavements & Bridges	0				200	200		6,7,8	Renewal
Technical Services		Kerbing - Stilbaai / JFT	10.78			Infrastructure - Road transport	Roads, Pavements & Bridges	0				300	300		3	Renewal
Technical Services		Kerbing - Gouritsmond	10.79			Infrastructure - Road transport	Roads, Pavements & Bridges	34.351368, 21.879077				100	100		1	Renewal
Technical Services		Storm water - Waterkantstreet - Pumpstation1 - S/B	10.80			Infrastructure - Road transport	Storm water	34°23'02.08"S 21°25'21.01"E				320			1,3	Renewal
Technical Services		Storm water - Noordkapperstreet - Bitolaan - S/B	10.81			Infrastructure - Road transport	Storm water	34°22'02.89"S 21°24'45.20"E				320			1,3	Renewal
Technical Services		Stormwater - c/o Versveld en Sonskyn - Stilbaai	10.82			Infrastructure - Road transport	Storm water	34°22'37.94"S 21°24'29.65"E						300	1,3	Renewal
Technical Services		Stormwater Drainage - Melkhoutfontein - Counter Funding MIG	10.83			Infrastructure - Road transport	Storm water	0				437			1	Renewal
Technical Services		Rehabilitation of pipes - Riversdal	10.84			Infrastructure - Road transport	Storm water	-34.098806, 21.267004						3 500	6,7,8	Renewal
Technical Services		Led public road signs at Town entrance	10.85			Other Assets	Other	0				25			6,7,8	Renewal
Technical Services		Led public road signs at Town entrance	10.86			Other Assets	Other	0				25			1,3	Renewal
Technical Services		Led public road signs at Town entrance	10.87			Other Assets	Other	0				25			4,5	Renewal
Technical Services		Led public road signs at Town entrance	10.88			Other Assets	Other	0				25			2	Renewal
Technical Services		Storm water & Kerbing - Helm Street - H/B	10.89			Infrastructure - Road transport	Storm water	0						500	5	Renewal
Technical Services		Upgrading of Pump station - Bosbokduin - S/B	11.1			Infrastructure - Sanitation	Sewerage purification	34°23'50.85"S 21°24'38.48"E				50	750		3	Renewal
Technical Services		Refurbishment of clarifier bridge WWTW - Stilbaai	11.2			Infrastructure - Sanitation	Sewerage purification	34°23'26.27"S 21°24'49.42"E				350			1,3	Renewal
Technical Services		Replacement of electrical panals WWTW - Stilbaai	11.3			Infrastructure - Sanitation	Sewerage purification	34°23'26.27"S 21°24'49.42"E					270		1,3	Renewal
Technical Services		Additional Clarifier WWTW - Stilbaai	11.4			Infrastructure - Sanitation	Sewerage purification	34°23'26.27"S 21°24'49.42"E					2 000	1 500	1,3	Renewal
Technical Services		Upgrade of Pumpstation (GLS) - Albertinia	11.5			Infrastructure - Sanitation	Sewerage purification	34.200476, 21.589305					900		2	Renewal
Technical Services		Stainless steel chain for pump station - Stilbaai	11.6			Infrastructure - Sanitation	Sewerage purification	34°22'48.99"S 21°24'51.94"E				30			1,3	Renewal
Technical Services		Replace old Network - Stilbaai	11.7			Infrastructure - Sanitation	Sewerage purification	34°22'15.68"S 21°24'18.32"E				1 000			1,3	Renewal
Technical Services		Bulk Sewer Upgrade phase 1 (GLS) - Stilbaai	11.8			Infrastructure - Sanitation	Sewerage purification	34°22'15.68"S 21°24'18.32"E				1 000	3 485		1,3	Renewal
Technical Services		Bulk Sewer Upgrade phase 2 (GLS) - Stilbaai	11.9			Infrastructure - Sanitation	Sewerage purification	34°22'15.68"S 21°24'18.32"E				1 000	1 494		1,3	Renewal
Technical Services		Collector Sewer Upgrade (GLS) - Stilbaai	11.10			Infrastructure - Sanitation	Sewerage purification	34°22'15.68"S 21°24'18.32"E				1 000	2 093		1,3	Renewal
Technical Services		Sewerage Plant for re-use of sewerage- Jongensfontein	11.11			Infrastructure - Sanitation	Sewerage purification	34°25'36.49"S 21°19'39.47"E						500	3	Renewal
Technical Services		Sludge pump - Hessequa	11.12			Infrastructure - Sanitation	Sewerage purification	0					25		HQ	Renewal
Technical Services		Telemetric system (GLS REPORT) - Hessequa	11.13			Infrastructure - Sanitation	Sewerage purification	0					400	400	HQ	Renewal
Technical Services		New Bulk Sewer Supply - S/B & MHFT	11.14			Infrastructure - Sanitation	Sewerage purification	34°19'30.29"S 21°25'08.17"E				2 946			1,3	Renewal
Technical Services		New Bulk Sewer Supply - S/B & MHFT - Counter funding	11.15			Infrastructure - Sanitation	Sewerage purification	34°19'30.29"S 21°25'08.17"E				677			1,3	Renewal
Technical Services		Flow meter Sewerage - Slangrivier	11.16			Infrastructure - Sanitation	Sewerage purification	34.08.39,46 S 20.51.57,97 E				200			4	Renewal
Technical Services		Reserve Sewerage pump - Heidelberg	11.17			Infrastructure - Sanitation	Sewerage purification	34.08.39,46 S 20.51.57,97 E					60		4,5	Renewal
Technical Services		Reserve Sewerage pump - Heidelberg	11.18			Infrastructure - Sanitation	Sewerage purification	34.08.39,46 S 20.51.57,97 E					10		4,5	Renewal
Technical Services		Reserve Sewerage pump - Heidelberg	11.19			Infrastructure - Sanitation	Sewerage purification	34.08.39,46 S 20.51.57,97 E					10		4,5	Renewal
Technical Services		Reserve sewerage pump - Slangriiver	11.20			Infrastructure - Sanitation	Sewerage purification	0					60		4	Renewal
Technical Services		Reserve sewerage pump - Slangrivier	11.21			Infrastructure - Sanitation	Sewerage purification	0					40		4	Renewal
Technical Services		Upgrading of Sewerage works - Jongensfontein	11.22			Infrastructure - Sanitation	Sewerage purification	34°25'36.49"S 21°19'39.47"E				1 400	1 500		3	Renewal
Technical Services		Flow meter - Sewerage - Hesequa	11.23			Infrastructure - Sanitation	Sewerage purification	0				100	100		HQ	Renewal

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Technical Services		Upgrading of Sewerage works - Phase 2 - Riversdale	11.24			*Infrastructure - Sanitation*	*Sewerage purification*	-34.114660, 21.278319				5 416	9 361	5 963	6,7,8	Renewal
Technical Services		Upgrading of Bulk Sewerage - Counter funding	11.25			*Infrastructure - Sanitation*	*Sewerage purification*	-34.114660, 21.278319				3 816			6,7,8	Renewal
Technical Services		Upgrade of WWTW Inletworks - Albertinia	11.26			*Infrastructure - Sanitation*	*Sewerage purification*	34.196389, 21.587981				490				2 Renewal
Technical Services		Fencing Sewerage works- Oxidation ponds & landfill - W/S	11.27			*Other Assets*	*Other*	0					100	100		4 Renewal
Technical Services		Fencing Sewerage works - Oxidation ponds - Slangrivier	11.28			*Other Assets*	*Other*	0					100			4 Renewal
Technical Services		RE ALIGNMENT SEWERAGE MAIN - DOUGLAS JOSEPH	11.29			*Infrastructure - Sanitation*	*Sewerage purification*	-34.101422, 21.260871				32			6,7,8	Renewal
Technical Services		UPGRADING SEWERAGE LINE - BARACUDA STREET	11.30			*Infrastructure - Sanitation*	*Sewerage purification*	-34.102980, 21.244092				64			6,7,8	Renewal
Technical Services		Replacement of Sewerage line - Long street	11.31			*Infrastructure - Sanitation*	*Sewerage purification*	-34.093696, 21.263360				280			6,7,8	Renewal
Technical Services		Fencing of Reservoirs-Oosdam/Olienhoutfontein - S/B	12.1			*Other Assets*	*Other*	34°21'58.55"S 21°24'27.34"E				100	100			1 Renewal
Technical Services		Fencing of Gansfontein Dam - G/M	12.2			*Other Assets*	*Other*	34.289128, 21.791475				50				1 Renewal
Technical Services		Upgrading Waterworks - G/M	12.3			*Infrastructure - Water*	*Water purification*	34.343175, 21.858243						2 500		1 Renewal
Technical Services		Security - WTW. (water resevoirs) - Riversdale	12.4			*Other Assets*	*Other*	-34.102096, 21.250489				200	200		6,7,8	Renewal
Technical Services		Water meters - replacements - Hessequa	12.5			*Infrastructure - Water*	*Reticulation*	-34.098910, 21.254670				250	250	300	HQ	Renewal
Technical Services		Telemetric system - Albertinia	12.6			*Infrastructure - Water*	*Reticulation*	0				150				2 Renewal
Technical Services		Upgrading of Network - Albertinia	12.7			*Infrastructure - Water*	*Reticulation*	0				720				2 Renewal
Technical Services		Replace Main Water Supply from Reservoirs 800m - A/B	12.8			*Infrastructure - Water*	*Reticulation*	34.215481, 21.586861				213				2 Renewal
Technical Services		Replacement of Water aqueduct/conduit - Albertinia	12.9			*Infrastructure - Water*	*Reticulation*	34.209388, 21.584776				500				2 Renewal
Technical Services		Replacement of Water aqueduct/conduit - Heidelberg	12.10			*Infrastructure - Water*	*Reticulation*	34.05.08,94 S 2.57.13,61 E					1 400		4,5	Renewal
Technical Services		Water Augmentation study (GLS REPORT) - Heidelberg	12.11			*Infrastructure - Water*	*Reticulation*	34.05.08,94 S 2.57.13,61 E					500	1 500	4,5	Renewal
Technical Services		Upgrading of Main Water Supply (GLS REPORT) - Witsand	12.12			*Infrastructure - Water*	*Reticulation*	0					1 000	2 000		4 Renewal
Technical Services		Upgrading of Network booster pumpstation - Witsand	12.13			*Infrastructure - Water*	*Reticulation*	0					1 400			4 Renewal
Technical Services		Replace Water network - Stilbaai	12.14			*Infrastructure - Water*	*Reticulation*	34°22'15.22"S 21°24'18.08"E				250	250	250	1,3	Renewal
Technical Services		Upgrading of water supply - Stilbaai	12.15			*Infrastructure - Water*	*Reticulation*	34°22'15.22"S 21°24'18.08"E				2 200			1,3	Renewal
Technical Services		Replace High pressure waterline (Morestond) - GLS - R/D	12.16			*Infrastructure - Water*	*Reticulation*	-34.099339, 21.258617					500	500		8 Renewal
Technical Services		Bulk water augmentation phase 1 New WTW - Devel. - S/B	12.17			*Infrastructure - Water*	*Reticulation*	34°22'08.16"S 21°23'26.85"E						1 000	1,3	Renewal
Technical Services		New Reservoir Platbos - phase 1 - Stilbaai	12.18			*Infrastructure - Water*	*Dams & Reservoirs*	34°22'08.16"S 21°23'26.85"E				1 800	4 000		1,3	New
Technical Services		New Reservoir - Stilbaai West	12.19			*Infrastructure - Water*	*Dams & Reservoirs*	34°23'04.61"S 21°24'17.16"E					2 850	6 000	1,3	New
Technical Services		Water Network Upgrade (Reservoir) - Stilbaai West	12.20			*Infrastructure - Water*	*Reticulation*	34°23'04.61"S 21°24'17.16"E				800			1,3	Renewal
Technical Services		Upgrade Fisantekraal Booster PS. - Stilbaai	12.21			*Infrastructure - Water*	*Reticulation*	34°22'08.16"S 21°23'26.85"E				250			1,3	Renewal
Technical Services		Water Network Reinforcement - Riversdale	12.22			*Infrastructure - Water*	*Reticulation*	-34.098924, 21.261179					1 000	1 000	6,7,8	Renewal
Technical Services		Development of boreholes - Jongensfontein	12.23			*Infrastructure - Water*	*Reticulation*	34°25'27.75"S 21°20'18.78"E				250				3 New
Technical Services		Upgrading of water network/Water Pressure - Jongensfontein	12.24			*Infrastructure - Water*	*Reticulation*	34°25'27.75"S 21°20'18.78"E				150				3 Renewal
Technical Services		Pressure Management - Jongensfontein	12.25			*Infrastructure - Water*	*Reticulation*	34°25'27.75"S 21°20'18.78"E					800			3 Renewal
Technical Services		Replace low pressure water line - Riversdale	12.26			*Infrastructure - Water*	*Reticulation*	-34.098924, 21.261179				844			6,7,8	Renewal
Technical Services		Reserve water pumps - Riversdale	12.27			*Infrastructure - Water*	*Reticulation*	-34.098924, 21.261179					65		6,7,8	Renewal
Technical Services		Water pump - Witsand	12.28			*Infrastructure - Water*	*Reticulation*	0				30				4 Renewal
Technical Services		Gate Valves - Slangrivier	12.29			*Infrastructure - Water*	*Reticulation*	0				60				4 Renewal
Technical Services		Pressure reducing valves (Bermad valve) - Heidelberg	12.30			*Infrastructure - Water*	*Reticulation*	34.05.08,94 S 2.57.13,61 E				60			4,5	Renewal
Technical Services		Pressure reducing valves (Bermad valve) - Witsand	12.31			*Infrastructure - Water*	*Reticulation*	34.22.54,06 S 20.47.15,11 E				100				4 Renewal
Technical Services		Replacing Irrigation Channel - Lang Street - Riversdal	12.32			*Infrastructure - Water*	*Reticulation*	-34.092881, 21.263265				100	50			7 Renewal
Technical Services		Sludge Pump - Slangrivier	12.33			*Infrastructure - Water*	*Water purification*	0				25				4 Renewal
Technical Services		Sludge Pump - Witsand	12.34			*Infrastructure - Water*	*Water purification*	0				30				4 Renewal
Technical Services		Water Specials - S/B & JFT (Airvalves)	12.35			*Infrastructure - Water*	*Reticulation*	34°22'15.47"S 21°24'19.05"E					50		1,3	Renewal
Technical Services		Telemetric system - Hessequa	12.36			*Infrastructure - Water*	*Reticulation*	0					600		HQ	Renewal
Technical Services		Water Specials - Witsand (Airvalves)	12.37			*Infrastructure - Water*	*Reticulation*	0				100				4 Renewal
Technical Services		Water Specials - Heidelberg (Airvalves)	12.38			*Infrastructure - Water*	*Reticulation*	0				100			4,5	Renewal
Technical Services		Reserve borehole pumps - Albertinia	12.39			*Infrastructure - Water*	*Reticulation*	34.215481, 21.586861					70			2 Renewal
Technical Services		Reserve borehole pumps - Witsand	12.40			*Infrastructure - Water*	*Reticulation*	0					40			4 Renewal
Technical Services		Water pumps Olive Grove - Stilbaai	12.41			*Infrastructure - Water*	*Reticulation*	34°20'25.94"S 21°24'26.44"E					380		1,3	Renewal
Technical Services		Refurbishment Preekstoel Pumpstation - Stilbaai	12.42			*Infrastructure - Water*	*Reticulation*	34°20'25.94"S 21°24'26.44"E					280			1 Renewal
Technical Services		Emergency generator - Olive Grove - Stilbaai	12.43			*Infrastructure - Water*	*Reticulation*	34°20'25.94"S 21°24'26.44"E					500		1,3	Renewal
Technical Services		Emergency generator - Olienhoutfontein - Stilbaai	12.44			*Infrastructure - Water*	*Reticulation*	34°20'25.94"S 21°24'26.44"E					300		1,3	Renewal
Technical Services		Fencing reservoir - Jongensfontein	12.45			*Other Assets*	*Other*	34°20'25.94"S 21°24'26.44"E					250			3 Renewal
Technical Services		Restroom Olive Grove - Stilbaai	12.46			*Other Assets*	*Civic Land and Buildings*	34°20'25.94"S 21°24'26.44"E					40		1,3	New
Technical Services		Replace telemetry - Stilbaai	12.47			*Infrastructure - Water*	*Reticulation*	34°20'25.94"S 21°24'26.44"E					500	500	1,3	Renewal
Technical Services		Provision of Flow Meters - Hessequa	12.48			*Infrastructure - Water*	*Reticulation*	0				100	100		HQ	Renewal
Technical Services		New Bulk Water suppy S/B & MHFT	12.49			*Infrastructure - Water*	*Reticulation*	34°19'30.29"S 21°25'08.17"E				469			1,3	Renewal
Technical Services		New Bulk Water suppy S/B & MHFT - Counter funding	12.50			*Infrastructure - Water*	*Reticulation*	34°19'30.29"S 21°25'08.17"E					914		1,3	Renewal
Technical Services		Upgrading of Olive Grove Purification works - Stilbaai	12.51			*Infrastructure - Water*	*Water purification*	34°20'25.94"S 21°24'26.44"E				1 000			1,3	Renewal
Technical Services		Upgrading of water purification works - Jongensfontein	12.52			*Infrastructure - Water*	*Water purification*	34°25'28.50"S 21°20'12.57"E				1 000	625			3 Renewal

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Technical Services		Upgrading of waterworks (sand filter) - Riversdale	12.53			*Infrastructure - Water*	*Water purification*	-34.095049, 21.251617				200			6,7,8	Renewal
Technical Services		Office Blinds - MM	13.1			*Other Assets*	*Other*	0					20		HQ	Renewal
Technical Services		Raised Floors at DR-site- ICT	13.2			*Other Assets*	*Civic Land and Buildings*	0						15	HQ	Renewal
Technical Services		1 X Ext Fan Server Room - ICT	13.3			*Other Assets*	*Furniture and other office equipment*	0					10		HQ	New
Technical Services		Upgrade Server Room & UPS - ICT	13.4			*Other Assets*	*Civic Land and Buildings*	0				35			HQ	Renewal
Technical Services		Raised Floors in Server Room - ICT	13.5			*Other Assets*	*Civic Land and Buildings*	0						15	HQ	Renewal
Technical Services		Building of Additional Toilet - Civic Centre	13.6			*Other Assets*	*Other Buildings*	0						50	6,7,8	Renewal
Technical Services		Burglar Bars - Civic Centre - groundfloor - Civic Centre	13.7			*Other Assets*	*Other Buildings*	0						55	6,7,8	New
Technical Services		CO2 Sprinkler System - Archives - Civic Centre	13.8			*Other Assets*	*Other*	0				140			6,7,8	New
Technical Services		Stairs to balcony town hall - Civic Centre	13.9			*Other Assets*	*Other Buildings*	0				30			6,7,8	Renewal
Technical Services		2 x Aircon - Post Office - Assets - SCM	13.16			*Other Assets*	*Other*	0				20			6,7,8	Renewal
Technical Services		Upgrade Public Toilet Facilities - Albertinia	13.25			*Community*	*Other*	0				20			2	Renewal
Technical Services		Building of Store room - Albertinia	13.26			*Other Assets*	*Civic Land and Buildings*	0					250		2	New
Technical Services		Upgrading of mechanical Workshop (toilet) - Riversdal	13.27			*Other Assets*	*Civic Land and Buildings*	0				25			6,7,8	Renewal
Technical Services		Vehicle Shed/Store - Stilbaai	13.28			*Other Assets*	*Civic Land and Buildings*	34°22'37.75"S 21°24'43.18"E					400		1,3	New
Technical Services		Vehicle Store (20m x 12m x 4,2m) - Riversdal	13.29			*Other Assets*	*Civic Land and Buildings*	0				1 000			6,7,8	New
Technical Services		Vehicle Store - Gouritsmond	13.30			*Other Assets*	*Civic Land and Buildings*	0					300		1	New
Technical Services		Vehicle Store - Witsand	13.32			*Other Assets*	*Civic Land and Buildings*	34.23.37,47 S 20.51.31,62 E				200			4	New
Technical Services		Security Fencing - Main Office Building - Civic Centre - R/D	13.33			*Other Assets*	*Other*	0						300	6,7,8	New
Technical Services		Errection of material issue store - Riversdal	13.34			*Other Assets*	*Civic Land and Buildings*	0				845			6,7,8	New
Technical Services		5 X Computer Monitors 23" - Supt Technical Service	14.32			*Other Assets*	*Computers - hardware/equipment*	0					15		6,7,8	New
Technical Services		3 X Laptops - Management Team Technical Service	14.33			*Other Assets*	*Computers - hardware/equipment*	0				24			6,7,8	New
Technical Services		3 X Laptops - Electricity	14.34			*Other Assets*	*Computers - hardware/equipment*	0					36		6,7,8	New
Technical Services		2 X Desktop Computers - Electricity - Albertinia	14.35			*Other Assets*	*Computers - hardware/equipment*	0				18			2	New
Technical Services		1 x Desktop computer Public Works, Heidelberg	14.36			*Other Assets*	*Computers - hardware/equipment*	0					10		4,5	New
Technical Services		1 x Desktop computer Public Works, Witsand	14.37			*Other Assets*	*Computers - hardware/equipment*	0					10		4	New
Technical Services		1 x Desktop computer Public Works Slangrivier	14.38			*Other Assets*	*Computers - hardware/equipment*	0					10		4	New
Technical Services		1 x Laptop - Supt. Public Works Heidelberg	14.39			*Other Assets*	*Computers - hardware/equipment*	0				12			4,5	New
Technical Services		2 x Laptop - Foremen, Public Works - Stilbaai	14.40			*Other Assets*	*Computers - hardware/equipment*	0					12		1,3	New
Technical Services		1 x Desktop computer Public Works, Riversdale	14.41			*Other Assets*	*Computers - hardware/equipment*	0					20		6,7,8	New
Technical Services		2 x Desktop computers - (New Posts Technical Services) -	14.42			*Other Assets*	*Computers - hardware/equipment*	0						20	6,7,8	New
Technical Services		3 x Laptops (New Posts Technical Services) - R/D	14.43			*Other Assets*	*Computers - hardware/equipment*	0				26	13		6,7,8	New
Technical Services		60 x Chairs - Sportfields - Riversdale	15.1			*Other Assets*	*Furniture and other office equipment*	0				12			6	New
Technical Services		5 x Steel Tables - Sportfields - Riversdale	15.2			*Other Assets*	*Furniture and other office equipment*	0					5		6	New
Technical Services		1 x Stove - Sportfields - Riverville	15.3			*Other Assets*	*Furniture and other office equipment*	0					10		6	New
Technical Services		Notice Boards for Sport Grounds - Hessequa	15.4			*Other Assets*	*Other*	0				10			HQ	New
Technical Services		Microphone & Mixer - Riverville Sportfields	15.5			*Other Assets*	*Other*	0				5			6	New
Technical Services		10 x Tables - Sportfields - MHFT	15.6			*Other Assets*	*Furniture and other office equipment*	0				10			1	New
Technical Services		60 x Chairs - Sportfields - MHFT	15.7			*Other Assets*	*Furniture and other office equipment*	0				9			1	New
Technical Services		1 x Fridge - Sportfields - MHFT	15.8			*Other Assets*	*Furniture and other office equipment*	0				4			1	New
Technical Services		1 x Stove - Sportfields - MHFT	15.9			*Other Assets*	*Furniture and other office equipment*	0				6			1	New
Technical Services		1 x Urn - Sportfields - MHFT	15.10			*Other Assets*	*Furniture and other office equipment*	0				1			1	New
Technical Services		6 x Steel Tables - Sportfields - Slangrivier	15.11			*Other Assets*	*Furniture and other office equipment*	0				6			4	New
Technical Services		40 x Plastic Chairs - Sportfields - Slangrivier	15.12			*Other Assets*	*Furniture and other office equipment*	0				6			4	New
Technical Services		3 x Office Chairs - Elektries - Riversdal	15.143			*Other Assets*	*Furniture and other office equipment*	0				6			6,7,8	New
Technical Services		5 x Desk (New Posts Technical Deparment) - Riversdal	15.144			*Other Assets*	*Furniture and other office equipment*	0				8	4	8	6,7,8	New
Technical Services		10 x Visitors Chairs (New Posts Technical Deparment) - R/D	15.145			*Other Assets*	*Furniture and other office equipment*	0				6	3	3	6,7,8	New
Technical Services		5 x filling Cabinets (New Posts Technical Deparment) - R/D	15.146			*Other Assets*	*Furniture and other office equipment*	0				6	3	6	6,7,8	New
Technical Services		4 x Office Chairs - Public Works	15.147			*Other Assets*	*Furniture and other office equipment*	0				3	4		HQ	New
Technical Services		4 x Desks - Public Works	15.148			*Other Assets*	*Furniture and other office equipment*	0				4	5		HQ	New
Technical Services		4 x Cupboards - Public Works	15.149			*Other Assets*	*Furniture and other office equipment*	0				6	6		HQ	New
Technical Services		Benches - Restroom - Stilbaai	15.150			*Other Assets*	*Furniture and other office equipment*	0					30		1,3	New
Technical Services		Motor Cycles - Water - S/B	16.1			*Other Assets*	*General vehicles*	0				12			1,3	New
Technical Services		LDV - Parks - A/B	16.2			*Other Assets*	*General vehicles*	0					250		2	New
Technical Services		LDV - Public Works - A/B	16.3			*Other Assets*	*General vehicles*	0					250		2	New
Technical Services		Cherry Picker - Electricity - A/B	16.4			*Other Assets*	*General vehicles*	0					1 200		2	New
Technical Services		Double Cab Truck Tipper - Public Works - A/B	16.5			*Other Assets*	*Plant & equipment*	0				550			2	New
Technical Services		Double Cab Truck Tipper - Public Works - S/R	16.6			*Other Assets*	*Plant & equipment*	0						550	4	New
Technical Services		Double Cab Truck Tipper - Public Works - S/B	16.7			*Other Assets*	*Plant & equipment*	0						550	1,3	New
Technical Services		Suction Tanker - Sewerage - A/B	16.8			*Other Assets*	*Plant & equipment*	0						850	2	New

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Technical Services		LDV - Public Works - H/B	16.9			Other Assets	General vehicles	0					250		4,5	New
Technical Services		LDV - Sewerage - H/B	16.10			Other Assets	General vehicles	0				250			4,5	New
Technical Services		LDV - Parks and Waste - R/D	16.11			Other Assets	General vehicles	0				250			6,7,8	New
Technical Services		LDV - Parks and Waste - S/B	16.12			Other Assets	General vehicles	0				250			1,3	New
Technical Services		LDV - Parks and Waste - A/B	16.13			Other Assets	General vehicles	0					250		2	New
Technical Services		LDV - Parks and Waste - H/B	16.14			Other Assets	General vehicles	0					250		4,5	New
Technical Services		Roller - Public Works - R/D	16.15			Other Assets	Plant & equipment	0					600		6,7,8	New
Technical Services		1 X 5m3 Tipper - Public Works - H/B	16.16			Other Assets	Plant & equipment	0						550	4,5	New
Technical Services		LDV - Public Works - W/S	16.17			Other Assets	General vehicles	0					250		4	New
Technical Services		LDV - Parks - R/D	16.18			Other Assets	General vehicles	0				250			6,7,8	New
Technical Services		LDV - Sewerage - R/D	16.19			Other Assets	General vehicles	0						250	6,7,8	New
Technical Services		LDV 4 X 4 - Electricity - R/D	16.20			Other Assets	General vehicles	0						400	6,7,8	New
Technical Services		Double Cab Truck with hydraulic lift - Public Works - R/D	16.21			Other Assets	Plant & equipment	0				550			6,7,8	New
Technical Services		1 X 5m3 Tipper - Public Works - S/B	16.22			Other Assets	Plant & equipment	0						750	1,3	New
Technical Services		LDV - Electricity - S/B	16.23			Other Assets	General vehicles	0					250		1,3	New
Technical Services		LDV 4 X 4 - Water - S/B	16.24			Other Assets	General vehicles	0						400	1,3	New
Technical Services		Cherry Picker - Electricity - S/B	16.25			Other Assets	General vehicles	0					1 400		1,3	New
Technical Services		Water Tanker Truck - Water - S/B	16.26			Other Assets	General vehicles	0					850		1,3	New
Technical Services		LDV - Public Works - G/M	16.27			Other Assets	General vehicles	0				250			1	New
Technical Services		LDV - Public Works - S/R	16.28			Other Assets	General vehicles	0				250			4	New
Technical Services		LDV - Mobile Work shop - Mechanical - Hessequa	16.33			Other Assets	General vehicles	0				480			HQ	New
Technical Services		Multi-purpose Loader - Public Works - A/B	16.34			Other Assets	General vehicles	0						1 000	2	New
Technical Services		Multi-purpose Loader - Public Works - H/B	16.35			Other Assets	General vehicles	0				1 000			4,5	New
Technical Services		Multi-purpose Loader - Public Works - S/B	16.36			Other Assets	General vehicles	0					1 000		1,3	New
Technical Services		Suction Tanker - Sewerage - W/S	16.37			Other Assets	Plant & equipment	0					800		4	New
Technical Services		Fiat 780 Tractor - Public works - A/B	16.38			Other Assets	Plant & equipment	0						650	2	New
Technical Services		Fiat 780 Tractor - Public works - H/B	16.39			Other Assets	Plant & equipment	0					600		4,5	New
Technical Services		Fiat 780 Tractor - Parks - J/F	16.40			Other Assets	Plant & equipment	0					600		3	New
Technical Services		Fiat 780 Tractor - Public works - G/M	16.41			Other Assets	Plant & equipment	0				650			1	New
Technical Services		Replacement of Cricket Mat - Sportfileds - MHFT	17.1			Community	Sportsfields & stadia	0				16			1	Renewal
Technical Services		Boundary Rope - Sportfields - MHFT	17.2			Community	Sportsfields & stadia	0				10			1	Renewal
Technical Services		Burglar proofing at Clubhouse - MHFT	18.1			Other Assets	Other Buildings	34°19'29.83 S 21°25'25.17" E				20			1	Renewal
Technical Services		Palisade Fencing - Diepkloof Building - Heidelberg	18.3			Other Assets	Other	0					40		4,5	Renewal
Technical Services		Tiling of Floors - Diepkloof Building - Heidelberg	18.4			Other Assets	Civic Land and Buildings	34°0'631.61" S 20°57'46.02" E				5	5		4,5	Renewal
Technical Services		Fencing of Jukskei Fields - Riversdal	18.5			Community	Security and policing	34°05'16.92" S 21°14'59.70" E				25			7	Renewal
Technical Services		Fencing of Round Table Clubhouse - Riversdal	18.6			Other Assets	Other	34°05'27.84" S 21°15'02.44" E				15			7	Renewal
Technical Services		Safety Fencing - Shooting range - Stilbaai	18.7			Community	Security and policing	34°21'26.77" S 21°25'04.48" E				15			1,3	Renewal
Technical Services		Heli Pad at Morrispoint - Stilbaai	18.8			Other Assets	Other	0				20			1,3	New
Technical Services		Replace Roof at Info office - Stilbaai	18.9			Other Assets	Civic Land and Buildings	34°22'20.07" S 21°24'31.68" E				135			1	Renewal
Technical Services		Fencing of Sports Grounds - Gouritsmond	18.11			Community	Security and policing	0						180	1	Renewal
Technical Services		Upgrading of toilets at airport - Riversdal	18.12			Other Assets	Other Buildings	0						12	8	Renewal
Technical Services		Reseal of Tennis Courts - Jongensfontein	18.13			Community	Sportsfields & stadia	0						35	3	Renewal
Technical Services		New toilets at Tennis Club - Jongensfontein	18.14			Community	Other	0						120	3	Renewal
Technical Services		Upgrading of Sports Grounds - Kwanokuthula	18.15			Community	Sportsfields & stadia	0						300	7	Renewal
Technical Services		Wheel Chair Friendly toilets - Stilbaai	18.16			Community	Other	0				25			1,3	Renewal
Technical Services		Replace Roof of Sports Club - Slangrivier	18.17			Community	Other	34°08'17.52" S 20°51'19.08" E				60			4	Renewal
Technical Services		Tiling of Floors - Groenie die Draak - Slangrivier	18.18			Other Assets	Other Buildings	34°08'12.43" S 20°51'30.07" E				8			4	Renewal
Technical Services		Service of economic erven- Electricity- Bellmanstr (GAP) - Si	19.1			Infrastructure - Electricity	Transmission & Reticulation	34°19'28.39" S 21°25'01.01" E				350			1	New
Technical Services		Emergency Sites - HQ	19.2			Other Assets	Other	0				190			HQ	New
Technical Services		Developm. & service economic erven (Eureka Meulen) - H/E	19.3			Infrastructure - Electricity	Transmission & Reticulation	0					2 500		5	New
Technical Services		Bull Dozer - Refuse Dumping Site - H/B	20.1			Other Assets	Specialised vehicles - Refuse	0					1 600		4,5	New
Technical Services		Bull Dozer - Refuse Dumping Site - S/B	20.2			Other Assets	Specialised vehicles - Refuse	0						1 600	1,3	New
Technical Services		Walk behind lawn mower - Parks - H/B	20.3			Other Assets	Plant & equipment	0				35			4,5	New
Technical Services		Walk behind lawn mower - Parks - R/D	20.4			Other Assets	Plant & equipment	0					35		6,7,8	New
Technical Services		Walk behind lawn mower - Public Works - G/M	20.6			Other Assets	Plant & equipment	0				35			1	New
Technical Services		Walk behind lawn mower - Public Works - G/M	20.7			Other Assets	Plant & equipment	0					35		1	New
Technical Services		Sewerage Rods - Albertinia	20.8			Other Assets	Plant & equipment	0				4	4		2	Renewal
Technical Services		Sewerage Rods - Heidelberg	20.9			Other Assets	Plant & equipment	0				6			4,5	Renewal
Technical Services		Sewerage Rods - Witsand	20.10			Other Assets	Plant & equipment	0				6			4	Renewal
Technical Services		Sewerage Rods - Riversdale	20.11			Other Assets	Plant & equipment	-34.112041, 21.280412				6	6	6	6,7,8	Renewal

Table SA36: Detailed capital budget per municipal vote (continued)

WC042 Hessequa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Technical Services		Sewerage Rods - Stilbaai	20.12			Other Assets	Plant & equipment	0				6	6	6	1,3	Renewal
Technical Services		Sewerage Rods - Slangrivier	20.13			Other Assets	Plant & equipment	0				4		5	4	Renewal
Technical Services		Generator - Sewerage - A/B	20.14			Other Assets	Plant & equipment	0					6		2	New
Technical Services		Drill - Sewerage - A/B	20.15			Other Assets	Plant & equipment	0				7			2	New
Technical Services		Emergency Generator 200 KVA - Sewerage - R/D	20.16			Other Assets	Plant & equipment	-34.112041, 21.280412					450		6,7,8	New
Technical Services		Measuring Equipment Electricity - R/D	20.17			Other Assets	Plant & equipment	0					3		6,7,8	New
Technical Services		Emergency Generator 50 KVA - Electricity - R/D	20.18			Other Assets	Plant & equipment	0						250	6,7,8	New
Technical Services		Weedeaters - Parks - A/B	20.22			Other Assets	Plant & equipment	0					8		2	New
Technical Services		High Pressure Spout - Sewerage - Albertinia	20.23			Other Assets	Plant & equipment	0					130		2	New
Technical Services		High Pressure Spout - Sewerage - Slangrivier	20.24			Other Assets	Plant & equipment	0					130		4	New
Technical Services		High Pressure Spout - Sewerage - Witsand	20.25			Other Assets	Plant & equipment	0					130		4	New
Technical Services		High Pressure Spout - Sewerage - Heidelberg	20.26			Other Assets	Plant & equipment	0				130			4,5	New
Technical Services		Electrical Jackhammer - Public Works - A/B	20.27			Other Assets	Plant & equipment	0				25			2	New
Technical Services		6,5 KVA Mobile Generator - Electrical - A/B	20.28			Other Assets	Plant & equipment	0				14			2	New
Technical Services		Tar Spout (200L) - Self Heating - P/Works - A/B	20.29			Other Assets	Plant & equipment	0					150		2	New
Technical Services		Weedeaters - Parks - Heidelberg	20.30			Other Assets	Plant & equipment	0					8		4,5	New
Technical Services		Weedeaters - Parks - Riversdale	20.31			Other Assets	Plant & equipment	-34.093098, 21.247964				7		8	6,7,8	New
Technical Services		1 X Vacuum Blower - Parks - Heidelberg	20.32			Other Assets	Plant & equipment	0				5			4,5	New
Technical Services		1 X Vacuum Blower - Parks - Witsand	20.33			Other Assets	Plant & equipment	0				5			4	New
Technical Services		1 X Vacuum Blower - Parks - Slangrivier	20.34			Other Assets	Plant & equipment	0				5			4	New
Technical Services		2 X Pole pruner - Electricity - R/D	20.35			Other Assets	Plant & equipment	0					9		6,7,8	New
Technical Services		Canon Sprayer - Sportfield - Riverville	20.36			Other Assets	Plant & equipment	0					22		6,8	New
Technical Services		Wacker - Electricity - R/D	20.37			Other Assets	Plant & equipment	0					25		6,7,8	New
Technical Services		Jackhammers - Public Works - R/D	20.38			Other Assets	Plant & equipment	0					25		6,7,8	New
Technical Services		Double Axle trailer with rails - Public Works - R/D	20.39			Other Assets	Plant & equipment	0					150		6,7,8	New
Technical Services		1 X Makita 18v Drill Set - Electricity - R/D	20.40			Other Assets	Plant & equipment	0					6		6,7,8	New
Technical Services		Weedeaters - Parks - S/B	20.41			Other Assets	Plant & equipment	0				7	8	8	1,3	New
Technical Services		High Pressure Spout - Sewerage - S/B	20.47			Other Assets	Plant & equipment	0				120			3	New
Technical Services		Toolbox with tools - Public Works - Witsand	20.48			Other Assets	Plant & equipment	0				7			4	New
Technical Services		Toolbox with tools - Public Works - Heidelberg	20.49			Other Assets	Plant & equipment	0				7			4,5	New
Technical Services		Toolbox with tools - Public Works - Slangrivier	20.50			Other Assets	Plant & equipment	0				7			4	New
Technical Services		1 X Hilti Drill - Public Works - Witsand	20.51			Other Assets	Plant & equipment	0				3			4	New
Technical Services		1 X Hilti Drill - Public Works - Slangrivier	20.52			Other Assets	Plant & equipment	0				3			4	New
Technical Services		1 X Hilti Drill - Public Works - Heidelberg	20.53			Other Assets	Plant & equipment	0				3			4,5	New
Technical Services		1 X Grinder - Public Works - Slangrivier	20.54			Other Assets	Plant & equipment	0				2			4	New
Technical Services		1 X Grinder - Public Works - Witsand	20.55			Other Assets	Plant & equipment	0				2			4	New
Technical Services		Concrete Mixer - Public Works - S/B	20.56			Other Assets	Plant & equipment	0				50			1,3	New
Technical Services		Tar Machine - Public Works - S/B	20.57			Other Assets	Plant & equipment	0				30			1,3	New
Technical Services		1 x Chain Saw - Parks - S/B	20.58			Other Assets	Plant & equipment	0					8		1,3	New
Technical Services		Canon Sprayer - Sportfield - MHFT	20.59			Other Assets	Plant & equipment	0				25			1	New
Technical Services		4 X Load Binders with chains - Public Works - S/B	20.60			Other Assets	Plant & equipment	0						7	1,3	New
Technical Services		6 X Ratchets & Straps - Public Works - S/B	20.61			Other Assets	Plant & equipment	0				3			1,3	New
Technical Services		1 X Brush Cutter 1,5m - Public Works - S/B	20.62			Other Assets	Plant & equipment	0						38	1,3	New
Technical Services		1 X Brush Cutter 1,5m - Public Works - G/M	20.63			Other Assets	Plant & equipment	0						38	1	New
Technical Services		Double Drum pavement roller - Public Works - G/M	20.64			Other Assets	Plant & equipment	0					200		1	New
Technical Services		Weedeaters - Public Works - S/R	20.65			Other Assets	Plant & equipment	0				7		8	4	New
Technical Services		Walkie-Talkie Radios - Electricity - Hessequa	20.66			Other Assets	Plant & equipment	0				30	30	35	HQ	New
Technical Services		Safety Signs - Electricity - Hessequa	20.67			Other Assets	Plant & equipment	0				10	10		HQ	New
Technical Services		Tools - Mechanical	20.68			Other Assets	Plant & equipment	0				30	15	12	HQ	New
Technical Services		Mega jet Cleaner - Sewerage	20.115			Other Assets	Plant & equipment	0					300		HQ	New
Technical Services		Cable & Fault detector - Low & High tension - Electricity	20.116			Other Assets	Plant & equipment	0					100		HQ	New
Technical Services		Laboratory Equipment - Water	20.117			Other Assets	Plant & equipment	-34.095765, 21.251523				100	100		HQ	New
Technical Services		Refuse Compacter	21			Other Assets	Specialised vehicles - Refuse	0				–	1 600		HQ	New
Spatial Planning and Environmental Management		1 X Computer Monitor - Town Planning	14.27			Other Assets	Computers - hardware/equipment	0				4	–	–	HQ	New
Spatial Planning and Environmental Management		1 X Laptop - Town Planning	14.28			Other Assets	Computers - hardware/equipment	0				13	–	–	HQ	New
Parent Capital expenditure	1											158 542	117 329	84 318	1	
Entities:																
List all capital projects grouped by Entity																
Entity A																
Water project A																
Entity B																
Electricity project B																
Entity Capital expenditure										–	–	–	–	–		
Total Capital expenditure										–	–	158 542	117 329	84 318		

Table SA37 - Projects delayed from previous financial year (NT – Supporting Tables)

WC042 Hessequa - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project	Ref.	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete	Current Year 2015/16		2016/17 Medium Term Revenue & Expenditure Framework		
								Original Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand	1,2						Year					
Parent municipality:												
List all capital projects grouped by Municipal Vote				*Examples*	*Examples*							
Technical Services		**Spot lights - Garcia Sportfields**		*Other Assets*	*Other Buildings*			**60**	–	**60**		
Technical Services		Reseal of gravel roads in Theronsville		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			400	32	368		
Technical Services		Erection of material issue store - Riversdal		*Other Assets*	*Other Buildings*			481	–	845		
Technical Services		Repair of Streets damaged by floods - Martin Hartnick Road		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			1 003	200	915		
Technical Services		Repair of Streets damaged by floods - Orr Str & Grasskopf Intersection		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			847	84	870		
Technical Services		Repair of Streets damaged by floods - Long Str from Main to Roux		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			641	64	658		
Technical Services		Repair of Streets damaged by floods - Felicia & Lonaria Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			176	18	180		
Technical Services		Repair of Streets damaged by floods - Homeria Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			132	13	136		
Technical Services		Repair of Streets damaged by floods - Geranium Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			26	3	27		
Technical Services		Repair of Streets damaged by floods - Versfeld Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			145	15	149		
Technical Services		Repair of Streets damaged by floods - Heide Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			94	10	96		
Technical Services		Repair of Streets damaged by floods - Osler Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			1 098	100	1 138		
Technical Services		Repair of Streets damaged by floods - Kloof Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			43	4	44		
Technical Services		Repair of Streets damaged by floods - Melkboom Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			257	26	263		
Technical Services		Repair of Streets damaged by floods - Rowweklip Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			299	30	307		
Technical Services		Repair of Streets damaged by floods - Voelklip Avenue		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			839	84	860		
Technical Services		Repair of Streets damaged by floods - Roberts Road		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			533	53	548		
Technical Services		Repair of Streets damaged by floods - Gamble Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			702	70	720		
Technical Services		Repair of Streets damaged by floods - Andries Du toit Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			533	53	548		
Technical Services		Repair of Streets damaged by floods - Nywerheids Avenue		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			748	75	768		
Technical Services		Repair of Streets damaged by floods - van Riebeek Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			932	93	956		
Technical Services		Repair Storm water damaged by floods - Oosthuizen Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			1 084	53	1 175		
Technical Services		Rehabilitation of Streets - R/D Testing Station		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			1 129	56	1 222		
Technical Services		Repair of Streets damaged by floods - Oosthuizen Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			1 265	63	1 370		
Technical Services		Repair of Streets damaged by floods - Muir/Louw Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			1 876	93	2 032		
Technical Services		Repair of Streets damaged by floods - Kwanokuthula		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			2 186	109	2 368		
Technical Services		Repair of Streets damed by floods - Hessequa		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			3 792	379	3 890		
Technical Services		Repair of Streets damaged by floods - Dahlia Road		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			3 804	189	4 121		
Technical Services		Rehabilitation of Streets & Stormwater		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			3 863	162	4 219		
Technical Services		Repair of Streets damaged by floods - Leo Street		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			4 468	223	4 840		
Technical Services		Repair Storm water damaged by floods - Riversdale		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			6 593	329	7 141		
Technical Services		Repair Storm water damaged by floods - Martin Johnson		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			9 402	470	10 183		
Technical Services		Upgrading of Storm water Structures to limit flood damage		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			9 674	800	10 117		
Technical Services		Extention of Cemeteries - Heidelberg		*Other Assets*	*Other Buildings*			200	–	200		
Technical Services		Rebuilding of streets & provision of stormwater - Preekstoel		*Other Assets*	*Other Buildings*			203	5	198		
Technical Services		Rebuilding of Existing Streets - Stilbaai (66 007m) Steadfray		*Infrastructure - Road transport*	*Roads, Pavements & Bridges*			800	64	736		
Technical Services		Replace old Network - Stilbaai		*Infrastructure - Sanitation*	*Sewerage purification*			500	–	500		
Technical Services		Upgrading of Sewerage works - Jongensfontein		*Infrastructure - Sanitation*	*Sewerage purification*			1 500	1 100	400		
Technical Services		RE ALIGNMENT SEWERAGE MAIN - DOUGLAS JOSEPH		*Infrastructure - Sanitation*	*Sewerage purification*			32	–	32		
Technical Services		UPGRADING SEWERAGE LINE - BARACUDA STREET		*Infrastructure - Sanitation*	*Sewerage purification*			64	–	64		
Technical Services		Replacement of Sewerage line - Long street		*Infrastructure - Sanitation*	*Sewerage purification*			280	–	280		
Technical Services		Upgrading of Bulk Sewerage - Counter funding		*Infrastructure - Sanitation*	*Sewerage purification*			3 815	–	3 816		
Technical Services		Upgrading of Network - Albertinia		*Infrastructure - Water*	*Reticulation*			100	–	100		
Technical Services		Replace Main Water Supply from Reservoirs 800m - A/B		*Infrastructure - Water*	*Reticulation*			230	17	213		
Technical Services		Replace Water network- Stilbaai		*Infrastructure - Water*	*Reticulation*			250	–	250		
Technical Services		Upgrading of water supply - Stilbaai		*Infrastructure - Water*	*Reticulation*			1 000	696	304		
Technical Services		Development of boreholes - Jongensfontein		*Infrastructure - Water*	*Reticulation*			250	–	250		
Technical Services		Replace low pressure water line - Riversdale		*Infrastructure - Water*	*Reticulation*			450	91	359		
Technical Services		Vehicle Store - Gouritsmond		*Other Assets*	*Other Buildings*			100	–	100		
Technical Services		Vehicle Store - Witsand		*Other Assets*	*Other Buildings*			200	–	200		
Technical Services												
Entities:												
List all capital projects grouped by Municipal Entity												
Entity Name												
Project name												

2.15 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. **In year reporting**
 Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipal website.

2. **Internship programme**
 The Municipality is participating in the Municipal Financial Management Internship programme and has employed three interns undergoing training in the Financial Services Department.

3. **Budget and Treasury Office**
 The Budget and Treasury Office has been established in accordance with the MFMA.

4. **Audit Committee**
 An Audit Committee has been established and is fully functional.

5. **Service Delivery and Implementation Plan**
 The detail SDBIP document is at a draft stage and will be finalized after approval of the 2016/17 MTREF in May 2016 directly aligned and informed by the 2016/17 MTREF.

6. **Annual Report**
 Annual report is compiled in terms of the MFMA and National Treasury requirements.

2.16 Other supporting documents

Table SA1: - Supporting detail to budgeted financial performance – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		55 096	60 118	66 330	72 245	72 245	72 245	72 245	76 713	82 467	88 652
less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		4 716	5 069	5 536	5 367	6 222	6 222	6 222	6 800	7 286	7 807
Net Property Rates		50 380	55 048	60 793	66 878	66 023	66 023	66 023	69 914	75 181	80 844
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		96 420	100 410	105 930	120 159	120 276	120 276	120 276	129 808	142 018	155 248
less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
less Cost of Free Basis Services (50 kwh per indigent household per month)		2 398	2 105	2 231	2 680	2 680	2 680	2 680	2 765	2 986	3 225
Net Service charges - electricity revenue		94 022	98 305	103 699	117 479	117 596	117 596	117 596	127 043	139 031	152 023
Service charges - water revenue	6										
Total Service charges - water revenue		25 680	26 711	31 070	30 994	31 024	31 024	31 024	37 068	39 830	42 799
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		4 244	4 390	4 805	1 997	5 446	5 446	5 446	7 756	8 364	9 020
Net Service charges - water revenue		21 436	22 320	26 265	28 997	25 578	25 578	25 578	29 312	31 467	33 779
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		16 802	18 655	20 401	21 632	21 632	21 632	21 632	23 539	25 302	27 198
less Revenue Foregone (in excess of free sanitation service to indigent households)											
less Cost of Free Basis Services (free sanitation service to indigent households)		5 124	5 858	6 143	–	6 748	6 748	6 748	7 273	7 855	8 484
Net Service charges - sanitation revenue		11 678	12 798	14 257	21 632	14 884	14 884	14 884	16 266	17 447	18 714
Service charges - refuse revenue	6										
Total refuse removal revenue		12 173	13 306	14 609	16 158	16 179	16 179	16 179	18 306	19 678	21 153
Total landfill revenue											
less Revenue Foregone (in excess of one removal a week to indigent households)											
less Cost of Free Basis Services (removed once a week to indigent households)		4 082	4 526	4 472	–	5 229	5 229	5 229	5 726	6 184	6 679
Net Service charges - refuse revenue		8 090	8 780	10 137	16 158	10 950	10 950	10 950	12 580	13 494	14 474
Other Revenue by source											
Fuel Levy											
Reg Fees Road & Trip - Road Worthy Cert		3 106	6 260	5 682	5 163	233	233	233	354	379	405
Collection Charges		–	–	–		1 503	1 503	1 503	1 200	1 200	1 200
Commission Insurance		–	–	–		71	71	71	71	71	71
Request For Information - Municipal Infor & Stats		–	–	–		156	156	156	90	92	97
Request For Information - Natis		–	–	–		557	557	557	234	250	268
Incidental Cash Surpluses		–	–	–		–	–	–	–	–	–
Request For Information: Access To Information Act		–	–	–		–	–	–	0	0	0
Request For Information: Plan Printing And Duplicates		–	–	–		–	–	–	–	–	–
Insurance Refund		–	–	–		61	61	61	–	–	–
Merchandising, Jobbing And Contracts		–	–	–		–	–	–	–	–	–
Sale Of Property		–	–	–		60	60	60	60	60	60
Camping Fees		–	–	–		9 068	9 068	9 068	9 756	10 536	11 379
Cemetery & Burial		–	–	–		156	156	156	117	125	134
Cleaning & Removal		–	–	–		37	37	37	27	28	30
Development Charges		–	–	–		800	800	800	800	850	850
Entrance Fees		–	–	–		61	61	61	109	116	124
Fire Services		–	–	–		–	–	–	–	–	–
Photocopies & Faxes		–	–	–		36	36	36	36	36	36
Building Plan Approval		–	–	–		500	500	500	726	789	802
Enchroachment Fees		–	–	–		139	139	139	56	60	49
Removal Of Restrictions		–	–	–		170	170	170	170	220	220
Sale Of Scrap Waste & Other		–	–	–		–	–	–	–	–	–
Valuation Services		–	–	–		108	108	108	115	121	130
Escort Fees		–	–	–		–	–	–	–	–	–
Advertisement		–	–	–		–	–	–	–	–	–
Total 'Other' Revenue	1	3 106	6 260	5 682	5 163	13 716	13 716	13 716	13 919	14 933	15 855

Table SA1: - Supporting detail to budgeted financial performance (Continued) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand											
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	64 194	70 578	76 035	88 634	87 731	87 731	87 731	96 496	102 837	110 878
Pension and UIF Contributions		10 574	11 916	13 213	15 117	15 118	15 118	15 118	16 256	17 389	18 780
Medical Aid Contributions		4 227	4 756	5 309	6 804	4 888	4 888	4 888	5 555	5 943	6 419
Overtime		4 481	3 916	2 901	3 690	3 894	3 894	3 894	3 114	3 332	3 599
Performance Bonus		67	(168)	706	–	833	833	833	882	944	1 020
Motor Vehicle Allowance		3 816	4 270	4 338	4 702	4 702	4 702	4 702	4 870	5 211	5 628
Cellphone Allowance		311	334	367	417	417	417	417	400	428	463
Housing Allowances		259	251	307	554	554	554	554	1 127	1 206	1 302
Other benefits and allowances		3 107	3 376	2 439	3 202	2 856	2 856	2 856	2 473	2 646	2 858
Payments in lieu of leave		802	443	191	225	229	229	229	–	–	–
Long service awards		1 597	1 129	504	1 217	1 217	1 217	1 217	2 101	2 229	2 361
Post-retirement benefit obligations	4	6 743	3 294	1 556	3 281	5 198	5 198	5 198	8 165	8 878	9 656
sub-total	5	100 177	104 093	107 866	127 844	127 636	127 636	127 636	141 440	151 044	162 963
Less: Employees costs capitalised to PPE		641	635	–	–	–	–	–	–	–	–
Total Employee related costs	1	99 537	103 459	107 866	127 844	127 636	127 636	127 636	141 440	151 044	162 963
Contributions recognised - capital											
Total Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		20 232	38 698	19 923	20 840	20 840	20 840	20 840	33 694	33 717	32 459
Lease amortisation											
Capital asset impairment											
Depreciation resulting from revaluation of PPE	10										
Total Depreciation & asset impairment	1	20 232	38 698	19 923	20 840	20 840	20 840	20 840	33 694	33 717	32 459
Bulk purchases											
Electricity Bulk Purchases		59 156	63 054	68 621	79 758	81 043	81 043	81 043	86 458	95 405	104 375
Water Bulk Purchases		3 667	3 915	5 325	6 471				6 913	7 409	7 928
Total bulk purchases	1	62 823	66 968	73 946	86 229	81 043	81 043	81 043	93 371	102 815	112 302
Transfers and grants											
Cash transfers and grants		–	–	–	260	700	700	700	770	831	842
Non-cash transfers and grants		–	–	–	–	–	–	–	48	48	48
Total transfers and grants	1	–	–	–	260	700	700	700	818	879	890
Contracted services											
Contracted services		4 119	6 894	6 298	9 056						
Outsourced Services: Animal Care		–	–	–		70	70	70	50	50	50
Outsourced Services: Burial Services		–	–	–		93	93	93	93	107	115
Outsourced Services: B&A Commissions & Committees		–	–	–		36	36	36	30	30	30
Outsourced Services: B&A Research & Advisory		–	–	–		1 653	1 653	1 653	397	429	441
Outsourced Services: Call Centre		–	–	–		10	10	10	10	10	10
Outsourced Services: Litter Picking & Street Cleaning		–	–	–		400	400	400	400	400	432
Outsourced Services: Swimming Supervision		–	–	–		620	620	620	620	667	717
Outsourced Services: Translators & Interpreters		–	–	–		32	32	32	36	20	25
Outsourced Services: Traffic Fines Management		–	–	–		5 967	5 967	5 967	6 177	6 610	7 072
Outsourced Services: Veterinary Services		–	–	–		46	46	46	46	60	60
Consultants & Professional Services: B&A Accountants & Auditors		–	–	–		1 151	1 151	1 151	1 030	1 076	1 036
Consultants & Professional Services: B&A Audit Committee		–	–	–		69	69	69	84	91	98
Consultants & Professional Services: B&A Business & Financial Management		–	–	–		621	621	621	120	240	360
Consultants & Professional Services: B&A Medical Examinations		–	–	–		125	125	125	104	106	112
Consultants & Professional Services: B&A Organisational		–	–	–		81	81	81	121	97	106
Consultants & Professional Services: B&A Project Management		–	–	–		646	646	646	436	236	236
Consultants & Professional Services: B&A Qualification Verification		–	–	–		4	4	4	4	4	4
Consultants & Professional Services: B&A Quality Control		–	–	–		80	80	80	80	88	88
Consultants & Professional Services: B&A Valuer		–	–	–		600	600	600	600	3 000	700
Consultants & Professional Services: I&P Engineering Civil		–	–	–		281	281	281	200	130	180
Consultants & Professional Services: I&P Engineering Electrical		–	–	–		94	94	94	94	99	105
Consultants & Professional Services: I&P Town Planner		–	–	–		240	240	240	240	231	231
Consultants & Professional Services: Laboratory Services Water		–	–	–		578	578	578	600	791	854
Consultants & Professional Services: Legal Cost - Advice & Litigation		–	–	–		979	979	979	762	762	762
Consultants & Professional Services: Legal Cost - Collection		–	–	–		1 252	1 252	1 252	1 252	1 252	1 252
Contractors: Building Contractors		–	–	–		16 523	16 523	16 523	24 670	2 850	5 000
Contractors: Catering Services		–	–	–		30	30	30	27	31	31
Contractors: Electrical		–	–	–		2 632	2 632	2 632	3 000	2 000	2 000
Contractors: Event Promoters		–	–	–		49	49	49	6	9	9
Contractors: Fire Protection		–	–	–		134	134	134	134	150	150
Contractors: Fire Services		–	–	–		1 653	1 653	1 653	2 153	1 700	1 500
Contractors: Gas		–	–	–		6	6	6	6	13	14
Contractors: Graphic Designers		–	–	–		137	137	137	49	52	52
Contractors: Haulage		–	–	–		787	787	787	787	918	991
Contractors: Maintenance Of Buildings & Facilities		–	–	–		1 157	1 291	1 291	1 174	1 391	1 342
Contractors: Maintenance Of Equipment		–	–	–		4 927	4 793	4 793	5 323	6 083	6 630
Contractors: Safeguard & Security		–	–	–		160	160	160	241	257	274
Contractors: Stage & Sound Crew		–	–	–		19	19	19	19	29	29
Outsourced Services: Cleaning Services		–	–	–		510	510	510	499	649	669
Outsourced Services: Clearing & Grass Cutting Services		–	–	–		–	–	–	–	–	–
Outsourced Services: Refuse Removal		–	–	–		18	18	18	18	18	18
Outsourced Services: Researcher		–	–	–		–	–	–	–	–	–
Consultants & Professional Services: Occupational Health & Safety		–	–	–		59	59	59	70	72	74
Consultants & Professional Services: I&P Architectural		–	–	–		15	15	15	15	–	–
Consultants & Professional Services: Legal Cost Issue Of Summons		–	–	–		–	–	–	–	–	–
Contractors: Aerial Photography		–	–	–		–	–	–	–	–	–
Contractors: Gardening Services		–	–	–		45	45	45	45	–	–
Contractors: Maintenance Of Unspecified Assets		–	–	–		1 995	1 995	1 995	1 870	1 939	2 068
Contractors: Prepaid Electricity Vendors		–	–	–		–	–	–	–	–	–
Contractors: Artists & Performers		–	–	–		31	31	31	15	–	15
sub-total	1	4 119	6 894	6 298	9 056	46 616	46 616	46 616	53 707	34 745	35 941

Table SA1: - Supporting detail to budgeted financial performance (Continued) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'											
Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand											
Allocations to organs of state:											
Electricity											
Water											
Sanitation											
Other											
Total contracted services		4 119	6 894	6 298	9 056	46 616	46 616	46 616	53 707	34 745	35 941
Other Expenditure By Type											
Collection costs											
Contributions to 'other' provisions											
Consultant fees											
Audit fees											
General expenses	3	63 107	54 736	59 657	90 865	–	–	–	–	–	–
Operating Leases - Buildings		–	–	–		550	550	550	779	832	888
Operating Leases - Furniture & Office Equipment		–	–	–		248	248	248	99	106	112
Operating Leases - Machinery & Equipment		–	–	–		176	176	176	223	233	249
Operational Cost - Advertising, Publicity And Marketing: Corporate And Municipal Activities		–	–	–		291	291	291	190	194	195
Operational Cost - Advertising, Publicity And Marketing: Tenders		–	–	–		119	119	119	119	120	120
Operational Cost - Advertising, Publicity And Marketing: Staff Recruitment		–	–	–		122	122	122	80	90	90
Operational Cost - Advertising, Publicity And Marketing: Gifts And Promotional Items		–	–	–		174	174	174	147	155	155
Operational Cost - Audit Cost: External		–	–	–		2 750	2 750	2 750	2 750	2 887	3 032
Operational Cost - Bank Charges, Facility And Card Fees: Bank Accounts		–	–	–		440	440	440	425	430	432
Operational Cost - Bursaries (Employees)		–	–	–		200	200	200	200	200	200
Operational Cost - Catering Municipal Activities		–	–	–		306	306	306	246	309	312
Operational Cost - Cleaning Services: Laundry Services		–	–	–		12	12	12	12	17	17
Operational Cost - Commission: Prepaid Electricity		–	–	–		465	465	465	465	571	628
Operational Cost - Courier And Delivery Services		–	–	–		24	24	24	32	34	20
Operational Cost - Communication: Licences (Radio And Television)		–	–	–		32	32	32	30	34	27
Operational Cost - Communication: Postage/Stamps/Franking Machines		–	–	–		935	935	935	981	1 069	984
Operational Cost - Communication: Sms Bulk Message Service		–	–	–		35	35	35	72	75	44
Operational Cost - Communication: Telephone, Fax, Telegraph And Telex		–	–	–		1 707	1 707	1 707	1 877	2 038	2 211
Operational Cost - Communication: Telemetric Systems		–	–	–		9	9	9	5	5	4
Operational Cost - Deeds		–	–	–		61	61	61	61	63	63
Operational Cost - Drivers Licences And Permits		–	–	–		38	38	38	39	45	48
Operational Cost - Entertainment: Councillors		–	–	–		17	17	17	55	58	59
Operational Cost - External Computer Service: Information Services		–	–	–		91	91	91	–	150	150
Operational Cost - External Computer Service: Internet Charge		–	–	–		44	44	44	32	35	35
Operational Cost - External Computer Service: Software Licences		–	–	–		1 749	1 749	1 749	1 773	1 827	1 874
Operational Cost - External Computer Service: System Adviser		–	–	–		1 203	1 203	1 203	1 182	1 288	1 485
Operational Cost - External Computer Service: System Development		–	–	–		20	20	20	20	21	21
Operational Cost - External Computer Service: Wireless Network		–	–	–		387	387	387	418	439	461
Operational Cost - Full Time Union Representative		–	–	–		150	150	150	150	150	150
Operational Cost - Insurance Underwriting: Premiums		–	–	–		1 302	1 302	1 302	1 357	1 517	1 674
Operational Cost - Learnerships And Internships		–	–	–		218	218	218	940	246	263
Operational Cost - Levies Paid - Water Resource Management Charges		–	–	–		371	371	371	371	427	456
Operational Cost - Licences: Motor Vehicle Licence And Registrations		–	–	–		374	374	374	394	475	559
Operational Cost - Licences: Performing Arts		–	–	–		16	16	16	19	21	23
Operational Cost - Printing And Publications		–	–	–		77	77	77	97	108	110
Operational Cost - Professional Bodies, Membership And Subscription		–	–	–		1 242	1 242	1 242	1 418	1 529	1 651
Operational Cost - Registration Fees: Seminars, Conferences, Workshops And Events -National		–	–	–		804	804	804	729	1 103	1 077
Operational Cost - Remuneration To Ward Committees		–	–	–		107	107	107	138	140	142
Operational Cost - Resettlement Cost		–	–	–		20	20	20	20	20	20
Operational Cost - Skills Development Fund Levy		–	–	–		901	901	901	993	1 058	1 143
Operational Cost - Servitudes And Land Surveys		–	–	–		50	50	50	50	50	50
Operational Cost - Signage		–	–	–		259	259	259	42	44	44
Operational Cost - Transport: Events		–	–	–		187	187	187	165	233	234
Operational Cost - Travel And Subsistence: Domestic - Accommodation		–	–	–		344	344	344	294	320	324
Operational Cost - Travel And Subsistence: Domestic - Daily Allowance		–	–	–		108	108	108	72	79	80
Operational Cost - Travel And Subsistence: Domestic - Food And Beverage (Served)		–	–	–		47	47	47	30	35	36
Operational Cost - Travel And Subsistence: Domestic - Incidental Cost		–	–	–		19	19	19	12	13	13
Operational Cost - Travel And Subsistence: Domestic - Transport Without Operator: Car Rental		–	–	–		9	9	9	11	13	14
Operational Cost - Travel And Subsistence: Domestic - Transport Without Operator: Own Transport		–	–	–		612	612	612	594	625	655
Operational Cost - Travel And Subsistence: Domestic - Transport With Operator: Public Transport - Air Transport		–	–	–		47	47	47	57	72	75
Operational Cost - Travel And Subsistence: Domestic - Transport With Operator: Public Transport - Road Transport		–	–	–		30	30	30	20	22	22
Operational Cost - Travel And Subsistence: Non-Employees		–	–	–		105	105	105	55	56	57
Operational Cost - Uniform And Protective Clothing		–	–	–		752	752	752	816	935	980
Operational Cost - Vehicle Tracking		–	–	–		272	272	272	348	379	430
Operational Cost - Workmen's Compensation Fund		–	–	–		940	940	940	1 048	1 121	1 211
Operational Cost - External Computer Service: Gps Licence Fees		–	–	–		–	–	–	50	50	50
Operational Cost - Travel Agency Fees		–	–	–		0	0	0	1	1	1
Operational Cost - Advertising, Publicity And Marketing: Municipal Newsletters		–	–	–		–	–	–	5	5	6
Operational Cost - Registration Fees: Professional And Regulatory Bodies		–	–	–		65	65	65	118	118	118
Operational Cost: Achievements & Awards		–	–	–		11	11	11	–	–	–
Total 'Other' Expenditure	1	63 107	54 736	59 657	90 865	21 643	21 643	21 643	22 725	24 288	25 581
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		–	–			47 459	47 459	47 459	46 193	49 457	53 399
Other materials						9 529	9 529	9 529	9 555	11 400	12 612
Contracted Services						7 642	7 642	7 642	8 228	9 265	9 884
Other Expenditure		11 397	10 901	11 837	14 266	1 629	1 629	1 629	1 451	1 628	1 832
Total Repairs and Maintenance Expenditure	9	11 397	10 901	11 837	14 266	66 260	66 260	66 260	65 427	71 750	77 727

Table SA2: – Matrix financial performance budget (revenue source/expenditure type and department) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description R thousand	Ref 1	Vote 01 - Office Of The Municipal Manager	Vote 02 - Corporate Services	Vote 03 - Financial Services	Vote 04 - Community Services	Vote 05 - Technical Services	Vote 06 - Spatial Planning & Environment	Total
Revenue By Source								
Property rates				69 914				**69 914**
Property rates - penalties & collection charges								**–**
Service charges - electricity revenue						127 043		**127 043**
Service charges - water revenue						29 312		**29 312**
Service charges - sanitation revenue						16 266		**16 266**
Service charges - refuse revenue						12 580		**12 580**
Service charges - other								**–**
Rental of facilities and equipment			314		(286)	1 484		**1 511**
Interest earned - external investments				5 180	3		45	**5 228**
Interest earned - outstanding debtors				560		629		**1 188**
Dividends received								**–**
Fines			23		41 182			**41 205**
Licences and permits					1 012		174	**1 186**
Agency services					1 673			**1 673**
Other revenue		1 216	9 791	261	588	479	1 585	**13 919**
Transfers recognised - operational		34 768	7 702	1 595	24 923	3 917	230	**73 135**
Gains on disposal of PPE							5 000	**5 000**
Total Revenue (excluding capital transfers and cont		**35 984**	**17 829**	**77 510**	**69 094**	**191 710**	**7 034**	**399 161**
Expenditure By Type								
Employee related costs		17 963	19 499	19 873	14 468	62 645	6 992	**141 440**
Remuneration of councillors		7 002						**7 002**
Debt impairment				706	29 708	4 205		**34 619**
Depreciation & asset impairment		463	2 732	395	825	29 252	29	**33 694**
Finance charges			124		23	17 642		**17 789**
Bulk purchases						86 458		**86 458**
Other materials		296	1 383	361	1 141	21 186	160	**24 526**
Contracted services		2 863	2 371	1 050	33 959	12 912	553	**53 707**
Transfers and grants		439			38		341	**818**
Other expenditure		5 632	4 363	2 983	1 234	8 021	492	**22 725**
Loss on disposal of PPE								**–**
Total Expenditure		**34 656**	**30 473**	**25 367**	**81 396**	**242 320**	**8 567**	**422 779**
Surplus/(Deficit)		**–**	**–**	**52 143**	**(1 673)**	**–**	**(1 533)**	**(23 618)**
Transfers recognised - capital			**229**			**104 983**		**105 212**
Contributions recognised - capital								**–**
Contributed assets								**–**
Surplus/(Deficit) after capital transfers & contributions		**–**	**(229)**	**52 143**	**–**	**(104 983)**	**(1 533)**	**81 594**

Table SA9: – Social, economic and demographic statistics and assumptions – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2012/13	2013/14	2014/15	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population		44 118		52 642	53 580	54 535	56 488					
Females aged 5 - 14		8 084		4 170	3 903	3 653	3 823					
Males aged 5 - 14				4 305			3 990					
Females aged 15 - 34		13 503		7 566	7 140	6 738	8 135					
Males aged 15 - 34				7 286			7 927					
Unemployment		7.94%		8.14								
Monthly household income (no. of households)	1, 12											
No income		808		1 248	1 303	1 361	1 422					
R1 - R1 600		436		275	263	251	239					
R1 601 - R3 200		1 998		470	407	352	304					
R3 201 - R6 400		2 897		2 241	2 184	2 129	2 075					
R6 401 - R12 800		3 002		3 579	3 642	3 707	3 773					
R12 801 - R25 600		1 885		3 570	3 805	4 056	4 324					
R25 601 - R51 200		1 054		2 274	2 456	2 652	2 864					
R52 201 - R102 400		376		1 423	1 626	1 857	2 121					
R102 401 - R204 800		74		567	695	852	1 044					
R204 801 - R409 600		57		137	150	163	178					
R409 601 - R819 200		42		47	48	48	49					
> R819 200		9		41	48	56	65					
Poverty profiles (no. of households)												
< R2 060 per household per month	13	9 141		7 813	7691	7572	7454					
Insert description	2											
Household/demographics (000)												
Number of people in municipal area		44 118		52 468	53385	54319	55269					
Number of poor people in municipal area				25 782								
Number of households in municipal area				15 873								
Number of poor households in municipal area				7 813								
Definition of poor household (R per month)				<3500								
Housing statistics	3											
Formal					15 009			16 451				
Informal					864			866				
Total number of households			-	-	15 873	-	-	17 317	-	-	-	-
Dwellings provided by municipality	4											
Dwellings provided by province/s												
Dwellings provided by private sector	5											
Total new housing dwellings			-	-	-	-	-	-	-	-	-	-
Economic	6											
Inflation/inflation outlook (CPIX)												
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
Collection rates	7											
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

Table SA21: – Transfers and Grants made by the Municipality

WC042 Hessequa - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash Transfers to other municipalities											
Insert description	1										
Total Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Entities/Other External Mechanisms											
	2										
Total Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Cash Transfers to other Organs of State											
	3										
Total Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Organisations											
Non-Prof: Other Non-Profit Institutions		–	–	–	260	700	700	700	125	181	185
Non-Prof: Other Non-Profit Institutions:		–	–	–					525	528	532
N-P Ub Sch: School Supp (Oth Educ Inst)		–	–	–					120	122	125
Total Cash Transfers To Organisations		–	–	–	260	700	700	700	770	831	842
Cash Transfers to Groups of Individuals											
Total Cash Transfers To Groups Of Individuals:		–	–	–	–	–	–	–	–	–	–
TOTAL CASH TRANSFERS AND GRANTS	6	–	–	–	260	700	700	700	770	831	842
Non-Cash Transfers to other municipalities											
	1										
Total Non-Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to Entities/Other External Mechanisms											
	2										
Total Non-Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other Organs of State											
	3										
Total Non-Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Non-Cash Grants to Organisations											
	4										
Total Non-Cash Grants To Organisations		–	–	–	–	–	–	–	–	–	–
Groups of Individuals											
Hh Ssp Soc Ass: Grant In Aid	5	–	–	–					48	48	48
Total Non-Cash Grants To Groups Of Individuals:		–	–	–	–	–	–	–	48	48	48
TOTAL NON-CASH TRANSFERS AND GRANTS		–	–	–	–	–	–	–	48	48	48
TOTAL TRANSFERS AND GRANTS	6	–	–	–	260	700	700	700	818	879	890

Table SA32: – List of external mechanisms – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA32 List of external mechanisms

External mechanism / Name of organisation	Yrs/ Mths	Period of agreement 1. / Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. / R thousand
Henque Waste	Yrs	3	Refuse Recycling	30 June 2018	787
Southern Cape Fire Protection	Yrs	3	Fire Brigade Services	30 June 2018	1 653

2.17 SERVICE STANDARDS

KLIËNTE diensstandaarde – HERSIEN VAN DIE STANDAARDE

File number / Verwysingsnommer: 6/4/1

Meeting date / Vergadering datum: 23 Februarie 2016

Report by / Verslag deur: Mnr K Smit

STRATEGIC PURPOSE / STRATEGIESE REDE

Doeltreffende, koste-effektiewe en beste kwaliteit dienslewering aan al ons inwoners.

PURPOSE OF REPORT / DOEL VAN VERSLAG

Dat die Uitvoerende Burgemeesterskomitee kennis neem van die hersiene kliëntediensstandaarde.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

Kliëntediensstandaarde moet elke drie maande hersien word volgens Hoof: Administrasie se SDBIP.

Vind aangeheg die kliëntediensstandaarde.

Nuwe of verwerkte standaarde kan bygevoeg word indien nodig.

COMMENTS: MUNICIPAL MANAGER / KOMMENTAAR: MUNISIPALE BESTUURDER

Die aanbevelings word ondersteun. Die diensstaat ondersoek word voor einde Mei voltooi en mag dit ’n effek hê op die werksaamhede van sommige Departemente / Afdelings. Sodra veranderings van personeelstruktuur plaasvind, moet diensstandaarde weer hersien word.

COMMENTS: MANAGER CORPORATE SERVICES / KOMMENTAAR: BESTUURDER KORPORATIEWE DIENSTE

Handhawing van die diensstandaarde in die Tegniese Dienste departement is onder druk deurdat die werkstudieverslag en Organogram nog nie goedgekeur is nie en poste daarom nie gevul kan word nie. Sodra poste gevul word, sal diensstandaarde weer verbeter.

COMMENTS: MANAGER FINANCE / KOMMENTAAR: BESTUURDER FINANSIES

Neem kennis.

COMMENTS: MANAGER PLANNING AND ENVIRONMENTAL AFFAIRS / KOMMENTAAR: BESTUURDER BEPLANNING EN OMGEWINGSAKE

Daar word volstaan by die huidige diensstandaarde en is veranderings nie nou nodig nie.

COMMENTS: MANAGER TECHNICAL SERVICES / KOMMENTAAR: BESTUURDER TEGNIESE DIENSTE

Hoof-Siviele Instandhouding en Bedrywighede:

Die diensstandaarde vir Strate en stormwater moet hersien word. Die beskikbare personeel vir die herstel van slaggate en stormwater infrastruktuur is min en word versoek dat die diensstandaarde dae vir die herstel van slaggate en herstel van stormwaterkanale verleng word met 7 dae. Die detail verandering van die diensstandaarde is na Mnr K Smit ge-epos vir die nodige wysigings. Let wel dat die water, riool en elektrisiteit standaarde dieselfde sal bly.

COMMENTS: MANAGER COMMUNITY SERVICES / KOMMENTAAR: BESTUURDER GEMEENSKAPSDIENSTE

Daar word volstaan by die huidige diensstandaarde.

COMMENTS: LEGAL SERVICES / KOMMENTAAR: REGSDIENSTE

Daar word kennis geneem hiervan.

COMMENTS: OTHER / KOMMENTAAR: ANDER

RECOMMENDATION / AANBEVELING

1. Dat die Uitvoerende Burgermeesterskomitee kennis neem van die hersiene kliëntediensstandaarde met inagneming dat die herstel van slaggate en die herstel van stormwaterkanale na 14 dae verleng word.
2. Dat daar in die eerskomende nuusbrief weereens gemeld word rakende die unieke nommer wat publiek ontvang, indien ’n klagte aangemeld word en dit as ’n verwysing gebruik word.

ATTACHMENTS / STAWENDE DOKUMENTE

Kliëntediensstandaarde

Name	Service Description	Service level days	Department		Action
CORPORATE SERVICES: Council Resolutions Distribution to Managers and personnel	CORPORATE SERVICES: Distribution of Council Resolutions from the Administration Department to applicable Managers and personnel for implementation or information.	4	Corporate Services		Select
CORPORATE SERVICES: Correspondence Distribution	CORPORATE SERVICES: The Distribution of incoming correspondence to various departments for action.	3	Corporate Services		
CORPORATE SERVICES: Appointment of Personnel	CORPORATE SERVICES: Appointment of Personnel	60	Corporate Services		
CORPORATE SERVICES: Contractual Legal Advise	CORPORATE SERVICES: Contractual Legal Advise	14	Corporate Services		
CORPORATE SERVICES: Website Updates	CORPORATE SERVICES: Website Updates	2	Corporate Services		
COMMUNITY SERVICES: Replace Traffic Signs	COMMUNITY SERVICES: Replace Traffic Signs	21	Community Services	433136	Select
COMMUNITY SERVICES: Licensing and Road Worthy Certificates	COMMUNITY SERVICES: Licensing and Road Worthy Certificates	56	Community Services		
COMMUNITY SERVICES: Learners and Driver's License	COMMUNITY SERVICES: Availability of learners and driver's License appointment	56	Community Services		
COMMUNITY SERVICES: Traffic Control Complaint	COMMUNITY SERVICES: Traffic Control Complaint	10	Community Services	433177	Select
COMMUNITY SERVICES: By-laws Contravention	COMMUNITY SERVICES: By-laws Contravention	14	Community Services	433474	Select
COMMUNITY SERVICES: Complaints wrt. Vagrants	COMMUNITY SERVICES: Complaints wrt. Vagrants	14	Community Services	433479	Select
COMMUNITY SERVICES: Illegal Traders	COMMUNITY SERVICES: Illegal Traders	2	Community Services	433481	Select
COMMUNITY SERVICES: Problem at Sport Facilities	COMMUNITY SERVICES: Problem at Sport Facilities	3	Community Services	433493	Select
COMMUNITY SERVICES: Burning of Transfer Station	COMMUNITY SERVICES: Burning of Transfer Station	3	Community Services	433521	Select

Name	Service Description	Service level days	Department		Action
TECHNICAL SERVICES: Repair Water Pipe Bursts	TECHNICAL SERVICES: Repair Water Pipe Bursts	1	Technical Services	433524	Select
TECHNICAL SERVICES: Clear Blocked Sewerage Drains	TECHNICAL SERVICES: Clear Blocked Sewerage Drains	3	Technical Services	433526	Select
TECHNICAL SERVICES: Sewerage Connections	TECHNICAL SERVICES: Sewerage Connections	21	Technical Services		
TECHNICAL SERVICES: Repair Potholes	TECHNICAL SERVICES: Repair Potholes	7	Technical Services	433529	Select
TECHNICAL SERVICES: Repair Water Leakages	TECHNICAL SERVICES: Repair Water Leakages	2	Technical Services	433533	Select
TECHNICAL SERVICES: Repair/Replace Faulty Water Meters	TECHNICAL SERVICES: Repair/Replace Faulty Meters	5	Technical Services	433537	Select
TECHNICAL SERVICES: No Water Available	TECHNICAL SERVICES: No Water Available	1	Technical Services	433538	Select
TECHNICAL SERVICES: Low Water Pressure	TECHNICAL SERVICES: Low Water Pressure	5	Technical Services	433539	Select
TECHNICAL SERVICES: Water Quality Complaints	TECHNICAL SERVICES: Water Quality Complaints	5	Technical Services	433542	Select
TECHNICAL SERVICES: Water Connections	TECHNICAL SERVICES: Water Connections	21	Technical Services		
TECHNICAL SERVICES - SEWER: Smells	TECHNICAL SERVICES - SEWER: Smells	5	Technical Services	433587	Select
TECHNICAL SERVICES - SEWER: Leakages	TECHNICAL SERVICES - SEWER: Leakages	1	Technical Services	433588	Select
TECHNICAL SERVICES: Rubbish removal	TECHNICAL SERVICES: Rubbish removal	2	Technical Services		
TECHNICAL SERVICES: General Dumping Complaints	TECHNICAL SERVICES: General Dumping Complaints	5	Technical Services	433496	Select
TECHNICAL SERVICES - SEWER: Broken / Missing Manhole Cover	TECHNICAL SERVICES - SEWER: Broken / Missing Manhole Cover	3	Technical Services	433589	Select
TECHNICAL SERVICES - SEWER: Removal Services	TECHNICAL SERVICES - SEWER: Removal Services	3	Technical Services	433590	Select

Name	Service Description	Service level days	Department		Action
TECHNICAL SERVICES - ROADS & STORM WATER: Pavement Related	TECHNICAL SERVICES - ROADS & STORM WATER: Pavement Related	7	Technical Services	433592	Select
TECHNICAL SERVICES - ROADS & STORM WATER: Blocked Storm Water Drains	TECHNICAL SERVICES- ROADS & STORM WATER: Blocked Storm Water Drains	7	Technical Services	433593	Select
TECHNICAL SERVICES - ROADS & STORM WATER: Uneven Road Surfaces / Gravel Roads	TECHNICAL SERVICES - ROADS & STORM WATER: Uneven Road Surfaces / Gravel Roads	7	Technical Services	433596	Select
TECHNICAL SERVICES Damaged Road Repairs	TECHNICAL SERVICES Damaged Road Repairs	30	Technical Services		
TECHNICAL SERVICES: Storm Water Pipe Repairs	TECHNICAL SERVICES: Storm Water Pipe Repairs (Breakage and Blockage)	30	Technical Services		
TECHNICAL SERVICES: Repair of Side walks	TECHNICAL SERVICES: Make of Side walks	14	Technical Services		
TECHNICAL SERVICES: Make of Driveways	TECHNICAL SERVICES: Make of Driveways	14	Technical Services		
TECHNICAL SERVICES: Cutting of Trees and Grass	TECHNICAL SERVICES: Cutting of Trees and Grass	7	Technical Services	433494	Select
TECHNICAL SERVICES: Clearing of Open Overgrown Areas	TECHNICAL SERVICES: Clearing of Open Overgrown Areas	21	Technical Services		
TECHNICAL SERVICES: Grave Preparation for Burials	TECHNICAL SERVICES: Grave Preparation for Burials	3	Technical Services		
TECHNICAL SERVICES: General Repairs (Small defects)	TECHNICAL SERVICES: General Repairs (Small defects)	3	Technical Services		
TECHNICAL SERVICES: Power Interruptions	TECHNICAL SERVICES: Power Interruptions	1	Technical Services	433597	Select
TECHNICAL SERVICES: Meter Queries / Complaints	TECHNICAL SERVICES: Meter Queries / Complaints	2	Technical Services	433598	Select
TECHNICAL SERVICES - STREET LIGHTS: Entire Street is Off	TECHNICAL SERVICES - STREET LIGHTS: Entire Street is Off	2	Technical Services	433599	Select

Name	Service Description	Service level days	Department		Action
TECHNICAL SERVICES - STREET LIGHTS: Single Street Light is Off	TECHNICAL SERVICES - STREET LIGHTS: Single Street Light is Off	5,21	Technical Services	433600	Select
TECHNICAL SERVICES: Electricity: Reconnections After Payment is Made	TECHNICAL SERVICES: Reconnections After Payment is Made	1	Technical Services	433601	Select
TECHNICAL SERVICES: Electricity : New Connections Where Existing Infrastructure can be Used and After Payment is Made	TECHNICAL SERVICES: New Connections Where Existing Infrastructure can be Used and After Payment is Made	5	Technical Services	433603	Select
TECHNICAL SERVICES Faulty Power box (Repair of Replacement)	TECHNICAL SERVICES Faulty Power box (Repair of Replacement)	1	Technical Services		
TECHNICAL SERVICES: Geyser Control	TECHNICAL SERVICES: Geyser Control	2	Technical Services		
FINANCIAL SERVICES: Electricity Blocked	FINANCIAL SERVICES: Electricity Blocked	4	Financial Services	433605	Select
FINANCIAL SERVICES: Water Blocked (Placed on Drip)	FINANCIAL SERVICES: Water Blocked (Placed on Drip)	4	Financial Services	433606	Select
FINANCIAL SERVICES: Prepaid Vendor Off	FINANCIAL SERVICES: Prepaid Vendor Off	4	Financial Services	433607	Select
FINANCIAL SERVICES: Account Enquiries	FINANCIAL SERVICES: Account Enquiries	4	Financial Services	433608	Select
FINANCIAL SERVICES Clearance Certificate	FINANCIAL SERVICES Clearance Certificate	30	Financial Services		
FINANCIAL SERVICES Tax Clearance	FINANCIAL SERVICES: Tax Clearance	7	Financial Services		
FINANCIAL SERVICES Social Assistance Applications	FINANCIAL SERVICES: Social Assistance Applications	60	Financial Services		
TOWN PLANNING: Building Inspection Confirmation	TOWN PLANNING: Building Inspection	3	Town and Regional Planning and Building Control	688524	Select
TOWN PLANNING: Builders Deposit Refund Application processed	TOWN PLANNING: Builders Deposit	3	Town and Regional Planning and Building Control	688526	Select

Name	Service Description	Service level days	Department		Action
TOWN PLANNING: On-site Queries	TOWN PLANNING: On-site Queries	5	Town and Regional Planning and Building Control	688527	Select
TOWN PLANNING: Building Plan Application Progress	TOWN PLANNING: Building Application Progress	5	Town and Regional Planning and Building Control	688531	Select
TOWN PLANNING: Complaint: General	TOWN PLANNING: Complaint: General	5	Town and Regional Planning and Building Control	688535	Select
TOWN PLANNING: Outdoor Advertising Enquiries	TOWN PLANNING: Outdoor Advertising Enquiries	5	Town and Regional Planning and Building Control	688539	Select
TOWN PLANNING: Building Plan Approval	TOWN PLANNING: Building Plan Approval	30	Town and Regional Planning and Building Control		
TOWN PLANNING Zoning Certificate	TOWN PLANNING Zoning Certificate	10	Town and Regional Planning and Building Control		
TOWN PLANNING: Land Use/Scheme Regulation Queries	TOWN PLANNING: Land Use/Scheme Regulation Queries	5	Town and Regional Planning and Building Control	688540	Select
TOWN PLANNING Land Use Applications	TOWN PLANNING Land Use Applications	90	Town and Regional Planning and Building Control Planning		
TOWN PLANNING: Air Pollution	TOWN PLANNING: Air Pollution	3	Town and Regional Planning and Building Control Planning	433482	Select
TOWN PLANNING: Sound Disturbance	TOWN PLANNING: Sound Disturbance	3	Town and Regional Planning and Building Control Planning	433487	Select

2.18 Municipal manager's quality certificate

HESSEQUA
Munisipaliteit / Municipality / U Masipala

Rig alle korrespondensie aan die Munisipale Bestuurder
Address all correspondence to the Municipal Manager

Tel:(028) 713 8000
Faks / Fax: 086 4015 118
Posbus / P.O. Box 29, RIVERSDAL(E), 6670
E-pos / E-mail: info@hessequa.gov.za
www.hessequa.gov.za
Van den Bergstraat
RIVERSDAL(E)

Verw. / Ref: Navrae/Enquiries:

QUALITY CERTIFICATE

I, J Jacobs, the Municipal Manager of Hessequa Municipality, hereby certify that the 2016/2017 budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act (Act no. 56 of 2003), and regulations promulgated under the Act, and that the budget and supporting documents are consistent with the Integrated Development plan of the Municipality.

J Jacobs
Municipal Manager
Hessequa Municipality – WC042

Signature:_____

Date: 25 May 2016

Councillor Ms E Nel
Executive Mayor
Hessequa Municipality – WC042

Signature:_____

Date: 25 May 2016

STREEKKANTORE / REGIONAL OFFICES

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